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## NEWS: EUROPE

# Forlani aide held as Italian arrests mount

By Robert Graham in Rome

ITALY yesterday experienced another day of spectacular developments in corruption scandals with arrests in Milan, Naples and Rome involving more leading figures in politics and business.

The most prominent political arrest was that of Mr Gaetano Amendola, the private secretary and economic adviser to Mr Arnaldo Forlani, the former head of the Christian Democrat party.

Mr Forlani himself was advised on

Monday that he was under investigation for alleged receipt of £1.2m (\$170,000) as a kickback on a roads contract near Florence. The contract was negotiated through Mr Giovanni Prandini in 1981, when the latter was minister of public works. Yesterday Mr Forlani's private secretary was arrested on the same charge, while Mr Forlani denied that he had received any funds. Investigations into illicit payments to obtain road contracts have now involved all the major parties.

Last week it was revealed that

Rome and Milan magistrates had prepared a dossier on Mr Prandini alleging that through Anas, the state roads authority, he had collected a total of £25m in kickbacks.

In Milan yesterday, a major development emerged in the two-month inquiry into Eni, the state oil concern. Magistrates announced six arrest warrants had been issued for executives in Eni subsidiaries, Sham (gas supplies) and Saipem (pipelines), for alleged falsification of accounts.

The first arrest announced was

that of Mr Goffredo Giuliani, deputy chairman of Metanopoli, the property development company of Sham. The second was of Mr Carlo Fiore, a board member of Saipem.

Mr Giuliani is also managing director of Sham and has been involved in a big gas supply deal with Algeria. Milan magistrates are investigating alleged payments of bribes to foreign intermediaries and political parties on foreign gas contracts as well as more general use of Eni subsidiaries for alleged illicit funding of political parties. This has

led to the arrest of four top Eni executives including Mr Gabriele Cagliari, the chairman.

In Naples magistrates announced a further unravelling of the links between politicians and businessmen over expenditure related to the 1990 World Cup football competition, a new mass transit system, the city's public transport corporation and the main local health authority.

For the first time this involved local politicians of the neo-fascist MSI-DN party which has its strongest base in Naples. Magistrates

issued 19 arrest warrants. In another development, the family of the prominent southern Christian Democrat politician, Mr Ciriac de Mita, became further embroiled in the scandal of the misuse of funds for the 1980 Irpinia earthquake. Mr Francesco Scarinzi, Mr de Mita's brother-in-law, was arrested yesterday on charges of alleged extortion and £1.2m of his assets were seized.

Yesterday also saw the first evidence of magistrates investigating the huge investments planned for a high-speed train network in Italy.

## Danes to press for EC law on works councils

By David Gardner in Luxembourg

THE DANISH presidency of the EC yesterday made clear its determination to push for the setting up of mandatory works councils in large trans-European companies.

This is one of the Community's most controversial pieces of draft social legislation.

After talks among employment and social affairs ministers, it became clear that Britain - the only member state opposing the measure - will have to fight to dilute its content, or see it passed by its 11 partners, assuming that the Maastricht treaty and its social protocol come into force later this year.

If the works council directive were passed by the 11, British companies would still be among those most affected. According to British calculations, more than 100 UK companies have operations in continental Europe which are large enough to fall under the requirements of the directive for their operations outside Britain.

If the UK were party to the scheme, more than 300 companies would be affected, fifth more than in Germany and three times more than France.

Denmark wants agreement among the 11 by June, in an effort to demonstrate to its sceptical voters that the EC can deliver social standards

comparable to its own. If the UK wishes to stay detached from the measure, as it did from the Maastricht social chapter, the works council requirements would go through without the British if and when the treaty is ratified. If Denmark itself ratifies

Maastricht in its referendum on May 18, the works council issue could itself become embroiled in the tangled process of British parliamentary ratification of the treaty.

The directive would oblige companies employing more than 1,000 workers in more than one of the EC's 12 member states, and with more than 100 employees in at least two of them, to set up elected works councils. They would have to be consulted on issues such as job changes, new technology and investment plans and relocation of business.

During the recent controversies over alleged "job poaching" in the relocation to the UK of production by Hoover in Burgundy and Digital from the west of Ireland, Mr Jacques Delors, president of the European Commission, pledged a new effort to get the works councils directive into EC law.

The Commission believes cases like Hoover and Digital would be less inflammatory with obligatory consultation of the workforce, denying companies the chance to play one set of employees off against another.

## Wanted: new life for single market

By Andrew Hill in Brussels

THE European Commission believes the single European market could lose momentum and credibility unless new ways are found to build on the achievements of the past seven years.

Commissioners spent most of yesterday discussing how to develop the internal market and to boost European business and industry.

A spokesman said the Commission was concerned at the way the single market - aimed at easing the movement of people, goods, services and capital across EC frontiers - was no longer seen as an important issue across the Community. Commissioners stressed the first aim was to adopt the few measures outstanding from the original 1986 single market programme, which is 95 per cent complete, and to make sure that what had been adopted was implemented and functioning properly.

At the same time, the Community should press for the lifting of remaining controls on travellers at internal EC borders, politically the most sensitive of the single market objectives and the most difficult to achieve.

The EC's executive is itself seeking new purpose in the aftermath of the symbolic single market "deadline" of January 1, 1993.



A woman eats food scavenged from rubbish in a Sarajevo street. Despite UN convoys, Bosnia's besieged capital remains short of food

## Italian new car sales plunge by 21%

By Haig Simonian in Milan

NEW CAR sales in Italy, Europe's second biggest market, were down almost 21 per cent last month compared with March last year. Demand was hit by the recession and price rises for some imports.

The 20.8 per cent plunge in March sales to 189,940 units was the eighth monthly fall since August.

March sales from the group's UK plant, Honda sales rose by nearly 9 per cent, while Toyota rose fractionally.

The decline is likely to rekindle friction between domestic and Japanese manufacturers which have increased sales.

Sales by Nissan soared 90 per cent to 4,372 from 2,301 in March 1992 thanks largely to

new models from the group's UK plant. Honda sales rose by nearly 9 per cent, while Toyota rose fractionally.

Japanese exports and transplants still account for less than 5 per cent of the market.

However last week's agreement between the European Community and Japan on

import levels for this year, which allowed a 17.5 per cent rise in Japanese exports in Italy, was criticised by some motor industry executives.

The drop brings Italian car sales into line with trends in Germany, France and Spain, where demand for cars has fallen heavily recently.

## E German workers search for voice

Easterners are caught in a union fight with employers, writes Judy Dempsey

**A** POIGNANT reminder of the tensions underlying the unification of the two Germanies occurred yesterday when Mr Erwin Hein, Saxony's regional head of Gesamtmetall, the metal and electrical employers' association, resigned.

Mr Hein, an easterner, spent

last Sunday afternoon holding talks with Mr Hasso Dürr, a westerner and head of the Saxony branch of IG Metall, the engineering union, and Mr Kurt Biedenkopf, the premier of Saxony. After several hours of talks in the premier's office in Dresden, they claimed they had reached a compromise aimed at averting an all-out strike over a pay dispute among eastern Germany's metal, electrical and steel industry.

But the compromise did not substantially differ from what was agreed between west German employers, east German managers, and IG Metall in March 1991. That contract stipulated that east German wages in the metal, electrical and steel industry would reach

a slight improvement, though the unemployment rate was still 15 per cent.

Short-time work continued to rise. Nearly 20,000 more people were on short-time in the west stood at 7.2 per cent in March, down from 7.5 per cent the previous month.

In the east, increased activity in the construction sector led

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# High hopes in Russia of IMF accord

By Leyla Boulim in Moscow

**R**USSIA will try to conclude a standby agreement with the International Monetary Fund by October, Mr Alexander Shokhin, deputy prime minister, said yesterday.

While admitting that "anything could happen", Mr Shokhin claimed that Russia could conclude a standby deal, setting tough conditions for further IMF balance of payments of assistance, within the next six months. This would happen, he suggested, if the central bank and finance ministry pursued "responsible policies", which would depend on President Boris Yeltsin receiving appropriate support in a referendum due on April 25.

Mr Shokhin, who concluded Russia's debt rescheduling with western creditor nations in the Paris Club last week, said the rescheduling could go ahead even if no standby deal was achieved. He said the Paris Club agreement would be followed by a similar deal with the London Club of commercial bank creditors by July. Anticipating the results of the London Club talks, he said Russia would only have to pay \$3bn to service debts this year, including \$2bn to the Paris Club, and \$1bn to all other creditors.

The debt rescheduling deal, although the biggest chunk of

assistance granted so far to Russia, continued to go largely unnoticed in Moscow yesterday. Like most of the anti-Yeltsin press, a spokesman for the Russian parliament focused on criticising the \$1.6bn US aid package given to Russia at the Vancouver summit on Sunday.

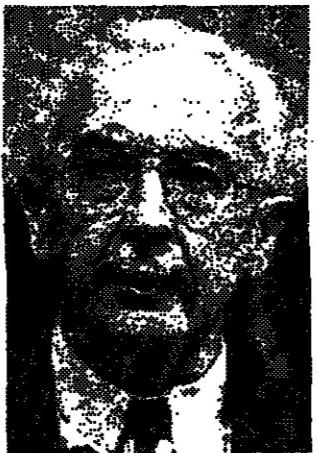
The promised aid of \$1.6bn is of course a noble deed, Mr Konstantin Zlobin, said. "But we know that aid in the form of money handouts usually disappears into a black hole or gets into the hands of wheel-dealers who bank the money in the west."

In a front page headline, Sovetskaya Rossiya described the \$1.6bn as "light baggage" and elsewhere accused President Clinton of "political madness" in backing President Yeltsin. Like most of the critics, they claim they resent aid. Pravda added that it was far too little, amounting to "just \$1.68" per Russian citizen.

The latest meeting of a round table organised by the government and parliament to try to find solutions to the country's economic problems showed how elusive a consensus remains. Vice President Alexander Rutskoi, who is on parliament's side in the conflict with President Yeltsin and the government, said the young radicals in the government had to be sacked before agreement was possible.

## French debate central bank's regulatory role

By David Buchan in Paris



**F**RENCE'S debate on how to give its central bank autonomy in setting monetary policy - as required by the Maastricht treaty - has got under way with the Banque de France and the powerful Trésor department of the finance ministry taking opposing sides on the future of the central bank's other roles in regulating commercial banks, their solvency and liquidity.

In a banking newsletter, Mr Jacques de Larosière, governor of the Banque de France, said he saw no reason to change the present system in which the Commission Bancaire, with the aid and close supervision of the Banque de France, controls commercial banks. "The central bank regulates the liquidity of the banking system, which gives it [the central bank] a crucial importance in tracking the performance of commercial banks," he said.

Even in Germany, where supervision of commercial banks formally lies with an office in Berlin separate from the Bundesbank, the German central bank had a department which keeps an eye on the banking sector.

By contrast, officials at the Trésor have been quoted in the press as suggesting that, if France does not adopt the German system, the Banque de France might find itself faced with a conflict of interest. If, for instance, the central bank, as lender of last resort, had to provide emergency liquidity to a commercial bank in trouble, it might undermine its own monetary policy.

Any paring down of the Banque de France also worries

leaders of the central bank's 18,000 employees. They have sought - and won - from Mr de Larosière assurances that he will try to maintain the central bank's role.

Many of the key elements - such as the security of tenure for board members of an independent central bank - are set in the treaty of Maastricht, and are therefore in the brief which the prime minister, Mr Edouard Balladur, last Friday gave his finance minister, Mr Edmond Alphandéry, to prepare a draft statute on the Banque de France's future.

On Friday, Mr Balladur spoke of giving the Banque de France "a very broad autonomy". The fact that he did not use the word "independence" has been interpreted by some as indicating that he intends to let the central bank keep a banking supervision role, which in contrast to the area of monetary policy, would still be subject to government influence.

Any paring down of the Banque de France also worries

## Armenia battles on two fronts

Steve LeVine reports on the heavy burdens of conflict and economic collapse

**A**s it fights Europe's "other war", a five-year-old conflict with neighbouring Azerbaijan, Armenia has begun a politically risky programme to revive the ex-Soviet Union's worst economy.

The draconian programme, coming during a second winter with no heating, little electricity and an all but paralysed industry, may be inviting trouble. Since the Soviet Union broke up a year ago, hostile crowds have already forced out the neighbouring governments of Azerbaijan and Georgia.

But, says Armenia's 35-year-old prime minister, Mr Hrant Bagratian, "there is no other way out. Otherwise, all the population is going to die. We are a bankrupt country."

While battling back from the same economic collapse that struck all 15 former Soviet republics after the empire's disintegration, Armenia faces an enormous additional problem. That is its undeclared war with Azerbaijan, a territorial dispute that, with some of the same brutality as former Yugoslavia, shows no sign of ending soon.

Before the conflict, more than 80 per cent of Armenia's natural gas and other needs were sent through Azerbaijan.



Map of the Caucasus region showing Armenia, Azerbaijan, Georgia, Turkey, Syria, Iraq, Iran, and Russia.

Tens of thousands of Azeri civilians are fleeing through treacherous mountain tracks from fierce fighting which continued yesterday between Azerbaijan and Armenia, the United Nations High Commissioner for Refugees said yesterday. Reuter reported.

Many people, especially women and children, were dying from cold in the snow-bound passes, according to UNHCR representatives in the area. The exodus follows an offensive by Armenian forces apparently aimed at driving a second corridor from the trans-Caucasian republic to the largely-Armenian inhabited enclave of Nagorno-Karabakh inside Azerbaijan.

Azerbaijan called yesterday called for international sanctions to punish Armenia for the offensive which has captured a tenth of Azeri territory.

Armenian has since blockaded Armenia. Another route, through Georgia, has been interrupted by conflicts to the north. Efforts to find a Turkish route have been hampered by its long enmity with Armenia. The result has been almost a complete shutdown of Armenia's 450 factories. Homes are lit for just two hours a day, and the sole heat is produced by wood-burning stoves - tree stumps lining the highway into the capital of Yerevan testify to the population's desperate quest for warmth.

Not that Armenian shelves are bare. If one has the money, Yerevan's private farmers' market has the best selection of vegetables and fruit in the region. A syndicate-run bistro that locals call the "Mafia Restaurant" serves patrons grilled beef and sturgeon, brought fresh several times a week from the Caspian port of Astrakhan. And at the Georgian border, Armenian black marketeers buy natural gas or petrol from tankers with fuel from southern Russia, then sell it at a steep mark-up; 20 litres of petrol costing 4,500 roubles (\$4.70) in Georgia bring 7,000 roubles and more in Yerevan.

**M**r Bagratian's economic programme is meant to normalise Armenia's economy, and bring fuel and food delicacies to the average home. Armenia possesses few resources, but does have a well-trained work force. And, though landlocked, it is well situated, at the crossroads

of the Caspian Sea nations of Iran and Azerbaijan and the Black Sea countries of Turkey and Georgia. The roads go north to Russia, east to Central Asia and south to the Gulf. Mr Bagratian's prescription is to reopen factories quickly. The programme makes no apologies about ignoring Armenian households - Mr Bagratian admits he is betting that relief over returning to work will overshadow the continued discomfort of cold and dark days. In five years or so, when the war may be over, he hopes there will be plenty of light and heat, as well.

Natural gas shipments of 1.5m cu a day resumed after the pipeline from Georgia - terrorists had blown it up for the fourth time in a month - was

## Talks on Ukraine's missiles at dead end

By Chrystie Freeland in Kiev

**N**EGOTIATIONS between Ukraine and Russia over the future of the nuclear weapons on Ukrainian territory have reached a "dead end", Ukraine's President Leonid Kravchuk said yesterday.

To resolve the stalemate, he suggested to Russian President Boris Yeltsin that the issue be discussed by the Ukrainian and Russian prime ministers. Mr Leonid Kuchma, the Ukrainian prime minister, was formerly director of the largest missile factory in the world which produced the SS-18 and SS-24 missiles now in Russia.

Mr Kravchuk rejected Russia's accusation that Ukraine had ambitions to be a nuclear power. However, Mr Kravchuk reaffirmed Ukraine's claim to ownership of the strategic nuclear missiles on its territory. The alternative favoured by Moscow - granting Russia ownership of the Ukrainian missiles - was "unacceptable". Mr Kravchuk said because Ukraine could not permit a foreign military presence on its soil.



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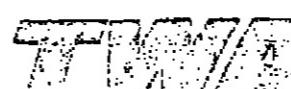
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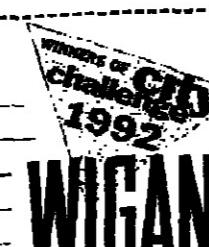


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## NEWS: THE AMERICAS

# Clinton forced to postpone \$16bn stimulus spending bill

By George Graham  
in Washington

PRESIDENT Bill Clinton and his Democratic allies in Congress have bowed to the immovability of Senate Republicans and agreed to put off consideration of the president's \$16bn (£11.2bn) stimulus spending bill until after the two-week recess.

Senator George Mitchell, the Democrats' leader in the Senate, and Senator Robert Byrd, chairman of the appropriations committee, have been given the go-ahead by the White House to negotiate with their Republican counterparts on a compromise that might allow the bill to come to a vote.

Although the Democrats have enough votes to pass the spending package, they lack the three-fifths majority required under the Senate's eccentric rules of procedure to shut off debate.

The Republican filibuster showed less physical endurance than past efforts to hold

Agreement to postpone President Bill Clinton's \$16bn economic stimulus package allowed the Senate to clear up one critical piece of legislation that had been held up by the Republican filibuster: a measure to raise the legal ceiling on US federal debt to \$4,370bn.

The US Treasury, which had been forced to delay debt sales to avoid breaching the previous ceiling of \$4,145bn, yesterday held a \$14.25bn sale of 52-week bills and announced another \$23.4bn auction of 13 and 26-week bills for today.

more gridlock and I think the people will rebel against it," Mr Clinton said.

Mr Clinton's problem in the Senate could be repeated in future. So long as the 43 Republicans remain united against him, the 57 Democrats will fall short of the 60 votes needed to break a filibuster - even in the unlikely event that they too remain united.

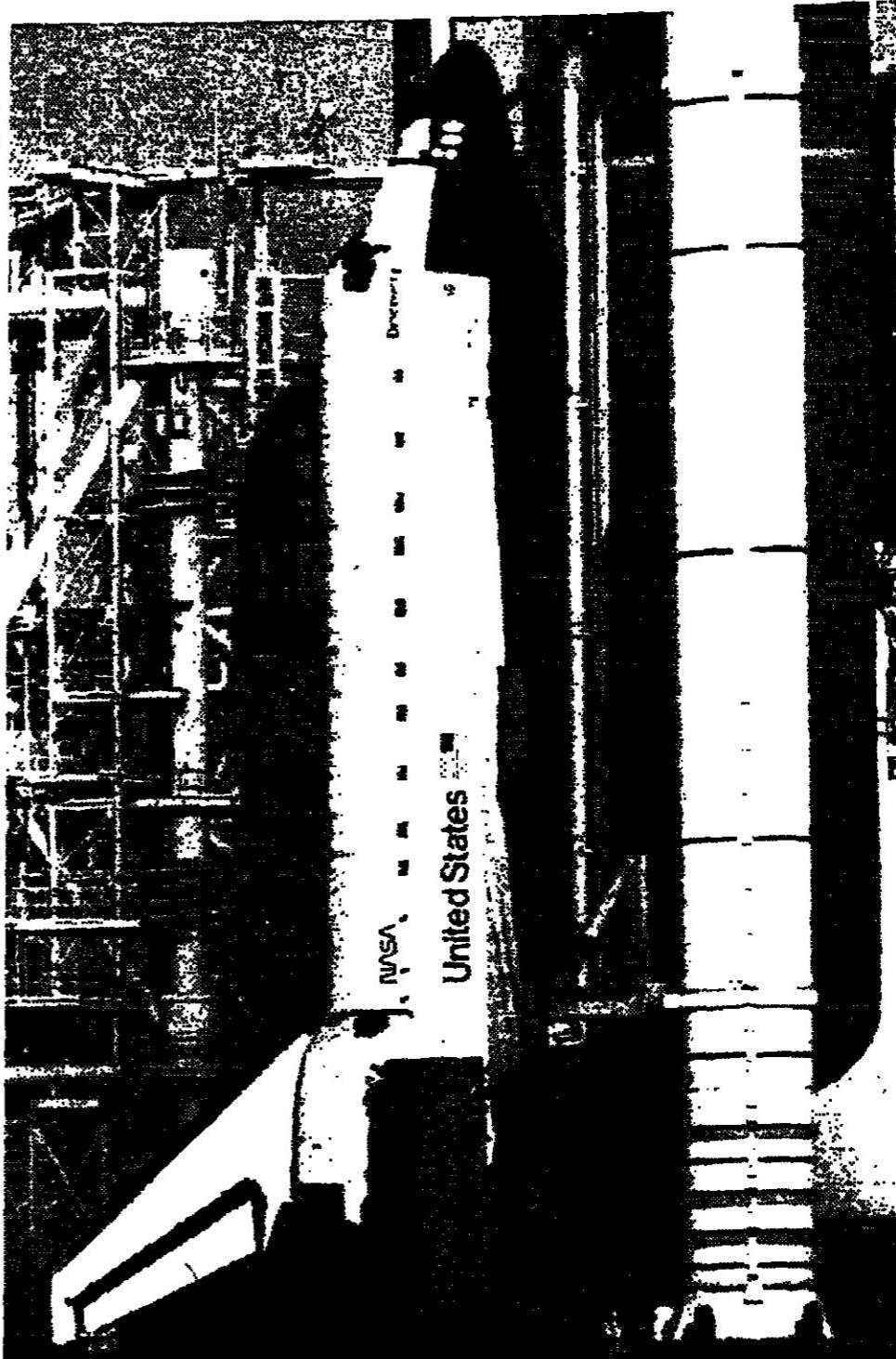
Party loyalties are rarely solid in the Congress, and especially not in the Senate. Indeed, Senator Richard Shelby of Alabama, though nominally Democratic, has voted so consistently against Mr Clinton that party whips are virtually discounting him

when they count up likely votes.

But a number of other Democratic conservatives, especially from the south and west, are also potential defectors on several critical issues. They include Senator Sam Nunn of Georgia, Senator David Boren of Oklahoma, Senator Howell Heflin of Alabama, Senator Bennett Johnston of Louisiana and Senator Dennis DeConcini of Arizona.

Senator Robert Krueger of Texas, who was appointed to fill the seat vacated by Mr Lloyd Bentsen, now the treasury secretary, has also voted against the administration line, but some political analysts suggest he is trying to prove his independence before his by-election next month, and may prove more amenable in future, if he survives.

Republican party loyalty is generally stronger, but a number of centrist senators, including four from New England, have proved unreliable on occasion.



Space shuttle Discovery after the launch was aborted just 11 seconds before take-off

# Second Shuttle launch aborted

By George Graham in Washington

THE US National Aeronautics and Space Administration yesterday had to abort its second space shuttle launch in two weeks after a last-minute malfunction, creating more frustration for an agency struggling to scale its ambitions and its overheads down to meet budget realities.

The launch of the shuttle Discovery was halted 11 seconds before lift-off after a warning that a valve had not closed. A fortnight ago, the shuttle Columbia's engines were shut off just 3 seconds before lift-off.

While the malfunction appeared to be relatively minor - another launch attempt has been tentatively scheduled for tomorrow - it follows a series of setbacks to the shuttle programme.

In addition, a faulty launch two weeks ago by General Dynamics' Atlas Centaur rocket, its third failure in eight attempts, has prompted the industry magazine Space News to warn of a "launch crisis on the horizon" if the government does not start serious work soon on a new launch system.

Nasa's 1994 budget, due to be published tomorrow, is expected to show an increase of around \$1bn over this year's \$14.3bn. However, the agency has been ordered by President Bill Clinton to redesign the costly space station to save money. Administration officials say Nasa has for years been overambitious.

# Fujimori hails result of power grab

PRESIDENT Alberto Fujimori of Peru claimed yesterday that his closure of Congress and the courts exactly one year ago had made possible the capture and conviction of Abimael Guzman, leader of Shining Path, the Maoist guerrilla movement. AP reports from Lima.

Shining Path itself marked the anniversary by bombing a

shopping centre in Lima's middle class district of San Luis, killing a security guard and shattering windows. The previous day Guzman and his followers mocked the state and its institutions... while the country filled up with its dead," Mr Fujimori said. "But now the most ferocious terrorism in the west is being defeated without a bloodbath."

After the capture of Guzman and other high-ranking guerrilla leaders, "For 10 years Guzman and his followers mocked the state and its institutions... while the country filled up with its dead," Mr Fujimori said. "But now the most ferocious terrorism in the west is being defeated without a bloodbath."

Mr Fujimori said he planned his coup after he realised that a hostile opposition in Congress and the judiciary were blocking his efforts to combat terrorism and drug trafficking. He also rejected criticism that he was authoritarian. "I like results. Let the others strike poses," said Mr Fujimori, who was elected in 1990.

## PETROFINA S.A.

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Shareholders are invited to attend the EXTRAORDINARY GENERAL MEETING which will be held in Brussels, at 52, rue de l'Industrie, on Tuesday April 27, 1993, at 11 a.m. (Brussels time), with the following agenda:

### Amendments to Articles of Association

1. In article 1, delete the words, "Formerly, it was named 'Compagnie financière belge des pétroles', company with limited liability, 'Petrofina' in abbreviated form".
2. In article 2, replace the first paragraph by the following paragraph : "The registered office of the company is established in the Brussels-Capital Region. It is currently located at 52, rue de l'Industrie, Brussels. It may be relocated within this Region by resolution of the Board of Directors".
3. In article 4, replace the first paragraph by the following paragraph : "The company is established for an unlimited period of time".
4. In article 5, insert the word "voting" before the word "shares", and add this second paragraph : "The corporate capital may also be represented by non-voting preferred shares, created by the general shareholders' meeting or the Board of Directors".
5. Insert the following article 5A :

"Every person or legal entity owning or acquiring voting shares in the company must inform the company and the Commission bancaire et financière of the number of shares held when the voting rights associated with said shares amount to 3 percent or more of all voting rights existing at the time when the event giving rise to the duty to inform occurs.

In the case of a subsequent acquisition of shares, the same information must be provided when, as a result of this acquisition, the voting rights associated with said shares amount to 5 percent, 10 percent, 15 percent, or any higher multiple of 5 percent, of all voting rights existing when the event giving rise to the duty to inform occurs.

In the case of a transfer of shares, the same information must be provided when, as a result of this transfer, the number of voting rights falls below one of the above-mentioned thresholds.

To the shares owned, acquired or transferred by this person or legal entity shall be added all shares owned, acquired or transferred by:

- a third party acting in its own name, but for the account of said person or entity;
- a person or legal entity related to said person or entity;
- a third party acting in its own name, but for the account of a person or legal entity related to said person or entity.

Likewise, the numbers of shares owned, acquired or transferred by persons and/or entities who act in concert for purposes of owning, acquiring or transferring shares to which 3 percent or more of voting rights are attached shall be added together.

When a person or legal entity holds, acquires or transfers the direct or indirect control, in law or in fact, of another company owning, in particular through the effect of concerted action, as defined by law, 3 percent or more of the voting shares of the company, said person or entity must so inform the company and the Commission bancaire et financière. When several persons and/or entities jointly control such a company, each of them must make this declaration.

The above-mentioned declarations must be sent to the company and the Commission bancaire et financière at the latest the second business day after the event giving rise thereto has taken place, without prejudice to the provisions of law regarding shares acquired by inheritance, and for the threshold of 3 percent, at the latest the second business day following the date of publication of this new article 5A in the Supplement to the Belgian Official Gazette.

Without prejudice to the provisions of the law, no shareholder may exercise at any general meeting of shareholders a number of voting rights greater than that corresponding to the number of shares he has declared in accordance with the law and the present Articles of Association at least 45 days before said general meeting, it being understood that he may validly vote those shares to which are attached voting rights amounting to less than 3 percent of all

voting rights existing on the date of the general meeting of shareholders, or falling between two successive thresholds".

6. (a) Special report by the Board of Directors indicating the specific circumstances in which it may make use of the authorised capital and the objectives it will pursue in so doing.
- (b) In article 8, amend four paragraphs :

- Replace Paragraph 4 by the following paragraph:

"The Board of Directors may increase the subscribed corporate capital on one or several occasions up to an amount of fifteen billion francs according to procedures established by the Board, either by issuing voting or non-voting shares, by issuing debentures convertible into shares, or with subscription rights or redeemable in the form of shares, or by issuing subscription rights. The increase in capital decided pursuant to this authorisation may be carried out via contributions in cash or via contributions not in the form of cash within the limits permitted by the law on companies, or via the incorporation of issue premiums or reserves, whether available or unavailable, with or without an issue of new shares".

Replace in Paragraph 5 by the following paragraph:

"This authorisation is granted for a period of 5 years commencing on the date of publication of this new paragraph of article 8 in the Supplement to the Belgian Official Gazette".

Replace in Paragraph 8 by the date of "May 11, 1990" by the date of "May 14, 1993" and the words "article 8, §2,2" of the Royal Decree of November 8, 1989" by the words "the law on companies", and add at the end of this paragraph the words "and this also in favour of one or several specific persons, who may or may not be members of the personnel of the company or its subsidiaries."

In paragraph 9 add the words "or power" after the word "authorisation".

(c) Insert at the end of article 8 this temporary provision : "The authorisation granted to the Board by resolution of the general meeting of shareholders of May 16, 1988 shall remain in force until publication in the Supplement to the Belgian Official Gazette of the new authorisation hereabove".

In article 9, replace the words "balance sheets" by the words "annual accounts".

In article 10 add the following two paragraphs :

"The company may acquire its own shares, whether voting or non-voting, without a resolution of the general shareholders' meeting, by means of purchase or exchange, directly or through an intermediary acting in its own name but for the company's account, whenever such acquisition is necessary to avoid a grave and imminent danger to the company. This authorisation is granted for a period of 3 years commencing with the date of publication in the Supplement to the Belgian Official Gazette of the amendment to the Articles of Association adopted by the general meeting of May 14, 1993. This authorisation may be renewed. Within the limits set by law, the company may dispose of shares thus acquired without a decision of the general meeting of shareholders.

The company may demand the repurchase either of all of its non-voting shares or of certain categories thereof, each category being determined by the date of issue".

In article 15 replace in paragraph 2 the word "three" by the word "five", in paragraph 3 the word "two" by the word "three" and in paragraphs 3 and 4 the words "or by telegram or by fax" by the words "by telegram, by telex or by fax".

In article 17 paragraph 1, delete the word "Imperatively".

11. Abrogate article 21.

12. In article 23 replace the words "death or resignation of a director" by the words "vacancy of a director's post".

13. Add at the end of article 25 the following paragraph :

"Any shareholder who is a natural person and who has deposited his shares may request that his name not be included in the attendance list, but only if the voting rights associated with his shares amount to less than 0.1 percent, or any other percentage which may be fixed by Royal Decree, of the total number of voting rights existing at the time when the notice was sent or made public. To the shares deposited by a shareholder shall be added, for purposes of the present paragraph, shares deposited by persons related to this shareholder or acting in concert with him under the conditions stated in the law on companies".

14. In article 27 replace the words "in Brussels" by the words "in the Brussels-Capital Region".

15. Replace article 28 by the following text: "Notice of the meeting will be issued in accordance with the formalities prescribed by the law on companies".

16. In article 30 replace in the first paragraph the words "except as concerns amendment of the Articles of Association" by the words "without prejudice to article 32" and add in the second paragraph after the word "per" the word "voting".

17. (a) Replace paragraphs 1 through 4 of article 34 by the following paragraphs :

"From the profits of the business year, plus amounts previously carried forward, will be deducted the amounts necessary to constitute the legal reserve and any other reserves.

From the balance, the general shareholders' meeting may decide to allocate an amount to the remuneration of the shareholders and a portion not exceeding five percent of this remuneration to the Board of Directors, the management and the executive personnel, as well as to the benevolent fund of the company.

Any surplus will again be carried forward".

(b) In the former paragraph 5 replace the date "1992" by the date "1995".

18. Empower the Board of Directors to enforce resolutions adopted and to determine the method of execution thereof. For example, the Board may make formal corrections such as using the words "law on companies" wherever the Company Law Code is mentioned, adapting references in the Articles to legal provisions which may be replaced or completed (provided that no nullification may result from failure to carry out such adaptation); deleting temporary provisions when they cease to have effect or renumbering articles.

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The special report of the Board of Directors referred to in item 6 of the agenda is available at Petrofina (Secretary General) as well as at the banks listed below. Persons who can prove that they are holders of bearer shares may therefore consult it and/or receive a free copy.

It should be noted that under article 70 of the law on companies the shareholders' quorum must represent at least half the capital. Falling this, a second meeting, with the same agenda, will be held on May 14, 1993, after the Ordinary General Meeting.

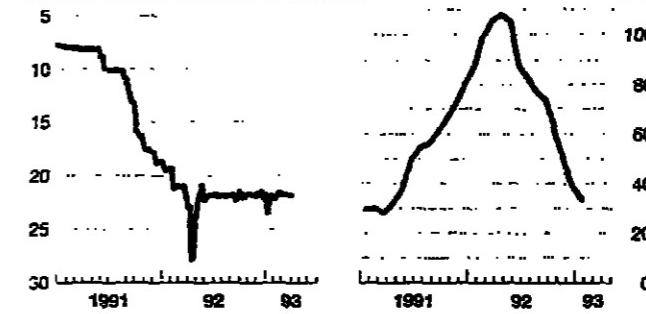
In anticipation of the extraordinary meeting, the holders of bearer shares may deposit their shares until close of business on April 21, 1993 in the following institutions:

Banque Bruxelles Lambert  
Générale de Banque CEFER Kredietbank  
Banque Paribas Belgique  
Banque Nationale de Paris Crédit du Nord  
Banque Internationale à Luxembourg  
Banque Générale du Luxembourg Commerzbank  
Deutsche Bank Dresdner Bank ABN-Amro Bank  
Crédit Suisse Swiss Bank Corporation Union  
Bank of Switzerland Credit Suisse  
Barclays Bank (Fenchurch St, London)

The Board of Directors

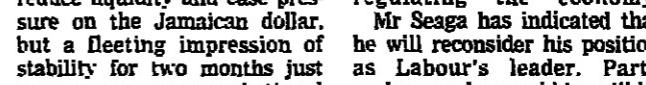
## Jamaica

Jamaican \$ against the US\$ (US per US\$)



Source: Bank of Jamaica, Statistical Digest

Inflation (%)



Source: Bank of Jamaica, Statistical Digest

be placed squarely on Mr Patterson. The prime minister has promised changes in the electoral system to make it more efficient and less prone to abuse and thuggery.

He will find it more difficult to curb other unsavoury aspects of Jamaican politics. In a country where party political passions run high, it does not take much for one faction to launch a crusade against the dogs of war of the other side.

Unless Mr Patterson and other political leaders can find ways to temper the zeal of their supporters, the prime minister may discover that the economic improvement, of which he speaks confidently, would be substantially deviated.

A subsequent revaluation has brought some stability, but a fleeting impression of stability for two months just over a year ago was shattered by another fall of 26 per cent after the resignation of prime minister Mr Michael Manley.

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The programme has been based on extensive deregulation of the economy, including the sensitive foreign exchange market, and the divestment of state-owned enterprises. The intention, the prime minister said, is to allow market forces a free hand and to reduce the government's involvement in the economy.

By all indications, Mr Patterson should not have had such an easy time of the election. The 2.3m people of the island have undergone painful dislocation because of the wrenching adjustment in the wake of the deregulation of the economy.

The floating of the Jamaican dollar 17 months ago led to a fall of 40 per cent against the US dollar. The depreciation, and earlier movements of the currency, pushed inflation to 105 per cent late in 1991.

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## NEWS: INTERNATIONAL

# Hata spurns foreign ministry

By Robert Thomson in Tokyo

WHEN THE job of Japanese foreign minister suddenly became vacant yesterday, Mr Tsutomu Hata, leader of a rebel faction in the ruling Liberal Democratic party, was offered the chance to sit at the top table with the Group of Seven leading industrial nations and turned it down.

Mr Kichi Miyazawa, the prime minister, turned the need to appoint a foreign minister into a great opportunity to embarrass a political rival, as Mr Hata glumly explained that his role in a domestic political reform campaign was more important than the ministerial post.

After Mr Hata turned down the job, made vacant by Mr Michio Watanabe's resignation yesterday due to failing health, Mr Miyazawa offered it to another member of the Watanabe faction, Mr Kabun Muto, 66 - a former minister of international trade and industry and Mr Watanabe's recom-

mended successor.

Prime Minister Miyazawa knew that Mr Hata, highly regarded by the public, would agonise over the decision, as Japan is to chair the G7 this year. Mr Hata would have been host to a meeting of foreign and finance ministers next week to discuss Russia, and taken a leading role in preparations for a July summit.

Mr Watanabe, 69, was admitted to hospital yesterday suffering from a "cold and over-work". It was the third time in a year he has had to seek hospital treatment, and he conceded that he was not fit enough to cope with a tough schedule in coming months.

The loss of Mr Watanabe will be a blow to Japanese foreign policy, as he is regarded a powerful operator within the ministry, capable of forcing the bureaucracy to react quickly. A European diplomat said: "Mr Watanabe was a man who could get things done, but I'm not sure the same could be said about his successor."



Kabun Muto: offered the job as Japan's foreign minister at 66

# Rising yen adds urgency to 'post-bubble' restructuring

Robert Thomson on a 10 per cent appreciation in Japan's currency

**W**HEN the yen surged in recent days, the first shout of pain came from Japan's ruling Liberal Democratic party. It apparently second-guessed industry concerns by suggesting that the yen's strength would be high on the agenda for the Group of Seven industrialised nations.

With G7 countries more concerned about the trouble than the yen, the LDP idea was quickly rejected by Japan's ministry of finance and the Economic Planning Agency, and even by export industries, which have shown surprising calm as the yen has hit post-war highs each day on foreign exchange markets.

The Japanese currency has appreciated 10 per cent against the dollar since mid-January, and the trend has gathered momentum over the past week, prompting the Bank of Japan to intervene in the Tokyo foreign exchange market last Friday and on Monday to support the dollar.

By the reckoning of the EPA, a 10 per cent yen appreciation will lead to a 0.48 per cent contraction in gross national product. But it will also lead to a 1.2 per cent fall in consumer prices, thanks to lower costs for imported commodities.

In the short term, the EPA expects the current account surplus, a record \$117.6bn (\$82.5bn) last year, to rise, but higher export prices should mean a longer-term fall in the surplus.

The yen-dollar rate is of most concern to Japanese companies reliant on trade, as about 80 per cent of export contracts and 83 per cent of import contracts were denominated in dollars last year. But the Bank of Japan apparently intervened, not out of concern for the impact on these companies, but more because the bank wanted to stop what it saw as an unhealthy surge of speculative interest in the yen.

Mr Yasushi Mieno, the bank's governor, reflected the desire for calm when he said "exchange rates should reflect the economic fundamentals of a country and be stable". Given that Mr Mieno expects a Japanese recovery will come late this year, he saw the volatile movement of the yen, which hit Y113.30 to the dollar

officials to call for another strengthening of the yen.

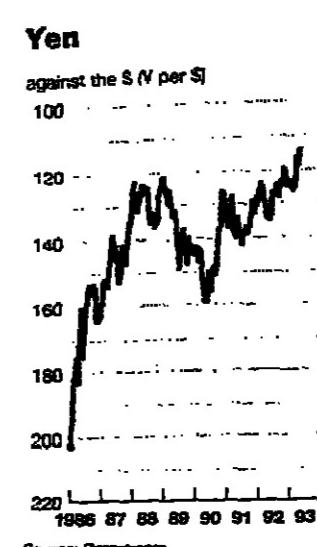
EPA officials say the "bubble economy", the speculative excesses and rapid spending growth of the late 1980s, is to blame for the contradictory figures during that period - weaker yen, lower surplus, instead of the other way around. The bubble era also distorted the investment decisions of manufacturers, who had record increases in profits and miscalculated on forecasts for domestic demand, the cost of capital and return on domestic investment.

The result was that car and electronics manufacturers who should have put more low-cost factories in Thailand and southern China instead placed them in Kyushu, the southern island of Japan.

Manufacturers are stuck

with high production costs and excess capacity at home, leaving them with an operating profit margin of less than 3 per cent for the year ended in March. In 1986, after the "yen shock" of the Plaza Accord, the average profit margin was 3.2 per cent, while the oil-shock affected low of 1975 was 4.5 per cent.

Mr Yutaka Sugiyama, an Asian region specialist at UBS Securities, said manufacturers could easily increase production capacity in south-east Asia at the expense of their domestic facilities. "But the question they must confront is what production are they going to leave for their workers in Japan? These foreign plants are, technically, very capable, but the companies have to find something for their workers to do."



Source: Datastream

on Monday, as way out of line with the fundamentals.

For most Japanese manufacturers, yen appreciation is another reason to intensify restructuring programmes begun after the currency's sharp rise in the mid-1980s. Inspired by the Plaza Accord in September 1985, companies are relatively calm because the Y110 level was looming six years ago. Then the dollar rate hit Y120.45 and suddenly retreated, easing the pressure on export industries to find cheaper sites elsewhere in Asia.

The yen weakened until April 1990, when it reached a low of Y160.35, and began an ascent that continues. Curiously, the year 1990 also marked the low point, \$35.78bn, for the current account surplus, which more than doubled in 1991 and rose another 61 per cent last year, prompting US

Industry looks abroad again to cut costs

**T**HE relentless rise of the yen against the dollar has presented large sections of Japanese industry with a significant obstacle to recovery.

Exporters, such as motor vehicles, electronics and industrial machinery manufacturers which have drawn up business plans for the first half of the fiscal year at a currency rate closer to Y115-Y120 to the dollar compared with the Y114.28 at which it closed yesterday, are staring at the prospect of substantially reduced revenues if the trend continues.

Pioneer, the audiovisual manufacturer, says that it loses about \$800m with each Y1 rise in the yen's value against the dollar.

In addition to lower dollar-based earnings, the impact of the yen's rise is already being reflected in some areas in the reduced cost-competitiveness of Japanese industry.

Japanese vehicle manufacturers, for example, saw their share of the US market eroded in March by the need to raise prices to deal with the yen's rise. Sales of imported Japanese cars in particular fell 13.2 per cent.

Ishikawajima-Harima Heavy Industries says that customers are becoming less willing to pay for its ships in yen as they have traditionally done. "If Japanese manufacturers insist on yen-based payments, orders may go to the Koreans," an IHI representative says.

The adverse impact of the higher yen is thus focusing the minds of Japanese corporations on speeding up measures to cope with lower export revenues and reduced cost competitiveness.

Companies talk of accelerating the transfer of production overseas, greater efforts to procure components locally where overseas production exists and a possible rise in imports of foreign products which are more cost effective than domestic products.

The lessons of the previous period of *endaka*, or high yen, in the mid-to-late 1980s have already led most big companies that depend on exports to a large degree to move manufacturing overseas.

Sega, the video games manufacturer, says that 80 per cent of its video games sold overseas are also manufactured overseas. The company is able to offset the impact of a weaker dollar by the fact that 50 per cent of dollar-based revenues go towards dollar-based payments.

However, the trend to shift manufacturing outside of Japan is likely to see a renewed surge with the further rise of the yen, with China and

Michiyo Nakamoto on company views

other low-labour-cost areas increasingly popular choices for investment.

Aiwa, which already manufactures 65 per cent of its products overseas, says that if the Japanese currency continues to strengthen it will have to consider moving more production out of Japan.

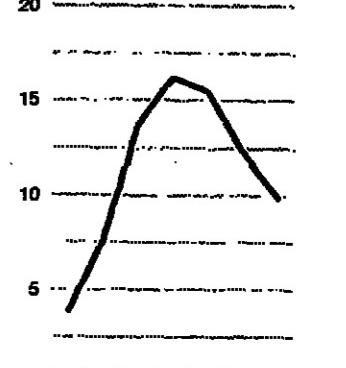
Chiyoda, the plant manufacturer, produces 60 per cent of its components used in overseas manufacturing locally, but believes it will have to raise that level further.

Meanwhile, the yen's rise could trigger a greater willingness to look overseas for components which raise companies' cost competitiveness at home.

IHI said yesterday it would increase the proportion of imported components in its aircraft engines from 50 per cent to 70 per cent in an effort to reduce costs.

These measures will no

Overseas direct investment by Japanese manufacturers



doubt serve to soften the impact of the yen's surge. But they are by no means aimed solely at dealing with it. Japanese companies faced with a persistent domestic slump and weak markets elsewhere have already been working on reducing overall costs.

"The main strategy is to have competitive products that will sell even if we have to raise prices," says a representative of Nikon, the camera and precision instruments maker.

The rise of the yen, he says, "will put pressure on Japanese companies to invest more in technological advances to raise their international competitiveness. That is not only a response to *endaka*, but the way forward."

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# Patten defends Hong Kong democratic reforms

By Robert Mauthner,  
Diplomatic Editor

**MR CHRIS PATTEN**, governor of Hong Kong, yesterday defended his much-maligned democratic reform proposals for the colony by indicating that they were part of "the minimum values" which Britain could not honourably abandon.

In a speech to the Royal Institute

of International Affairs in London, Mr Patten said a credible though not necessarily completely democratic Legislative Council (Legco) was part of "the framework of the rule of law" to which both Britain and China had subscribed in their 1984 Joint Declaration.

"The minimum value that we should hold on to is that the last election under British rule (in Hong Kong) should be clean and fair and

not rigged. Should we allow the bottom line to be moved every time people disagree with us?"

In spite of his attachment to bottom lines, however, the governor said Britain did not want to impose solutions on the Hong Kong people which they did not themselves favour.

"Our position remains as it was. We don't wish to go further than the people of Hong Kong wish to go.

but also not less far than they want."

He also continued to adopt a flexible attitude towards the Chinese government and professed to be puzzled by Beijing's refusal to hold early face-to-face talks with Britain.

There was no disagreement between the two sides that the talks should be between the present and future sovereign powers in Hong Kong. Britain and China, nor was there any dispute over holding them in Beijing. As far as Mr Patten was concerned, they could start "this afternoon."

The governor was well aware that such talks would be "extremely difficult indeed." Nevertheless, they would offer the Chinese the opportunity of explaining "what they would like to do about the 1994 and 1995 elections (for district

councils and the legislative council)."

"I hope that talks can start very soon and in a spirit of sincerity by both sides," Mr Patten said.

However, if the Chinese did not agree to direct talks, his proposals for democratic reforms would be put to Legco. Mr Patten once again declined to fix a deadline for submitting the reform plan to the council.

## S Korea to probe chaebol power

By John Burton in Seoul

THE South Korean government said yesterday it will investigate unfair trading practices by the country's large conglomerates, or *chaebol*.

The announcement by Mr Han Lee-hun, the chairman of the Fair Trade Commission, indicated that the new government will use anti-trust laws as its main weapon to curb the economic power of the *chaebol*.

In a meeting with senior officials from the country's 30 largest *chaebol*, Mr Han explained that the *chaebol* had grown too large and diversified to compete effectively abroad and that their dominance of the domestic economy prevented the growth of small and medium businesses.

He also criticised the ownership structure of the *chaebol*, which are usually controlled by one family. The government is likely to impose new inheritance and gift taxes to dilute family ownership.

The goal of the government's *chaebol* policy will be to force the conglomerates to rationalise their operations and concentrate on a few core industries. Some *chaebol*, such as Hyundai and Samsung, now have 40 or 50 different businesses.

The government has already imposed restrictions on cross-shareholdings and debt payment guarantees among *chaebol* subsidiaries to weaken the links between them.

Mr Han, a former economic adviser to President Kim, said the government will now investigate internal trade practices among *chaebol* subsidiaries that he alleges inhibit fair competition.

Internal trading within *chaebol* groups reduces the ability of small businesses to sell products and services to the conglomerates.

The FTC estimates that internal trading accounts for 21 per cent of purchases and 16.9 per cent of sales among the *chaebol*.

## Pakistan's prime minister faces toughest political test

**W**HEN Prime Minister Nawaz Sharif came to office two and a half years ago, he was seen as a strong leader who would survive the intrigues of Pakistani politics and complete his five-year term of office, unlike two predecessors who were sacked at mid-term.

Believed to be a protege of Pakistan's powerful president, Mr Ghulam Ishaq Khan, and politically influential army generals, Mr Sharif brought a new agenda of economic reforms. However, new rifts within the cabinet and signs of a strained relationship with the president are weakening Mr Sharif, writes Farhan Bokhari

recent departures as creating the most difficult crisis of Mr Sharif's political career.

The previous ministerial resignations, as well as that of a federal government adviser, were in protest against nomination of Mr Sharif by supporters as president of the ruling Pakistan Muslim League, in an effort to strengthen his position.

In addition, the provincial finance minister of the North Western Frontier Province who was seen as the prime minister's protege was sacked last weekend by the chief minister, a supporter of the president.

The latest rift began in January, when the president set aside Mr Sharif's advice and appointed General Abdul Wahab as chief of army staff, one of the most powerful positions in a country ruled by the military for more than half of its independent existence since 1947.

The president has the power to appoint the army chief

Some senior officials saw the

through powers under the eighth constitutional amendment introduced by the late military dictator, General Zia ul Haq, which also enables the president to dissolve the national assembly and call fresh elections in the national interest. Mr Khan used that power to dismiss Ms Benazir Bhutto's government in 1990 on charges of corruption.

The general's appointment brought simmering differences out in the open," said one senior official.

In response, Mr Sharif announced his intention to change the amendment, giving more powers to his office.

"If you really want to establish the authority of the parliament and respect to the mandate given to the prime minister, the eighth amendment to the constitution will have to undergo a change," he said.

President Khan responded by saying it was his duty to defend the constitution of which the amendment was a part. Cabinet ministers close to Mr Sharif said privately that the prime minister had become frustrated as he found the constitution undermining his authority.

The governors and chief ministers of at least three of the four provinces as well as some senior bureaucrats loyal to the president, were subverting Mr Sharif's authority by maintaining direct contact with the presidency, they added.

The prime minister wants to take charge and press ahead

with his plans, but is just not able to do so in the present set-up," said one official close to Mr Sharif.

After last week's build-up of dissent, Mr Sharif was told by cabinet ministers that he must end confrontation with the president. In response, he held a 90-minute meeting with Mr Khan, and shortly afterwards announced that his government would back the president for a second term in office, in presidential elections due in November. Privately, some officials admitted, the prime minister had assured the president that he would not press ahead with his plans to repeal the 8th amendment.

Although officials close to Mr Sharif say that the differences with the president have been resolved, dissidents within his party are trying to gather support for a vote of no confidence. So far, prime ministerial aides are confident that the dissent will not broaden to the extent that Mr Sharif would lose his majority in parliament.

However, an aide to one of the dissidents said, "It doesn't take long for dissent to spread, especially when elected members fear that if they don't get rid of the prime minister now, they may all have to pack up and go home after the assemblies are dissolved."

However, most diplomats believe Mr Sharif will continue in office because of support from his home province, the Punjab - where he was chief minister - and because there are few alternatives.



The two hijackers who forced a China Southern Airlines Boeing 757 carrying 204 people to Taiwan yesterday are taken away by police at Taipei's main airport. The men, armed with pistols, had stormed the cockpit of a Beijing flight bound for the southern Chinese city of Shenzhen. The aircraft returned to China, but the hijackers, who asked for political asylum, remained in custody.

## Victoria seeks to trim deficit

By Kevin Brown in Sydney

THE CONSERVATIVE government of Victoria, Australia's second most populous state, yesterday announced 17,800 public sector redundancies in a tough economic statement designed to narrow the state's budget deficit.

The redundancies, to be implemented by June, follow the loss of more than 14,000 public sector jobs since the conservative Liberal/National party defeated the former Labor government in October.

Mr Alan Stockdale, state treasurer (finance minister), also announced a \$247m (£121m) tax increase and spending cuts of \$673m by June 1995, bringing total spending cuts since the election to \$1.2bn.

Mr Stockdale said the cost of the redundancies would raise the 1992-93 budget deficit to A\$2.454bn from A\$2.345bn, compared with A\$1.6bn last year. He said the budget would return to surplus in 1994-95.

Mr Stockdale said harsh measures had been forced on

the government by the financial profligacy of the former Labor government.

"I think people realise that there is no choice. If we defer dealing with the mess that the Labor party left behind, then in two or three years' time the spiral of debt that follows from the deficit will force us to make even bigger cuts," Mr Stockdale said.

Most cuts will fall on health, social and education services, in growing demand due to the sluggish economy and industrial restructuring.



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If you were to stick pins in a map of the world, you couldn't pick three more dangerous, inhospitable and downright inconvenient places on earth to explore and drill for oil. Persia at the turn of the century was a virtually lawless land and work was continually delayed

by heat-stroke and sickness. The drinking-water was, according to one of our engineers, "best described as dung in suspension".

Alaska, meanwhile, was "a mean, nasty, unforgiving place to work", according to one geologist. The tundra freezes to concrete in winter and thaws into a sponge-like prairie in summer.

Beneath is the permafrost,

so-called because it is permanently frozen to a depth of 300 metres. A pretty conundrum for

those charged with building 380km of pipeline across it.

Successfully completed, the trans-Alaskan pipeline remains one of the greatest

feats of engineering ever undertaken. The same can be said of our North Sea platforms. Taller than Big Ben, these have to withstand hurricane force winds and 15 metre waves.

As one skipper put it: "There's nothing quite as vile as the North Sea when she is in a temper."

Admittedly we've been a little more fortunate with our latest discoveries. In the mountains of Colombia and the waters of the Mexican Gulf where we only have the occasional hurricane to contend with.

Nevertheless, is it too much to ask that the next time we strike oil, the gods could exercise a bit more restraint...?



For all our tomorrows.

## NEWS: UK

# Ford of Britain reduces prices and dealer margins

By John Griffiths

FORD of Britain yesterday cut prices of its new Mondeo car range by an average of 6 per cent in response to fleet buyers' criticisms that it was too expensive.

Ford announced other cuts in prices and dealer margins on the eve of the launch of Rover's 600 model.

Motor industry analysts, led by Prof Garel Rhys of Cardiff Business School, see the cuts as marking the end of Ford's long-standing ability, as UK market leader, to set the framework for competition in the new car market.

The company is cutting up to 10 per cent on its Granada/Scorpio range of executive cars and about 5 per cent on Escort and Fiesta models.

With the exception of the Mondeo, the prices customers will pay are unlikely to change much, because Ford also cut dealer margins on all cars to 10 per cent from the customary 16 per cent to 17 per cent.

Most dealers have been giving discounts of at least 10 per cent so all the price realignments have done is reduce their room for manoeuvre.

The Mondeo price cuts will be passed on to customers, because dealers have had only

a 10 per cent margin on them from the start of sales.

Ford said last night the lower prices would apply to all existing orders. Customers who had taken delivery of cars at the higher "introductory" prices would be reimbursed.

Although the Mondeo price reductions average 6 per cent, there are wide variations.

For example the 1.6LX 5-door Mondeo, expected to be one of the biggest-selling fleet cars, from today costs £11,830 instead of £13,080 - a reduction of nearly 10 per cent. The 2 litre Ghia five-door drops by only 3½ per cent, to £17,450 from £18,000.

Mr Ian McAlister, chairman of Ford of Britain, attributed the move to changes in company car taxation in last month's budget. From April 6, 1994, tax assessed on company cars will be based on a simple percentage of manufacturers' retail list prices.

Critics pointed out at its launch two weeks ago that some Mondeo models were £1,500 dearer than their closest Vauxhall Cavalier rivals.

This did not stop Mondeo coming sixth in the list of best sellers last month, despite being on sale for only a portion of it. Some 5,700 were registered.

Ford's announcement coincided with statistics showing new car registrations up in March for the sixth consecutive month, lifting the new car market 11.58 per cent higher in the first quarter than a year ago.

Doubts continued about whether the recovery is as strong as it appears, and the extent to which the statistics are inflated by manufacturer-inspired market-boosting tactics, such as large-scale registering of dealer "demonstrators" for which there are no final buyers.

These doubts were reinforced by the sharp contrast between the car market rise and a further drop in registrations of commercial vehicles, also announced by the Society of Motor Manufacturers and Traders yesterday.

Van, truck and bus registrations fell by 11.75 per cent from the already severely depressed levels of a year ago and the market was 5.36 per cent lower in the first quarter than in the same 1992 period.

The brake and clutch maker, a subsidiary of the BBA group, said it was "seeking to establish the basis on which it (AP) can make further supplies available, thus safeguarding continuity of Leyland Daf's production". About 3,500 jobs are at stake.

## Shake-up of business practices put forward by Labour

By Alison Smith

AN OVERHAUL of British business practice was put forward by the opposition Labour party yesterday as the only way to reverse the UK's manufacturing decline and forge a path for industry into the next century.

Among Labour's main suggestions are proposals for channelling more investment into industry through building societies and pension funds, tax incentives for companies, reform of takeover law to bring greater stability and representation of employees on company boards.

The overall aim of the plans in the paper, *Making Britain's Future*, is to develop a longer-term approach to investment, in contrast to what Labour sees as the "short-termism" of the City and the pursuit of growth through acquisition.

Mr John Smith, Labour leader, emphasised that there would be consultation over the coming months as the document is discussed with business, industry, professional associations and trades unions. "Our aim is to reach the maximum consensus on the most successful way forward for British industry," he said.

The post-consultation version will be presented to the party conference in 1994, and will form the basis of Labour's industrial policy at the next election.

While the paper includes some familiar Labour proposals, such as a training levy on companies which do not invest in skills, it also contains a shift in mood. The emphasis is on the government's allowing and encouraging change rather than legislating to enforce it.

Mr Robin Cook, shadow trade and industry secretary, said that the rescue of companies in trouble was only a minor part of government industrial strategy, which was about "promoting success".

Following up the paper's condemnation of the Tories for lack of commitment to manufacturing, in spite of their change in rhetoric, Mr Smith expressed scepticism at recent ministerial pronouncements that the economic recovery was under way. "The test that we will be applying is: does unemployment come down?"

Mr Anthony Nelson, a junior Treasury minister, dismissed Labour's programme as a repackaging of the "meddling and muddling".

Sir Michael Angus, chairman of the Confederation of British Industry - the employers' organisation - welcomed the prospect of discussion on the positive aspects of Labour's plans but warned that there was no reason to think that ideas previously unacceptable to British business, such as employee directors, would be well-received now.



## Tyne hopes shipyard will not slip away

TYNESIDE shipyard workers gathered yesterday to watch the latest launch by Swan Hunter, hoping it will not be the last in north-east England's centuries-long shipbuilding history, writes Chris Tighe.

HMS Richmond, a Type 23 frigate (right), is the last ship to be launched in the current order book of Swan Hunter, itself the last shipbuilding company in a region which, in the years at the turn of the century, often produced two out of every five ships built in the world.

Following yesterday's launch, Richmond joins her sister ships Westminster and Northumberland for fitting out on the Tyne. All three will have been handed over by the end of 1994.

The future of the Tyneside company as a shipbuilder hangs on its bid for a Ministry of Defence helicopter carrier, an order worth around £170m, for which it is fighting Barrow-in-Furness-based VSEL.

The government confirmed last week that the order, described by Swan Hunter as "absolutely critical" to the company, will be placed later this year.

Ship launches have long been a cause for celebration on Tyneside. The launch of the Duchess of York in 1928 (left) from Palmers in Jarrow was just one of hundreds of days when crowds turned out for the spectacle.

Swan Hunter, founded in 1874, has launched more than 400 warships. Its passenger ships include the Mauretania.

Mr Roger Vaughan, joint chief executive, said launch days were always big occasions but yesterday's was special. "The uncertainty over the helicopter carrier programme has gone," he said. "We're setting out to win the battle to build it, to secure the future of Swan Hunter and its workforce."



### One of the less popular views of Spain.

Northern Spain is a bonus to travellers who thought they'd seen everything

Spain had to offer. In the regions of Galicia, Asturias, Cantabria and the Basque Country, you'll find a pleasant surprise around every corner

- Villages nestle in deep, lush valleys against a perpetual backdrop of mountains

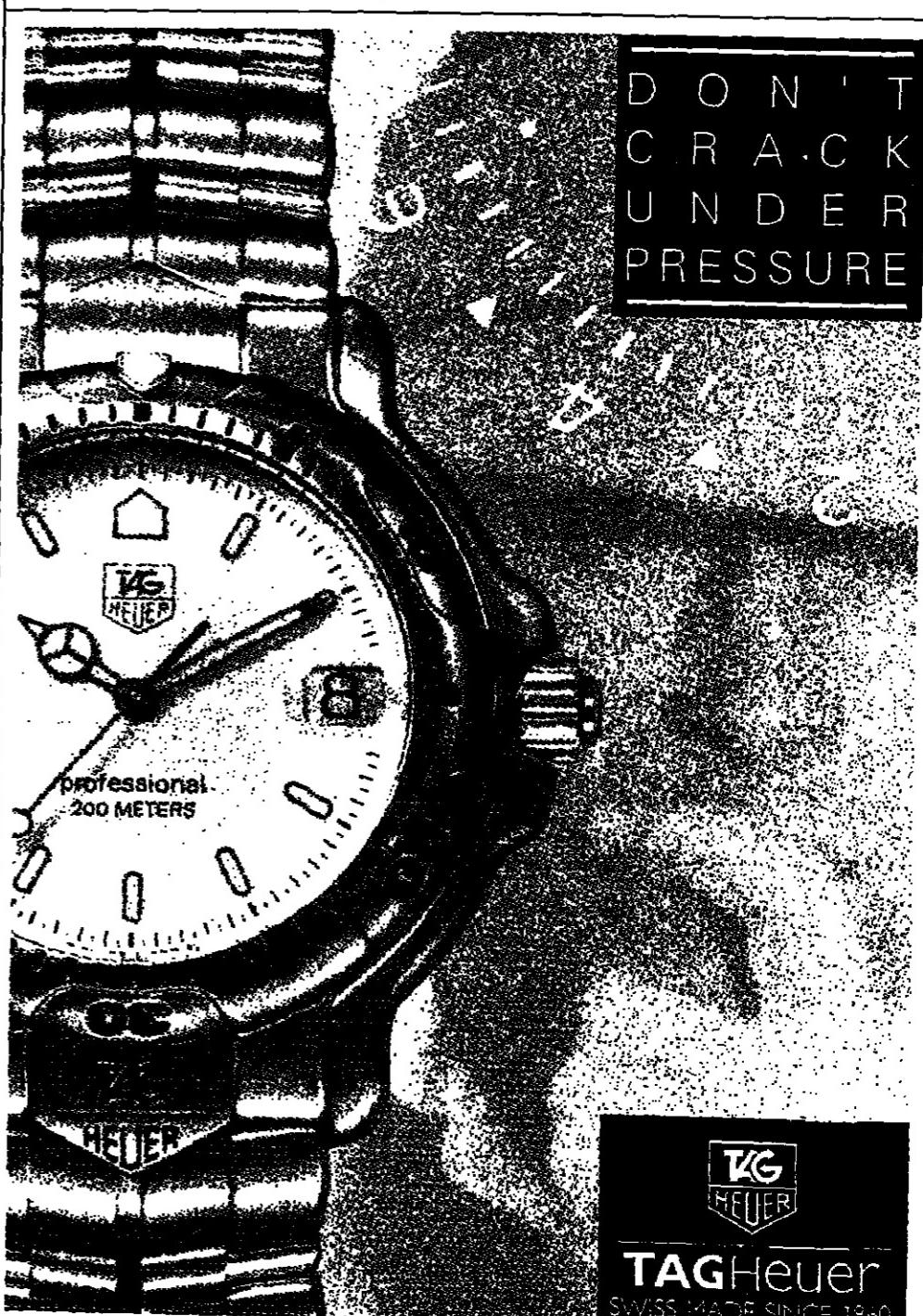
- But that's the real beauty of "Green" Spain. The daily discovery of hidden gems, be it prehistoric caves at Altamira, or the uncannily orange sunset in Naranjo de Bulnes

- For the occasional glimpse of the ocean, simply take the nearest wooded valley to the coast.

And watch the fishing boats returning with your supper. It's at times like these you'll see Northern Spain in its real colours.



DON'T  
C.R.A.C.K.  
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**TAG**  
**HEUER**

SWISS MADE SINCE 1860

Shake-up  
business  
practices  
put forward  
by Labour

# US is biggest export market for UK tools

By Andrew Baxter

**THE US** has regained its position as the largest export market for British machine tools following the serious downturn last year in the German market for the metalworking machines used in manufacturing industry.

Exports of UK machine tools to Germany plummeted 39 per cent to £42.1m while exports to the US slipped by just 3 per cent to £50.5m.

The figures came as the industry urged the government to make it easier for small and medium-sized customers to invest in new manufacturing equipment.

Leaders of the Machine Tool Technologies Association want the government to introduce permanent, 100 per cent capital allowances for small and medium-sized enterprises (SMEs) and some form of cheaper finance to give SMEs more confidence in investing.

Total exports fell 20 per cent to £239.3m last year, and imports fell by 9 per cent to £411.5m, widening the industry's trade deficit to £92m from £40m in 1991. The latest import figures, however, include between £50m and £60m of spe-

The total number of UK business failures in the first quarter of 1993 fell by 14 per cent to 1,776 compared with the same period of last year, according to Trade Indemnity, the trade credit insurer. Even so insolvencies were up 1 per cent compared with the last three months of 1992 and TI reported an "alarming upturn in reported failures towards the end of the quarter".

TI's figures tend to reflect the failures of more established companies and often lead other available insolvency indicators by a period of up to six months.

Capital production equipment for Japanese-owned car plants.

According to estimates by the association, employment in the industry last year averaged 14,800 compared with 18,300 in 1991.

Along with many organisations representing manufacturing industry, the association was disappointed by the chancellor's stance on capital allowances in the budget.

It had argued in vain for the temporary 40 per cent allowances introduced in the autumn economic statement to

be extended and increased. But the association's officials believe it is worth keeping up the pressure, and are encouraged by changing attitudes at the Department of Trade and Industry towards the machine tool sector.

Officials say there has been a "breath of fresh air" at the department since last year's appointment of Mr Michael Heseltine as trade and industry secretary, and the subsequent reorganisation which he introduced.

"Twelve or 15 months ago, it was difficult to see an official, let alone have a discussion," said the association.

The association believes capital allowances improvements and financing help - such as fixed rate finance for five or ten years - should be focused on SMEs because larger companies generally have less difficulty getting funding and are better able to make long-term investment plans.

In spite of the contraction of the industry, the UK is still the seventh largest exporter of machine tools and one bright spot was the appearance of Japan for the first time as the tenth biggest export market for UK machine tools.

## Britain in brief



### Ulster power privatisation in early June

The government said it will privatise Northern Ireland Electricity (NIE) in June amid City of London expectations that it will seek to raise between £300m and £400m in the flotation.

The early summer sale of the last non-nuclear power company in the public sector will pave the way for the government's disposal of its remaining shares in British Telecom.

The NIE announcement reinforced speculation that the BT sale will be in late July.

The government launched the privatisation of NIE, the first flotation to be targeted specifically at the Northern Ireland public, with a series of television advertisements featuring Fionn McCool, the legendary Irish giant.

The offer for sale will be in early June with share trading expected to start in the week beginning June 21.

Potential investors will have to wait until mid-May before

the company publishes its pathfinder prospectus, including accounts for the year just ended and profit forecasts for the future. The share price will be announced on "impact day" in early June.

### Elonex seeks Glasgow plant

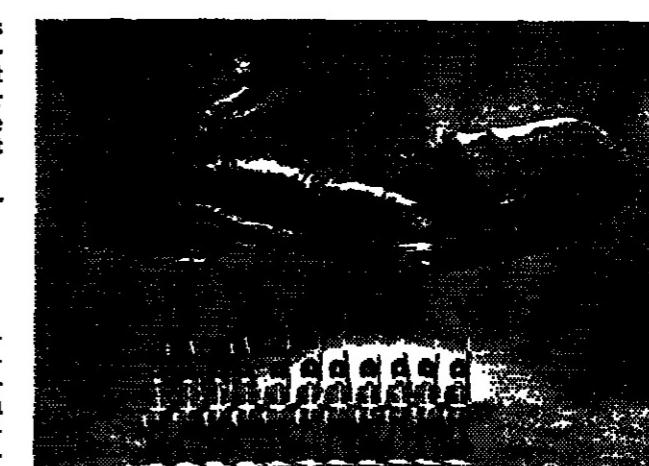
Elonex, the fast growing British personal computer producer, is to have its key components manufactured at a plant to be set up in Cumbernauld near Glasgow by Corstar, an associated company under the same ownership.

Corstar plans to invest £5.5m in a new 40,000 sq ft plant which is expected to employ 175 people. The new plant will carry out work which is currently subcontracted by Elonex to a company in Taiwan.

### Firemen may vote for strike

The Monopolies and Mergers Commission recommended significant amendments to the way the ITV national network is run to try to ensure more flexible arrangements between TV companies and independent producers. The move was welcomed by all sides of commercial broadcasting.

The MMC agreed that ITV proposals for running the national network were anti-competitive. It said there should be no rigid limits on the rights that can be acquired in programmes. Instead it has laid down guidelines based on



Footsoldiers: a guardsman's boot dwarfs some of the 4,000 models on display at the Guards Museum, Birdcage Walk, London SW1. The exhibition, sponsored by auctioneers Christie's, marks the 40th anniversary of the Queen's coronation

the network centre being granted exclusive UK broadcasting rights for up to five years, with longer periods possible.

### Compromise on ITV network

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The MMC agreed that ITV

The Passport Agency could improve its service by reducing the prices of passports in off-peak periods to smooth the flow of work through the year, the National Audit Office says in a report.

The agency has met its target of processing straightforward applications within 20 working days in peak periods and 10 days at other times, according to the government expenditure watchdog.

Customer satisfaction surveys show that 99 per cent of those in the survey were very or fairly satisfied with the service.

However, despite media advertising to encourage applications in off-peak periods, applications continue to be concentrated in the first six months of the year.

### They're off...

A High Court judge was named as the man who will head the Jockey Club's inquiry into Saturday's Grand National steeplechase fiasco in which the race was started twice but never finished.

Sir Michael Connell, 53, a member of the Jockey Club himself, is to lead the three-man committee charged with the responsibility of finding out what went wrong.

## Isle of Man taxes amended in budget

By Sue Stuart in Douglas

**THE ISLE OF MAN** government yesterday announced a budget for 1993-94 aimed at stimulating economic growth while amending the income tax structure to help those on lower incomes.

Presenting his fourth budget, Mr Donald Gelling, Manx treasury minister, said his main objectives were "to strengthen the foundations for the island's future prosperity and to continue and strengthen action already taken to develop employment opportunities."

The self-governing Crown dependency of the UK has had income tax autonomy from the UK since 1961 and is obliged to operate a budget surplus.

Net income for the year is estimated at £192.6m, an increase of 3.2 per cent, and net expenditure at £202m, the balance coming from funds brought forward from the previous year. Capital spending is estimated at £44.8m, including the redevelopment of the hospital and airport, a new courthouse and general registry and an all-island sewage plant.

The island's reserve fund will remain at £65.29m. Mr Gelling said the target was to increase this to half the government's annual expenditure. The £4.26m interest earned by the fund and by the island's currency account will be included in net income. The

two-tiered system of personal income taxation is to remain at 15 per cent and 20 per cent. Corporate and non-resident's tax remains at 20 per cent.

Personal income tax thresholds rise for the first time since 1988. A single person's allowance is increased to £5,200 from £5,000, with income tax at 15 per cent payable on the next £2,500 - a threshold increase of £500 - and thereafter at 20 per cent. A single person earning £50,000 will pay income tax of £3,385 in the Isle of Man and £14,942 in the UK.

Mr Gelling announced a review of residence rules relating to income tax liability of individuals. Both non-resident and tax exempt Manx companies will have their annual charges increased, but this will be mitigated by removal of statutory audit requirements. Duty on non-resident companies will increase by £100 to £600 per year and annual fees for exempt companies by £50 to £300.

The proposed new international companies and international limited partnerships, due to be instituted later this year, will bear annually a tax charge of £300 and a fee of £600 respectively.

The island will introduce roll-over relief for capital allowances on sales of ships and aircraft which should benefit the growing Manx shipping register.

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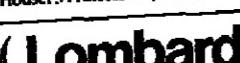
Our special instant access facility allows you to make one withdrawal each year of up to 10% of your balance without giving notice and without incurring a penalty. You are not limited to the one penalty free withdrawal - you can make other withdrawals without penalty simply by giving 90 days notice.

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## BUSINESS AND THE ENVIRONMENT

The environmentally conscious consumer faces a mind-boggling array of choices just pushing a trolley down the aisle of a supermarket. Forced to make a decision between non-phosphate and normal detergent, recycled or ordinary toilet paper and an array of other goods, an ecologically-minded shopper may wonder whether the "green" product is worth the extra money, and if it poses a tangible environmental benefit.

Retailers and manufacturers are often as confused as their customers. Anxious to capitalise on growing ecological awareness, they are uncertain about the best way to present "green" goods to buyers.

Despite the confusion, some trends are emerging. Companies ignore the surge in environmental awareness at their peril, researchers say. Market studies by consulting groups such as EJF Associates and Environmental Research Associates indicate that younger generations, the consumers of the future, are more environmentally conscious than other segments of the population.

"In our survey of adult consumers, 16- and 18-year-olds were far more willing to spend money on ecological products than other segments of the population," says Anthony Casali, president of the Environmental Research Associates. "This, in addition to the growing awareness of older generations, means that the market for green goods will explode over the next few years."

Even high-priced items such as cars and computers are being hit by ecological fever. The Environmental Protection Agency will soon start to hand out "green" labels for computers using less electricity, and BMW, the German car-maker, has been running advertisements based on its CFC-free car air conditioners.

The new environmental awareness does not mean, though, that companies can charge whatever they like for green products. "We tested purchasing patterns for a whole range of environmentally sensitive goods, and found that consumers were willing to pay more for only 6 per cent of the items," says Casali. "Of those 6 per cent, most were detergents and soaps."

Given shoppers' willingness to pay higher prices for green detergents, it is perhaps surprising that manufacturers in this category have been among the most innovative in finding ways to slice costs.

US detergent manufacturers are beginning to offer consumers cheaper refill packages, which do not contain the plastic spoons and other goodies supplied with many products. The ecological argument is that the refills eliminate solid waste by reducing unnecessary

**Victoria Griffith examines the fickle purchasing patterns of green consumers**

## Changing colours



"WE ONLY ACCEPT RECYCLED MONEY."

packaging. They also save consumers money, and this probably accounts for their wide appeal.

The office products chain Staples has found out first hand how unwilling many shoppers are to pay more for recycled goods. "Sales of our recycled products have declined in proportion to overall sales," says David Graham, head of paper buying for the store.

He blames the decline on the high prices of recycled paper. "Manufacturers have been charging us more for recycled paper goods, and we've been forced to pass that on to the consumer. Clearly, shoppers are still very price sensitive when it

comes to buying green products."

There is always the exception to the rule, though. Ecological boutiques, for instance, still command high mark-ups on environmental products, although market researchers point out that the segment of the population frequenting these stores is small. "The people who buy at these stores tend to be highly motivated green shoppers," says Casali. "They also tend to be more externally motivated than people buying green products at the supermarket. They may truly be concerned about the environment, but they are also buying into the image of the store. Carrying around

a shopping bag from boutiques like The Nature Shop and the Body Shop makes a statement."

Edward Flesch, principal of marketing consultants EFG Associates, believes the long-term trend will be away from the boutiques and towards the mainstreaming of ecological goods. "The large retail stores will not allow this business to be taken away from them," says Flesch.

The boutiques, not surprisingly, disagree. "When consumers buy products at the Body Shop, they know they're advocating an entire environmental philosophy," says Robert Tiefus, group spokesman.

While boutique marketing may work for certain stores, larger retailers say they will stick to an integrated approach in promoting their own green goods. "We tried separating products out into an 'ecological section, to create a green boutique within the main store," says Graham. "But that was very unsuccessful. Buyers seem to prefer to see the products on the shelves with the regular items."

However green products are marketed, consultants urge their clients to ensure that the goods actually provide the environmental benefit promised. Retailers and manufacturers are concerned about a possible consumer backlash as companies climb on the ecological bandwagon indiscriminately.

One New York furniture store, for instance, recently touted sofas covered with unbleached muslin as ecologically sensitive. Since natural dyes can be used with no harmful impact on the environment, some activists questioned the green credentials of the product. More serious, perhaps, are findings that US paper products labeled as recycled may contain mill waste, rather than post-consumer waste and therefore be no more green than other paper products.

"We are very concerned about a possible consumer backlash if companies are not more responsible," says Edward Fuescher, environmental director at Smith & Hawken, an ecologically oriented retailer of gardening products. US retailers are calling on the Environmental Protection Agency to set standards for green labelling to help address this problem.

A few countries, such as Canada already have environmental labelling laws in effect. Although companies may not have sorted out all the problems involved in environmental marketing, it seems the trend toward green retailing is here to stay. As time goes on, stores are likely to become increasingly aware about the presentation and pricing of ecological goods. Confusing as it may be, it is not only ecologically responsible, but extremely lucrative.

Leyla Boulton samples Russia's contaminated supplies



## WORLDWIDE WATER

# An unhealthy drink for a nation

Leyla Boulton samples Russia's contaminated supplies

about production, they are not concerned about water treatment systems," complains Alexei Yablokov, a leading Russian environmentalist and adviser to President Boris Yeltsin.

He notes that although air pollution fell by 12 to 15 per cent last year, with a 20 per cent drop in industrial production, water pollution increased. The country's first annual survey on health and the environment found that, in 1991, a quarter of water pipes connected to Russian homes and a third of those to institutions delivered water that were "insufficiently cleaned".

The former Soviet Union already

has a system of fines for pollution, but many enterprises still find it more profitable to pay the fines than to operate expensive filters and acquire clean technology.

Alain Dangard, the former head of France's waste disposal agency and now an international consultant on water and mining, says the west should be ready for "imaginative co-operation" with local authorities on overhauling water and sewage systems.

"It is not just a question of money, but of technology transfers, and institution-building. There is a need to multiply model successes of co-operation to set an example," he says. But an immediate priority is to ensure that new industrial projects do not add to existing problems.

"One needs to clean up sources of pollution but one cannot clean up water quickly. The main priority is that any new industrial contracts should involve clean technology. Allowing new investment which pollutes would be suicidal."

In most Russian cities, sewage systems are decades old and are mended on a haphazard basis. Polisons such as phenol, dioxins and DDT, strictly policed in the west, are found in abundance in the rivers of the former Soviet Union.

Economic and political crises are forcing important environmental and health issues such as the state of the nation's water supplies to take a back seat. Priorities such as economic reform, shoring up industrial output and paying for grain imports mean there are simply neither the resources nor the political will to clean up the country's water.

"When enterprises are being privatised and people are worrying

about production, they are not concerned about water treatment systems," complains Alexei Yablokov, a leading Russian environmentalist and adviser to President Boris Yeltsin.

He notes that although air pollution fell by 12 to 15 per cent last year, with a 20 per cent drop in industrial production, water pollution increased. The country's first annual survey on health and the environment found that, in 1991, a quarter of water pipes connected to Russian homes and a third of those to institutions delivered water that were "insufficiently cleaned".

The latest horror to surface is described in an official report published last week which says that the navy has for the past 30 years dumped radioactive submarines and waste into Russia's northern seas - with untold consequences for the ecosystem.

But today it is the more mundane problems of industrial pollution and ageing water treatment systems that pose a direct threat to the health of Russians.

In Siberian oil fields, oil from leaky pipes is seeping into the ground and rivers. The Kuzbass mining region is pouring coal-mining waste into the Tom River, polluting water for cities downstream.

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## PEOPLE



Marjorie Scardino, president of The Economist in North America since 1985, has been appointed chief executive of The Economist. She succeeds David Gordon who becomes chief executive of ITN.

■ Ron Pollard, the doyen of odds-setters who was with Ladbrokes for 30 years, has joined I.G. INDEX as a consultant.  
■ Geoff Ellis has been appointed finance director and director of commercial affairs at CIC (UK).  
■ Christopher Lister, formerly marketing director at a John Brown subsidiary, has been appointed sales and marketing director at Wyseplant, a P&O company.  
■ Paul Byrne, md of TDG's storage division, has been appointed to the board of TRANSPORT DEVELOPMENT GROUP.  
■ David Richards, formerly vice-president of marketing

■ Dale Electric International, the Yorkshire-based power equipment group, has appointed John Savage as a main board director and to the new post of md of Dale Power Systems, its recently-created principal UK subsidiary.

The appointment of Savage is an important step for Dale Electric. Dale Power Systems groups all the main UK businesses in a new functional-based organisation and was formed from three product-based subsidiaries. The reorganisation is aimed at putting the company in the best shape for quick recovery from recession, says Ian Dale, Dale Electric chairman.

Savage, 51, was previously md of the UK subsidiary of Merlin Gerin, the French electrical products group, for six years and before that held senior positions within various GEC companies.

for the UK for LENSCRAFTERS, has been appointed vice-president marketing worldwide.

■ Allan Whittaker has been appointed md of Hydra-Tight, a division of T&N. Whittaker was a founding partner in Bolting Technology which was acquired by Hydra-Tight in 1989.

son acknowledges that his company has not lived up to expectations in the six years since it floated a minority of its shares on the stock market. Its profit have been on a plateau and its share price is still well below the 120p issue price.

One of the problems has been the rather incestuous nature of Ipeco's board, and Johnson was elevated to the top presidency, his son Christopher, 45, is getting down to transforming a private family business, which specialises in making aircraft seats, into a successful public company.

The recruitment of a new finance director, Chris Backhouse, 36, from Ernst & Young, the company's auditors, is the latest in a number of moves to modernise the Ipeco boardroom. Backhouse replaces John Cook, who resigned in January after 12 years with the company.

Although Ipeco's announcement of marginally lower 1992 pre-tax profits, of £3.3m, is regarded as a reasonable performance in a recession, John-

## Grabiner moves at Telegraph

Stephen Grabiner, the marketing director of The Telegraph, publisher of the Daily and Sunday Telegraph, has been appointing acting managing director.

His appointment follows the illness of Joe Cooke, 61, the company's managing director. Cooke - a central figure in masterminding the modernisation of the Daily Telegraph - is in hospital for tests following a mild stroke at the beginning of last week. In a statement yesterday The Telegraph said that it was too soon to predict when Cooke would be able to return to the office.

As well as being appointed acting managing director, Grabiner, who is 34, has also been elected to the board of The Telegraph. He was first associated with the Daily Telegraph as a Coopers & Lybrand consultant and joined the company as marketing director in October 1986.

Cooke's illness comes at an awkward time for The Telegraph since he has been involved in the efforts to per-

suade shareholders of the wisdom of buying a stake in Southam, the Canadian newspaper group.

## Backhouse takes seat at Ipeco

Now that Ipeco founder Allan Johnson has been elevated to the top presidency, his son Christopher, 45, is getting down to transforming a private family business, which specialises in making aircraft seats, into a successful public company.

The recruitment of a new executive director to head the engineering side, the smaller of Ipeco's two core businesses, to complete his four-person executive team. Although he has no immediate plans to split the role of chairman and chief executive, he does not rule it out in a couple of years' time, if the business grows as quickly as he hopes.

## FT CONFERENCES

FINANCIAL INNOVATION  
NEW DIRECTIONS FOR THE 90s

LONDON, 28 & 29 APRIL

Arranged jointly with the Centre for the Study of Financial Innovation, this high-level meeting will review the role of innovation in financial services, assess the risks and rewards and examine future trends. Speakers will include: Mr William Rhodes, Vice Chairman, Citicorp; Mr Sam Cross, Former Executive Vice President, The Federal Reserve Bank of New York; Mr John Helmann, Chairman, Global Financial Institutions, Merrill Lynch & Co; Mr Richard Debs, Advisory Director of Morgan Stanley & Co; Mr Rei Masunaga, Deputy President, Japan Center for International Finance; Mr Dennis Keegan, Chief Executive Officer, Salomon Brothers Europe; Mr Michael Fowle, Senior UK Audit Partner, KPMG Peat Marwick; Mr John Grout, Director of Treasury, Cadbury Schweppes plc; Mr Andrew Large, Chairman, Securities and Investments Board and Mr Anthony Nelson MP, Economic Secretary, HM Treasury.

## EUROPEAN SECURITY MARKETS - THE WAY AHEAD

LONDON, 10 & 11 MAY

Deregulation of national market-places, abolition of capital controls and development of technology that bypasses rigid market structures, has brought increasing integration of debt and equity markets. This poses challenges for broker-dealers, fund managers and stock exchanges. How will they be affected by these developments and how will they adapt? Speakers include: Mr Peter Baring, Chairman of Baring's plc; Mr John Young CBE, Chief Executive of the Securities and Futures Authority; Mr Helmut-Jürgen Schäfer, General Manager of Dresdner Bank AG; Mr Robert Steel, Partner, Goldman Sachs International and Baron van Ittersum, Chairman of the Amsterdam Stock Exchange.

## ASIAN ELECTRICITY

SINGAPORE, 25 & 26 MAY

This topical conference, arranged in association with Power in Asia, brings together senior representatives from governments, utilities and the financial community to discuss the latest policy positions on privatisation in Asia; consider the financing and structuring of power projects and review future fuel choices in the region. Speakers include: Dr Piyasvasti Amranand, Acting Deputy Secretary General, The National Energy Policy Office, Thailand; Mr K Balarama Reddi, Chairman, Andhra Pradesh State Electricity Board; Mr Daniel Ritchie, Director, Asia Technical Department, The World Bank; Mr Daniel Bettembourg, Vice President & Member of the Board, Companhia de Electricidade de Macau and Mr Kenneth Binning, Director of Government Relations, Rolls-Royce plc.

## NORTH SEA OIL &amp; GAS

LONDON, 7 & 8 JUNE

The conference will provide a review of exploration and production activity and consider the importance of North Sea assets to energy companies. The prospects and challenges facing operators and contractors in a mature sector will be discussed and the investment outlook assessed.

10. Copies of the Information Memorandum (and supplements to it) may be obtained at the Bank of England. UK Government ECU Treasury Bills are issued under the Treasury Bills Act 1877, the National Loans Act 1988 and the Treasury Bills Regulations 1988 as amended.

Bank of England  
6 April 1993

## Neil Hood joins Grampian

Neil Hood of Strathclyde university in Glasgow is adding to his considerable portfolio. He is to become a non-executive director of Grampian Holdings, the Glasgow-based mini-conglomerate whose interests range from veterinary pharmaceuticals to sporting goods.

Hood, 49, is director of the Strathclyde International Business Unit, and has been professor of business policy since 1979. But he may be best known for his off-campus activities. He is regarded as a marketing strategist of international standing, advising companies and governments worldwide. In the late 1980s he was director of Locate in Scotland, the inward investment bureau at the Scottish Development Bureau.

He is already a non-executive director at Shanks & McEwan, Kwik-Fit, I&S Smaller Companies Trust (managed by Ivory & Sime, the Edinburgh fund manager) and Scottish Development Finance. He is also corporate adviser to Scottish-Power.

Hood is a man of great verbal efficiency; he can complete a one-hour interview in little more than 30 minutes. After his stint at Locate in Scotland he was put in charge of reshaping the SDA to prepare for its transition into Scottish Enterprise. Later he made no secret of his doubts about the wisdom of this piece of government tinkering, describing Scottish Enterprise in its early stages as "a morass of complexity" full of "tension and uncertainty".

The man who originally proposed the idea of creating Scottish Enterprise was Bill Hughes, chairman of Raynor Coffee International, and Alan Hornsby, a retired finance director of Smiths Industries.

Johnson is still looking for a new executive director to head the engineering side, the smaller of Ipeco's two core businesses, to complete his four-person executive team. Although he has no immediate plans to split the role of chairman and chief executive, he does not rule it out in a couple of years' time, if the business grows as quickly as he hopes.

## NOTICE OF MEETING

NOTICE  
to the holders of outstanding  
FF 495,000,000 5% Equity Notes Due 2003 of  
Yves Saint Laurent S.A.

Principal payable in ordinary shares of  
Yves Saint Laurent Groupe

This notice is published in connection with proposals made by Yves Saint Laurent Groupe ("YSL"), Yves Saint Laurent S.A. (the "Issuer") and I&S Saapfi ("ES") to amend the terms of the above Notes (the "Notes") in the context of the proposed merger (fusion) of YSL, Berlys Investments and Yves Saint Laurent Management with ES which will take place following approval by the shareholders of each company given in general meetings to be held at the latest by 17 May 1993. Full details of the fusion and the proposals are contained in an Explanatory Memorandum dated 7 April 1993 (the "Explanatory Memorandum"), copies of which (together with related voting instruction forms) may be obtained from Cedel S.A. and Euroclear or any of the Paying Agents (I&S, YSL).

A meeting of Noteholders will be held on 29 April 1993 and, if a quorum is not then present, an adjourned meeting will be held on 14 May 1993, at which an Extraordinary Resolution will be proposed to sanction the proposals. The proposals are conditional upon a number of matters as set out in detail in the Explanatory Memorandum. If passed, the Extraordinary Resolution of Noteholders will be binding on all Noteholders and on all Holders of Coupons relating to the Notes, whether or not present at the relevant meeting or voting on the Resolution.

The proposed amendments to the terms of the Notes provide for Noteholders to be entitled to be repaid upon redemption of the Notes by delivery of 25 ordinary shares in ES in those circumstances where the Noteholders would previously have been repaid by delivery of YSL ordinary shares in YSL. Such redemption would be at the rate of 1.1424 ES shares (as opposed to 1.228 YSL shares) for each FF 1,000 principal amount of Notes.

## NOTICE OF NOTHOLDERS MEETING

Notice is hereby given to the holders (the "Noteholders") of the outstanding FF 495,000,000 5% Equity Notes Due 2003 (the "Notes") of Yves Saint Laurent S.A. (the "Issuer") the principal of which is repayable in certain circumstances in ordinary shares of Yves Saint Laurent Groupe ("YSL") and which are constituted by the Trust Deed referred to below, that a Meeting of the Noteholders will be held at the offices of Yves Saint Laurent at 7, avenue George V, 75008 Paris on 29 April 1993 at 3.00pm (Paris time) for the purposes of considering and, if thought fit, passing the following Extraordinary Resolution:

"That this Meeting of the holders of the outstanding FF 495,000,000 5% Equity Notes Due 2003 (the "Notes") of Yves Saint Laurent S.A. (the "Issuer") the principal of which is repayable in certain circumstances in ordinary shares of Yves Saint Laurent Groupe ("YSL") and which are constituted by the Trust Deed dated 7 April 1993 (the "Trust Deed") as amended by a supplement thereto dated 14 November 1988 made between the Issuer and The Law Debenture Trust Corporation p.c. (the "Trustee") trustee for the holders of the Notes (the "Noteholders") and by a second supplemental Trust Deed dated 20 June 1989 made between the Issuer, the Trustee and YSL (together the "Trust Deed"), hereby:

- (1) approves (on the terms and subject to the conditions contained in the Explanatory Memorandum dated 7 April 1993 (the "Explanatory Memorandum"), a copy of which has been signed for identification by the Chairmen of the Meeting) the fusion of YSL (together with Berlys Investments and Yves Saint Laurent Management) with I&S Saapfi;
- (2) amends (subject to the conditions contained in the Explanatory Memorandum) to the modification of the Terms and Conditions of the Notes as printed on the reverse of them and in Schedule 1 to the Trust Deed to the provisions of the Trust Deed, in each case as set out in the draft Third Supplemental Trust Deed produced in this Meeting (a copy of which has been signed for identification by the Chairmen of the Meeting);
- (3) authorises and directs the Noteholders to make such modifications or arrangements in respect of the rights of the Noteholders and the holders of the coupons relating to the Notes against the Issuer and YSL involved in or resulting from the modifications referred to in paragraph 2 of this Resolution; and
- (4) authorises and directs the Trustees to incur in the modifications referred to in paragraph 2 of this Resolution and, in order to give effect to them, forthwith to execute a Third Supplemental Trust Deed in the form of the said draft produced to this Meeting with such amendments (if any) as the Trustees shall require."

The attention of Noteholders is particularly drawn to the quorum requirements set out in "Voting and Quorum" below.

Copies of the current Trust Deed (including the current Terms and Conditions of the Notes) and a draft of the Third Supplemental Trust Deed referred to above are available for inspection at the offices of the Paying Agents specified below.

In accordance with its normal practice, the Trustee expresses no opinion on the merits of the proposed resolutions and modifications but has authorised it to be stated that it has no objection to the Extraordinary Resolution being submitted to the Noteholders for their consideration.

1. A Noteholder wishing to attend and vote at the Meeting in person must produce at the Meeting either the Note(s), or a valid voting certificate or valid voting certificates issued by a Paying Agent relating to the Note(s), in respect of which he wishes to vote.

A Noteholder not wishing to attend and vote at the Meeting in person may either deliver his Note(s) or voting certificate(s) to the person whom he wishes to attend on his behalf or give voting instructions (on a voting instruction form obtainable from the offices of the Paying Agents specified below) instructing a Paying Agent to appoint a proxy to attend and vote at the Meeting in accordance with his instructions.

Notes may be deposited with any Paying Agent or (to the satisfaction of such Paying Agent) held to its order or under its control by Cedel S.A. or Euroclear or any other persons approved by it, until later than 10 hours before the time appointed for holding the Meeting (or, if applicable, any adjournment of such Meeting), for the purpose of obtaining voting certificates or giving voting instructions in respect of the Notes. Notes so deposited or held will remain until the first to occur of the conclusion of the Meeting (or, if applicable, any adjournment of such Meeting) and the surrender of the voting certificates or notes so deposited will be returned (or until the time is 45 hours before the time for which the Meeting (or, if applicable, any adjournment of such Meeting) is convened) at the cost of the voting instructions received in respect thereof.

2. The quorum required at the Meeting in two or more persons present in person holding Notes or voting certificates or being proxies and holding or representing in aggregate not less than two-thirds in principal amount of the Notes for the time being outstanding (as defined in the Trust Deed). If within 30 minutes from the time appointed for the Meeting a quorum is not present, the Meeting shall stand adjourned to the same time and place on 14 May 1993. At such adjourned Meeting the quorum shall be two or more persons present in person holding Notes or voting certificates or being proxies and holding or representing in the aggregate not less than one-third in principal amount of the Notes outstanding. A show of hands every person who is so present shall have one vote in respect of each FF 1,000 principal amount of Notes produced or represented by the voting certificates so produced or in respect of which he is a proxy.

3. Every question submitted to the Meeting will be decided on a show of hands unless a poll is duly demanded by the chairmen of the Meeting, the Issuer or one or more persons holding not less than one-third in principal amount of the Notes outstanding. A show of hands every person who is so present shall have one vote in respect of each FF 1,000 principal amount of Notes to be produced or represented by the voting certificates so produced or in respect of which he is a proxy.

4. To passed, the Extraordinary Resolution requires a majority in favour consisting of not less than three-quarters of the votes cast. If passed, the Extraordinary Resolution will be binding on all the Noteholders, whether or not present at such Meeting, and upon all the holders of the coupons relating to the Notes.

In accordance with the provisions of the Trust Deed, the form of this notice has been approved by the Trustees.

Yves Saint Laurent S.A.  
Yves Saint Laurent Groupe

7 April 1993

Paying Agents  
Bankers Trust Company, 1 Appeal Street, Brindgate, London EC2A 2HE.  
Banque Internationale à Luxembourg S.A., 2 Boulevard Royal,  
L-2853 Luxembourg.  
Credit Suisse, Paradeplatz 8, CH-8022 Zurich.

The Issuer is a société anonyme incorporated under French law on 15 September 1961, expiring, unless extended, on 15 September 2060.

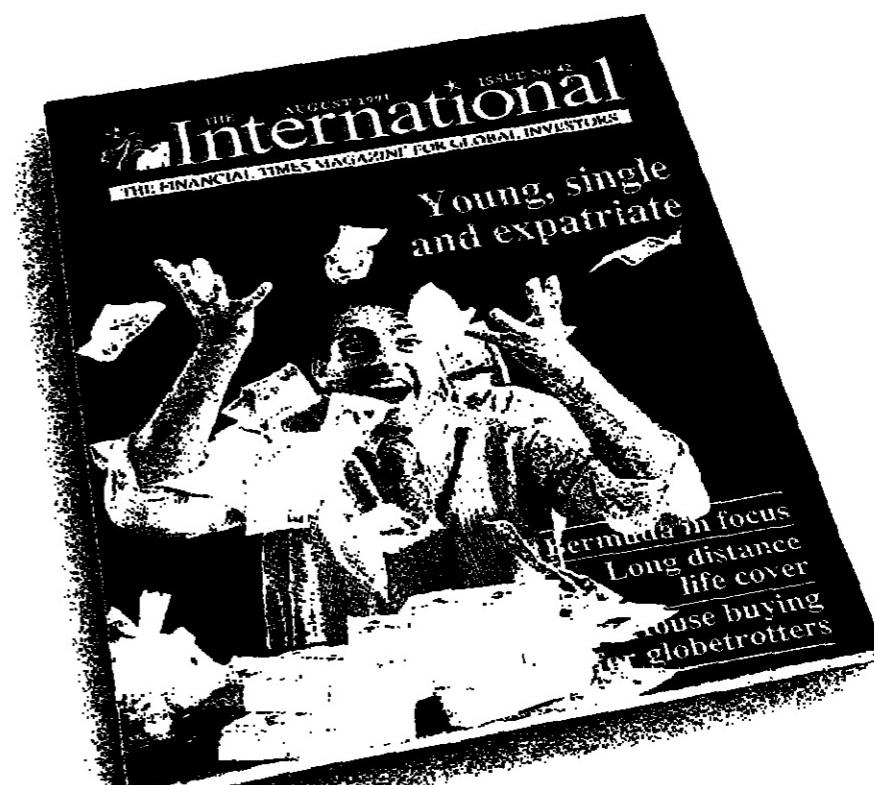
Registered Office: 5, avenue Marceau, 75116 Paris.

Share Capital: FF 390,442,700

RCS Number: Paris B 322 579 301

This notice, for which the Issuer and YSL are responsible, has been approved by Wasserstein Perella & Co. Limited, a member of The Securities and Futures Authority, solely for the purposes of section 57 of the Financial Services Act 1986 of the United Kingdom.

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## ARTS

Television / Christopher Dunkley writes to the new BBC2 Controller

## Dear Michael Jackson . . .



Jennifer Saunders and Dawn French as Thelma and Louise: the feminine equivalent of Morecambe and Wise?

**C**ongratulations! You have just been put in charge of the best television channel in the world. When it was announced that you were to succeed your friend Alan Yentob as controller of BBC2, after his move to BBC1, you were too modest and English to put it like that; you said "I believe BBC2 is the best and most interesting channel on British television", which implies that somewhere outside Britain there is one that is even better and more interesting.

I doubt it. In the past 20 years I have taken a careful look at television in the US and Europe and attended lots of international television festivals. There is certainly good work done elsewhere. Some of those pompous politicians who bang on about British television being the best in the world (having watched the breakfast show in a Washington hotel room and *I Love Lucy* late at night in Brussels while hunting for Europe's fabled porn) might be quite surprised if you showed them just how good Swedish television drama tends to be, or American news, or Brazilian soap opera.

But have you ever come across a channel anywhere else with the range of BBC2, from *Red Dwarf* to *The Late Show*, from *Newsnight* to *Floyd On Spain* where the quality is maintained through so many programme categories? I have not. On Sunday alone BBC2 showed, as the last in a season of "Screen Two" dramas, *The Snapper*, which brought an extraordinarily light touch to the explosive subject of accidental pregnancy in a Dublin family. *Every Picture Tells A Story*, which put as clearly as I have ever heard on television the arguments for and against the radical renovation of old paintings; and in *The Nineties*, a startlingly passionate and graphic account of the effects of alcoholism before and during the First World War.

I actually thought *The Nineties* was not quite as impressive as *Labour Of Love*, another series, recently ended, which also went to very old people to hear them bear witness to history while they are still able, this time on the subject of child rearing in the first half of the 20th century. But that was a BBC2 series as well, or anyway an independent series shown by BBC2. Since this is an open letter and the 40 per cent of FT readers who live outside Britain may be thinking that BBC2 sounds like an awfully worthy network but not a lot of fun, I had better point out that it carries some of Britain's best comedy, too.

Last week it showed the last episode in another run of *French And Saunders*, a female double act which, although it arrived as part of the "alternative" comedy boom, is now so

well established, and so funny, that it is not entirely crazy to talk about the possibility of these two young women taking the place of Britain's immortal Morecambe and Wise. If only French and Saunders would put themselves in the hands of a ruthless editor with instructions to banish self indulgence and pare their over-long sketches to the bone, they really could reach those heights. What is more it was BBC2 that brought us Dawn French's other comedy, *Absolutely Fabulous*, which has quite rightly just won two BAFTA awards, and the same channel again which is about to start another run of the admirably dangerous comic news quiz *Have I Got News For You*.

But this letter is getting bogged down in detail. What I really wanted to do after congratulating you was remind you of the tremendous responsibility now resting upon you. Televi-

sion generally is moving down market, not just nationally but internationally. Everywhere public service broadcasters are being forced to compete for audiences and funds and, I suspect, for their very existence against commercial broadcasters who are more concerned now with ratings than ever before. In this country we had until recently two "protected" channels where ratings were of less importance than programme quality and originality: BBC2 and Channel 4.

Now, as one of the last gasps of full-blown Thatcherism, Channel 4 has been driven into the market place and obliged to compete for its own slice of the advertising cake. As you might expect with Michael Grade in charge, it is proving a pretty effective competitor and is regularly achieving an audience share of around 12 per cent instead of the 9 to 10 per cent that it used to get. Whatever the peo-

ple at Channel 4 may bravely proclaim about sticking to the famous "remit" to "be different" and "cater for minorities" I think we must expect that Channel 4, at least in peak viewing time, will continue to look more and more like any other conventional commercial channel with game shows (*The Crystal Maze*) soap opera (*Brookside*) and the largest proportion of American imports in British terrestrial television (*The Wonder Years*, *Mork And Mindy*, *The Golden Girls* and soon *The Golden Palace*).

That leaves just you and BBC2 to defend the faith. True, under John Birt the entire BBC is more likely to go for "the Himalaya option" and attempt to re-group on the old high ground than to move further out on to the plain to concentrate on fighting ITV and the satellite people for the mass audience. Yet the fact remains that, however novel it may seem to a

man of Alan Yentob's tastes (not snootily highbrow, more eclectic and modern, but still many miles from the Bill Cotton school which has traditionally run BBC1) he is going to have to maintain a relatively high level of popularity on BBC1 if the corporation is to avoid being pushed to the margins of British broadcasting.

Which is why so much depends upon you. There is now no channel other than BBC2 to which the more demanding viewer can switch, safe in the knowledge that whatever is being shown – cookery programme, arts magazine, documentary series – it will not insult your intelligence. This is not just a form of words. I believe there really is a danger today, thanks to the immense financial forces involved and the steady globalisation of the industry, that television as a whole could become exclusively a mass-appeal tabloid medium. As with tabloid newspapers there would still be good and bad, but in sharp contrast to the print medium, there would be no *Independent*, *Guardian*, no *Times*, let alone an *FT*. I will believe all the talk about digital compression providing 500-channel systems with niche marketing and *The Economist* of the airwaves when I see it.

Meanwhile I look to you to go on providing *Newsnight* as the most civilised and rigorous round-up of the day's events and to open up *The Late Show* to a wider spectrum of attitudes, not, chiefly, in its interviewees but in its presenters. The programme covers most of the right subjects, but often feels more old-fashioned than *Late Night Line Up*. This does not mean "popularise" it in hopes of winning bigger ratings: we have seen such efforts on BBC2 in last year's *Young Musician Of The Year* and in the current *Soundbites* in both of which the essential content – music – has been sacrificed to chat, a desperately retrograde step.

You inherit a tremendously strong foundation on which to build. The history series *Timewatch* and the broadly literary series *Bookmark* turn out some of the BBC's best documentaries these days, and the *Video Diaries* idea of supplying amateurs with cameras to record aspects of their own lives has produced some astounding triumphs. You would have to be crazy to harm any of those. If I were you in television that I would ever volunteer for it I would immediately contract the *After Dark* team to bring to BBC2 the open-ended late-night studio discussion series which Channel 4 was mad enough to scrap. Then I would sit back and think for quite a long time before making any other changes.

Good luck.

Christopher Dunkley

## London Theatre

## New Morning



Mary (Gina Moxley) meets Elvis (Stuart Graham)

Go to a play, see people in worse situations than yours, watch them talk out their problems, leave the theatre with hope. Then go home, chat to friends who are in some ways more comfortably situated than you are, listen to their crises and despondencies, go to bed feeling disconsolate. I am amazed at the number of serious new plays that end on some bright or tentatively optimistic note.

Declan Hughes's *New Morning*, the latest new play at the Bush, is a case in point. Two sisters spend the weekend together, camping in the open. They rage over their relationship with each other, with their dead parents, with life in general. They are sometimes at loggerheads, and one sister, Mary, fails to respond fully to all the ructions from her subconscious that the night dredges up. But they get from A to at least B, maybe further, and the play ends with them helping each other to pull down the tent that they never slept in anyway. (A problem shared . . .) And, since the play, by Declan Hughes, is well acted and is often very funny, you can be sure the audience leaves with a smile on its collective face.

My trouble is, to be blunt, is that I just didn't believe it. This is partly because I have only limited points of personal contact with two Irish sisters who were raised to know every little thing about Elvis Presley, and who remind each other of good yarns from the Old Testament. But then I don't have too much in common with Electra or Macbeth, whose plights I nonetheless follow with interest. Deborah and Mary speak to my condition sufficiently for me to laugh repeatedly at their jokes (mainly Mary's). The problem is that they approach their problems by way of Elvis and the Old Testament.

Alastair Macaulay

At the Bush Theatre W12. (081) 743 3388

## Overwhelming sentimentality

It is good to see a lovely theatre full and humming, even if you do not much like the play. So it was at Richmond for Ivan Menchell's gloomy-sounding, but in fact remarkably cheerful *The Cemetery Club*.

Menchell is the only student of the Yale School of Drama so far to have written a play which moved to Broadway while he was still studying.

That was in 1990. The *Cemetery Club* has since been turned into a movie not yet released outside the US. Meanwhile the stage version is touring Britain and if the Richmond reception is anything to go by, is going down a treat.

The style is heavily sentimental Jewish American and the influence of Neil Simon, whose *Lost In Yonkers* is still playing in London, is pervasive. It would not normally be to my taste. Yet there is at least one scene in this production by David Taylor that redeems it all.

Taylor also directs *Lost In Yonkers*. Whether it is his particular understanding of this kind of Jewish humour that makes the show, or the outstanding performances by three actresses, is hard to say. But I doubt if you can see Millicent Martin, Anne Charleston and Judy Cornwell, all of

whom must be slightly over 29, dressed as bridesmaids in little girl blue after having been to a girl friend's 18th wedding, and having drunk too much wine, without feeling a pang of pure pleasure. They command the stage and it would be invidious to say which one comes out on top: they support each other.

For the rest, the sentimentality is a little overwhelming.

The Cemetery Club is actually a group of widows who go to visit their husband's graves,

clean up the leaves, polish the tombstones and talk to their husbands as if they were still alive every month. Meanwhile they think from time to time of finding a new man. The women remain very close even while they bitch.

There is not much more to it but perhaps it is close to the truth. A hardened theatre-goer told me at the interval that not long ago his 80-year-old mother-in-law had met her second husband in very similar circumstances visiting the burial place of the first.

Malcolm Rutherford

Richmond Theatre, (081) 940 0220 till Saturday, then Peterborough, Woking, Canterbury, Swindon and Wolverhampton.

## European Cable and Satellite Business TV

(All times are Central European Time)

**MONDAY TO THURSDAY**

Super Channel: European Business Today 0730; 2230

Monday Super Channel: West of Moscow 1230.

Super Channel: Financial Times Reports 0630

Wednesday Super Channel: Financial Times Reports 2130

Thursday Sky News: Financial Times Reports 2030; 0130

Friday Super Channel: European Business Today 0730; 2230

Sky News: Financial Times Reports 0530

Saturday Super Channel: Financial Times Reports 0930

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Sunday Super Channel: West of Moscow 1830

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Sky News: West of Moscow 0230; 0530

Sky News: Financial Times Reports 1330; 2030

**Arts Guide**

Monday: Berlin, New York and Paris.

Tuesday: Austria, Belgium, Netherlands, Switzerland, Chicago, Washington.

Wednesday: France, Germany, Scandinavia.

Thursday: Italy, Spain, Athens, London, Prague.

Friday: Exhibitions Guide.

## London piano recitals

## Glittering keyboard refinement

opening section brought the only moment at which his playing seemed to lack a sense of purpose and direction. Even that though was quickly redeemed by a serene unfolding of the slow movement and an ebullient finale, gilded by the most exquisite figuration.

Schubert's B flat Sonata D.960 was not conceived on an epic scale, nor would one have expected it to be. Everything was laid out generously – the first movement included the repeat and much beautifully rounded phrase making, the slow movement was nudged forward in a series of carefully sculpted paragraphs; the scherzo offered seamless flows of perfectly purled melody. Yet the finale revealed unexpected moments of sharpened intensity, suggesting an emotional undertow to the whole performance which still needs further performances to mature and well up to the surface.

At the Purcell Room the fol-

lowing evening under the auspices of the Kirkland Concert Society the young British pianist Graham Scott offered an ambitious selection that included Beethoven's Op. 110 Sonata, Berg's Sonata and Chopin's *Polonaise Fantaisie*, as well as Franck's Prelude, Chorale and Fugue and Rakhamnikov's Corelli Variations. Scott, who trained at the RNCM, made his Wigmore Hall debut four years ago; he seemed to have the evidence of this recital an immensely polished and confident artist. The absolute technical control one quickly took for granted, but each of these performances also had an impressive clarity of purpose and dramatic strength.

There are still moments when Scott rushes his climaxes – the rapt unfolding of the fugue in Op. 110 was marred by a hasty dash towards its climax, parts of the *Polonaise Fantaisie* were unhinged by an outbreak of assertiveness – but those few examples were more

than counterbalanced by the calm distinction of so much of his playing. The way in which he wound down the coda of the Berg sonata, for instance,

could never have been learnt by rote; its careful sifting of colours and layers seemed utterly instinctive and appropriate.

## Andrew Clements

Ian Fountain offered a curiously short programme at the Queen Elizabeth Hall on Sunday, though he managed to elongate it to near-credibility. He is unmistakably a musician (at nineteen, he won the 1988 Arthur Rubinstein competition); I thought he traded upon that lucky virtue to the limit of indulgence. On Monday at the Wigmore Hall, the young Finn Juhani Lagerspetz delivered three heavy-duty piano works – Schumann's *Carnaval*, Skryabin's 5th Sonata and Beethoven's "Hammerklavier" – with tireless energy, imagina-

tion and dash, and without ever inviting us to admire his own pianism.

We admired it the more, of course. Lagerspetz has all the marks of a committed, inquiring interpreter with a sterling technique, but is much too Finnish to make any overt show of that. By contrast, Fountain drew out his first half Mozart – just the C minor Fantasy, K.475, and the Sonata K.457 – with infinite pains. He dwelt lovingly upon every phrase and exquisitely balanced chord, and seemed to be aiming at Debussy's ideal of "a piano without hammers," squeezing the notes tenderly from the instrument.

None of Mozart's quick sections developed any momentum; there were too many delicate hesitations for that, too many phrases that went into a *rallentando* faint. (Some notes simply failed to sound; I wondered what it all sounded like further back in the hall.) After the interval, three of Liszt's

next Wed: Feydeau's *A Flea in Her Ear*. Mon: Arthur Miller's *Death of a Salesman* (248713). Thalia Theater Tonight and Fri: Ariadne's moral thriller *Death and the Maiden*. Tomorrow, first night of new production of Schiller's *Kabale und Liebe*, repeated Tues. Next Wed, Thurs, Fri: Bob Wilson's *Black Rider* (322668).

## David Murray

## ■ LYON

Auditorium Maurice Ravel Fri and Sat: Waldemar Nelson conducts Orchestre National de Lyon in Mahler's Kindertotenlieder (José van Dam) and Fifth Symphony (7123 3713).

## ■ LEIPZIG

Gewandhaus Tonight: Kurt Masur conducts New York Philharmonic Orchestra in works by Barber, Bright Sheng and Dvorak. Tomorrow and Fri: Georg Christoph Brügel conducts Gewandhaus Orchestra and Thomaechor in Bach's St. John Passion. Sun: Daniel Nárayi conducts MDR Symphony Orchestra in popular works by Elgar, Chabrier, Offenbach, Sibelius, Smetana and others. Mon: Peter Schreier sings recital (7132 280).

## ■ MUNICH

Gasteig Tonight: Roger Whittaker. Tomorrow: Hans-Martin Schmid conducts Munich Bach Chorus and Orchestra in Bach's Matthew Passion. Sat: Enoch zu Guttenberg conducts Munich Bach Collegium in Matthew Passion (4809 8614). Herkulessaal der Residenz.

Tomorrow, Sun, next Wed: Marek Janowski conducts Bavarian State Opera concert performance of Parsifal, with Siegfried Janesch, Klaus-Johann Rödering, Wolfgang Brendel and Waltraud Meier (221316).

Prinzregententheater Sat and Mon: new Bavarian State Opera production of Schoenberg's Pierrot

## Lunaire and Busoni's Arlecchino.

Repeated April 15, 16, 18 (221316). Civillinen-Theater Mon: Peter Schneider conducts revival of Theo Adam's production of Capriccio, with Pamela Coburn. Repeated April 15, 17, 20, 22, 24 (221316).

"A selection of theatre and concert tickets is available at Konzertkasse Beck on the fourth floor of the Beck department store at Marienplatz 11.

## ■ STOCKHOLM

Royal Opera Tonight: Kirov Ballet. Tomorrow, Sat, next Tues: Stefan Ehrling conducts Ann-Margret Petersson's production of Pelleas et Melisande (248240).

## OPERA

The repertory at the Staatstheater consists of Un ballo in maschera tonight with a cast headed by Michèle Crider, Eva Randova and Wolfgang Schoena

## Edward Mortimer



Formal negotiations on Norway's application for membership of the European Community began in Luxembourg on Monday.

Actually that is not quite right. Norway, along with the other three applicants from the European Free Trade Association (Austria, Finland, Sweden), was told that it must accept the Maastricht treaty. That means that they are negotiating to join, not just the EC, but the future European Union (EU).

That assumes, of course, that Denmark and the UK will actually ratify Maastricht. If either of them fails to, the treaty is null and void and the EU non-existent. There would then be a period of confusion, from which would emerge – probably quite quickly – two parallel efforts to replace Maastricht with something else.

One would be made by an inner group or "hard core" of countries determined to salvage the essential features of Maastricht and apply them among themselves even if some EC members do not participate – following the model of the Schengen treaty on removal of internal borders, to which all EC members except Britain, Ireland and Denmark are now signatories.

The other would be a more modest attempt by all Community members to salvage a mini-Maastricht, consisting of only those elements which could be generally accepted as both valuable in themselves and non-threatening to state sovereignty.

Negotiations with the applicant countries would in any case proceed, since they would still want EC membership. Obviously Maastricht could no longer be presented to them as part of the *acquis* that they are required to accept as a precondition. Nor could membership of the "hard core". In theory, it would be possible for the 12 to negotiate the mini-Maastricht among themselves and then introduce it as an *acquis* into the negotiations with the applicants. But it would make a lot more sense to include the applicants in the discussion from the start.

Similar considerations apply if Maastricht is ratified and the EU does come into existence, presumably by the end of this year. If negotiations with the

## Truly, widely, deeply

### A more federal Europe could lead to greater individual freedom

applicants go smoothly their accession to the EU should be ratified next year, in which case they would be full members in time to join the Maastricht revision conference scheduled for 1996. But even if that timetable slips, it would be stupid for the existing members to negotiate revisions to the treaty in the absence of the new members, to whom those revisions would have to apply – especially as one of the main reasons for revising the treaty will be the need to adapt it to an EU of 16 members.

British ministers and officials view the revision process with considerable apprehension.

### A union with more members should confine itself to fewer areas of competence

By contrast, federalism makes the central executive accountable to a federal parliament; and by distributing power among different levels of government it makes its arbitrary use much more difficult.

By appealing to a federal constitution, states can resist central encroachment on their powers; but individuals or local authorities can also appeal at the federal level against arbitrary action by the states; and a federal supreme court is there to decide who has the constitution on their side in each case.

All this also makes for greater transparency, as each level of government has to publish and defend its decisions, instead of everything being sorted out within a hierarchy of officials answerable only to those above them.

It is high time someone explained to the British people that a "deeper", more federal Europe could actually meddle in fewer aspects of their everyday lives than the present model, and yet secure a net increase in their individual freedom.

But the word "deepening" can mean two very different

things. If it means giving the EC, or the EU, new areas of competence, then indeed it should be resisted. If anything a union with more members should confine itself to fewer areas of competence – those in which a genuine common interest can be discerned and in which one member state by itself may not be able to take effective action.

But if "deepening" means giving more power to the union's central organs so that it can act decisively and effectively in areas where joint action is agreed to be necessary, then indeed a wider union does need also to be a deeper one. Otherwise it will be paralysed by the endless search for consensus among 16 governments.

Similarly the word "federalism" needs to be demystified. Many people in Britain seem to assume that a federal European authority would diminish their freedom, acting in an arbitrary and undemocratic way. But actually that is much truer of intergovernmental procedures, when national ministers meet to take decisions behind closed doors, with the accountability of each to his national parliament being diluted both by secrecy and by the need to agree with (or be outvoted by) his colleagues from other countries.

The second problem is that, although the chemistry of the virus itself is simple and well understood, scientists are still baffled by the extremely complex process through which HIV infects human cells and then, several years later, destroys the immune system.

One particularly puzzling feature of AIDS is that patients have very low levels of the virus in comparison to other infectious diseases. Indeed HIV may not actually "infect" most of the cells it kills; it may somehow set off a cascade of "cell suicide" similar to an accelerated ageing process.

AZT was rushed through the approval process and onto the market in 2½ years – a record for any drug – after Wellcome researchers discovered its activity against the newly discovered HIV in 1981. It can prolong the lives of patients with full-scale AIDS by several months, but clinical trials show that the benefits wear off with time.

As the Anglo-French Concorde study concluded last week, after three years, people with HIV taking AZT had just as many AIDS symptoms as those on an inactive placebo.

The virus that causes AIDS, HIV, is the most intensively studied microbe in history. Worldwide spending of about \$2bn a year on AIDS research has produced extraordinary knowledge of HIV but no effective treatment for the infection, as the disappointing outcome of an international trial of the leading AIDS drug AZT showed last week.

However, with 12m people worldwide estimated to be HIV-positive and the total direct and indirect costs of the disease running at \$90bn a year, government health agencies and the pharmaceutical industry say there will be no let-up in their research effort.

The virus is deceptively simple; it has a genetic blueprint of just nine genes (compared with 100,000 in man) producing 15 proteins. Scientists now know the precise chemical sequence of all the genes and proteins, yet they cannot develop a selective drug to jam the vital processes of HIV without devastating the cells it infects.

Aids researchers face two fundamental problems. First, HIV mutates more quickly than any other microbe known; there are countless different strains, and within each patient the virus changes character as the disease progresses. Therefore drug-resistant forms can evolve very fast.

The second problem is that, although the chemistry of the virus itself is simple and well understood, scientists are still baffled by the extremely complex process through which HIV infects human cells and then, several years later, destroys the immune system.

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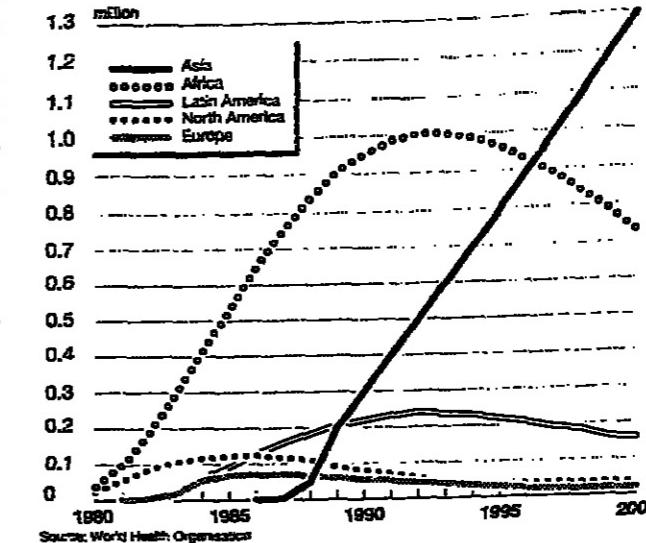
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## A setback, but the search goes on

Disappointments over AZT are unlikely to slow research into AIDS treatments, says Clive Cookson

Aids: new adult HIV infections each year



HIV drug development – and two more, Glaxo's 3TC and Bristol Myers Squibb's D4T, are beginning large-scale clinical trials – different approaches may be more promising in the long run.

Theory continues to pour several hundred million dollars a year into AIDS research and development, even though patient activists have directed a long campaign against Wellcome, the only manufacturer to have made money out of an anti-HIV drug, for allegedly profiteering at their expense.

Indeed Dr Richard Sykes, chief executive of Glaxo, says his company is devoting more resources to AIDS R&D than the likely return from successful products would justify

of those on the market.

Genetic attacks on HIV are a somewhat more distant prospect. But some US biotechnology companies are planning to put anti-viral genes into the blood cells of AIDS patients, and others want to use so-called anti-sense technology to deactivate the virus by blocking its genes.

Doctors such as Professor Anthony Pitchford of St Bart's Hospital, London, say they are impressed by the way the pharmaceutical industry

continues to pour several hundred million dollars a year into AIDS research and development, even though patient activists have directed a long campaign against Wellcome, the only manufacturer to have made money out of an anti-HIV drug, for allegedly profiteering at their expense.

If that level of commitment is maintained, researchers should eventually translate the scientific understanding of HIV into treatments that work far better than AZT.

The scientific credibility of any large drug company would be at stake if it pulled out of such an important field. The argument that AIDS is a special case may not appeal to some one dying of another incurable illness, but it may be reasonable to devote a disproportionate share of pharmaceutical R&D funds to AIDS because it poses an incalculable threat for the future which makes it genuinely different from the established diseases.

"The virus is relatively innocuous at the moment because it does not transmit very easily," Dr Kingsman says. "But what if it became more robust and was transmitted like 'flu'? The risk of that nightmare scenario coming true may be remote but with such a fast-mutating organism as HIV cannot be dismissed entirely."

Assuming that HIV does not change significantly in the near future – and is spread only by sexual contact, blood or maternal transmission – forecasts of the number of people infected in the year 2000 vary from the World Health Organisation's conservative 30m-40m up to 120m.

The latest WHO estimates of the number of new infections each year (see chart) show peaks in the mid-1980s in Europe and North America and in the early 1990s in Africa and Latin America – though the long delay between infection and disease means that actual AIDS cases will continue rising in these regions into the next century. The most frightening picture is for Asia, where the number of new HIV-positives is expected to go on increasing until about 2010.

The total world cost of AIDS is probably running at about \$10bn a year for direct treatment, prevention and research and \$80bn indirectly from loss of earnings.

Figures such as those are helping to persuade governments to increase spending on AIDS research – and to ignore the small group insisting that the threat from the disease has been grossly exaggerated by a medical establishment eager to nurture a worldwide "AIDS industry". The Clinton administration is leading the way with plans to set up a strengthened Office of AIDS Research with a \$1bn annual budget.

If that level of commitment is maintained, researchers should eventually translate the scientific understanding of HIV into treatments that work far better than AZT.

## Memo

FROM: CHAIRMAN  
TO: FINANCIAL DIRECTOR  
RE: OUR MANAGEMENT INFORMATION PROBLEM

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CHAIRMAN

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## Failure to deliver what Russians most require

From Elizabeth Jones

Sir, Your report ("Treasury economic model may be run by US group", April 6) that "a key element" of preparing the Treasury's forecast could be contracted out to DRI, the American economic forecasting company, does not specify what that element might be. The implication, however, is that the element in question is the maintenance of the Treasury model.

Under the Industry Act 1975, the Treasury is required to "keep an economic model".

This is not a "secretive process", as you say; under the requirements of the act, the

model is publicly available. It is used by outside forecasters, and is independently tested and compared with the other main economic models by the Federal Reserve Board, which within the US is more advanced than DRI.

Furthermore, the model

clearly pointed to the need for

continuing increases in interest rates, as well as tax increases, following the stock

exchange crash in 1987, instead

of the folly which has cost us

so dear.

Despite ill-informed press criticism, economic modelling practices in the UK are in most respects technically well ahead of those in the US. The economy

model built by us is no substitute for an organisation

maintaining its own model.

Without that there is no way of

judging the weight of evidence behind the particular assumptions made.

## Tecs provide special programmes for women

From Diana McMahon

Joanna Foster's comment (Letters, April 3) is welcome since your article "EOC says women overlooked by Tec's" (March 31) did not reflect my own experience at the local level, or that of other training and enterprise councils.

In Bedfordshire, in addition to all the normal programmes available for women, we run six initiatives to tackle the barriers experienced by women who want to train, start a business or return to employment.

An example is the Tec's Out of School Clubs programme which is now being expanded with funds from the secretary of state's Childcare Initiative to make it easier for parents, particularly women, to have choice of work and training opportunities.

We are just one Tec; I know personally of some 12 others

providing special opportunities for women and there are many more reported in local Tec newsletters.

However, the issue of the severely retraining workforce, the consequence of recession, is real and has certainly had an adverse effect on women's prospects.

Tecs continue to work with employers and all members of the workforce – particularly those disadvantaged in the community – to overcome these difficulties.

Since women represent almost half of the workforce they receive a great deal of attention throughout the Tec network.

## The tough nuts to crack

From Mr Paul Martin

Sir, Christopher Lorenz's article (Management, April 2), alluded to organisational re-engineering as a "cure-all" for business performance. That is patently not within the realities of executive life.

The consultancy sales pres-

sure on the re-engineering design topic is real, but the sales pitch and follow-up pro-

posal are often the best bits.

Delivery of measurable busi-

ness benefits is often illusory.

The nut to be cracked is not

comprehending the latest consultancy fashion; it is establishing the right measures in business so as to produce bottom-line improvements. One measure is to cut jobs; but this is often a reaction to problems with the most important measure of all – income generation.

Consulting firms take that aspect very seriously in their own businesses.

Paul Martin,

## FINANCIAL TIMES

Number One Southwark Bridge, London SE1 9HL  
Tel: 071-873 3000 Telex: 922186 Fax: 071-407 5700

Wednesday April 7 1993

# Labour and industry

**A**THE STRIKING feature of Labour's latest attempt to develop an industrial policy is not that it looks like yet another retreat into the nostrums of the 1960s. Rather, it is that the emphasis on manufacturing is no longer an exclusive Labour preoccupation. Much in this new draft could have been written without a blush by members of John Major's government. More could have been written by leading luminaries in the administration of Mr Bill Clinton. But the mere fact that the spirit of the times seems to have moved closer to Labour rather than vice versa is something less than an overwhelming commendation for a mixed bag of policy proposals.

The convergence of political interest in manufacturing is, of course, no coincidence. With the country running a huge trade deficit in the depths of recession, the case for shifting resources into manufacturing is easily made. But to jump from there into the technological nationalism espoused by some of Mr Clinton's economic advisers is more contentious.

The evidence, such as it is, suggests that success in high-technology industries is a result of general economic success, not the other way around. While the Japanese have demonstrated increasing technological sophistication in generating their economic miracle, their high-growth rates have had more to do with good macroeconomic management and a culture that values such things as saving, education and harmonious labour relations, than with any

obsession with technology. Labour is nonetheless clearly tempted by a reform of corporate governance that would take Britain closer to systems such as the Japanese or German, which recognise government, employees, creditors and others as having a stake in the business. But most of British management remains antipathetic. Legislating for employees in the boardroom is thus not practical politics.

And while Labour has interesting ideas on such things as the structure of the financial system, investment incentives and the operations of the bankruptcy laws, it is not clear that these and other components of industrial policy are central to addressing Britain's competitiveness problem.

The country's structural trade deficit is very largely a reflection of inadequate investment in the production of tradable goods and services, itself largely explained by stop-go policies and consistently low profitability. What is needed is to constrain the growth of real wages and stimulate higher savings and investment.

It is questionable, however, whether Labour, any more than the Tories, would be willing to forego the customary pre-electoral boost to wages and reduction in private savings that deliver votes, but at the cost of swelling the trade deficit and restarting the stop-go cycle. It is here, not in technological mercantilism, that the miracle economies of the east have the most valuable lessons to impart.

## Nigeria in crisis

IN THE FIELD of economic mismanagement, Nigeria is in a class of its own. Billions of dollars earned during the 1970s oil boom have been squandered on white elephants and kickbacks. An economic reform plan, introduced by President Ibrahim Babangida in 1986, collapsed within three years. Since then frequent promises to do better have not been kept. In short, calling for help for Nigeria seems akin to supporting parole for a notorious recidivist.

Yet the case for supporting economic reform in Nigeria is stronger today than ever, despite this dismal track record. Burdened by debts and accelerating inflation, and nearing the end of a flawed transition to civilian rule which encourages the short-term instincts of the presidential candidates in June's election, there is a risk that Nigeria will experience a Kenyan-style swing to economic populism or worse. The oil and gas sector might still flourish, but export receipts would be siphoned abroad as the impoverished hinterland deteriorated further.

The west might feel able to look on with equanimity in the short term. Arrears on the country's \$30bn external debt are mounting; but capital flow is in the creditors' favour. Their advice to Nigeria is straightforward: proceed with the June election, but forget the idea of concessional debt anytime soon.

Yet a longer term perspective demands an urgent search for a fresh approach. Ten years of deepening austerity have exacted a heavy toll on Nigeria. Sooner or

later, the strains will become intolerable, risking the destabilisation of the entire west African region in the process. A surge in Moslem extremism, lying not far below the surface in Nigeria and a rise in emigration to southern Europe are two likely consequences. The UN initiative in Somalia has already cost \$1.5bn; the cost of restoring order in west Africa would be incalculable.

Creditors must grasp what may be a last opportunity to persuade Nigeria's leaders that economic reform makes sense. Of course, the creditors cannot offer debt relief unless they are convinced that the budget deficit is under control - the principle of an IMF deal as a pre-condition for relief should remain inviolate. But the IMF should use this month's visit to Nigeria to draw up a "shadow" reform programme with the reform-minded transitional council. The elected government can then inherit this programme at the August hand-over.

In return the Paris Club creditors should pledge that staged debt relief will commence as soon as the budget is under control. Conditions should include external monitoring of the central bank and important ministries to ensure transparent accounting of incoming revenues and spending.

Only then might the west persuade both the military leadership and the new civilian president to put prudence before populism. It may not succeed. But it would be better than simply waiting for Nigeria's disaster to happen.

Yet a longer term perspective demands an urgent search for a fresh approach. Ten years of deepening austerity have exacted a heavy toll on Nigeria. Sooner or

again, the exercise smells unmistakeably of fudge.

The MMC's achievement has been to find a formula for bringing the contractual arrangements between the newly franchised ITV companies and independent producers into line with competition law, while managing also to leave both sides claiming victory. Yet it has done so only by devising an elaborate and provisional compromise. The MMC itself is unsure how well it will work, arguing that it would be unwise to impose rigid prescriptions on an untried broadcasting regime. Indeed, the MMC explicitly recognises that the Office of Fair Trading, which will monitor the arrangements, may be required to intervene again in the future.

In the circumstances, the MMC has probably done about as much as it reasonably could. Its remit extends simply to the specific competition issues raised by a somewhat technical dispute over the contractual arrangements between independent programme makers and broadcasters. However, that dispute is a reflection of strains caused by deep contradictions in government policy towards broadcasting. In drawing up the ITV franchis-

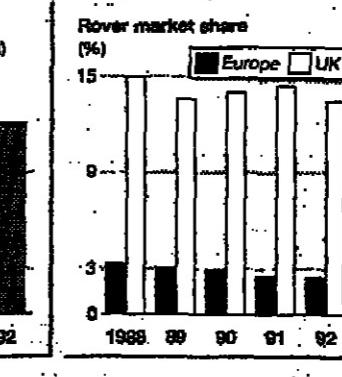
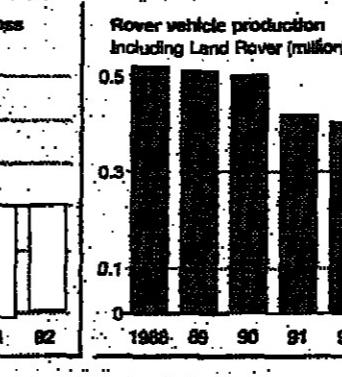
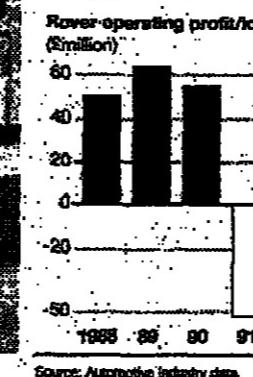
ing regime, the Thatcher administration set two main objectives. One was to create a vigorous independent production sector. It now appears that insufficient thought was given to creating market conditions in which independent programme makers could gain network access while earning returns adequate to attract outside capital.

That shortcoming stems in part from confusion about the second objective - making the ITV system more commercial by exposing it to market forces. The new franchise system has undoubtedly put pressure on the ITV companies to cut costs. However, the policy stopped well short of driving competition to its logical conclusion.

The ITV companies are supposed to behave like commercial animals. Yet they inhabit an environment which retains many of the paternalistic features of the old system. They are subject to necessarily subjective quality standards. Their ownership structure is hammed in by restrictions on cross-ownership and merger, which also inhibit the development of a UK television industry able to compete internationally.

In the longer term competition from satellite and cable broadcasters - which are subject to none of these conditions - is likely to subject the system to overwhelming pressures for change. In the meantime, its internal contradictions threaten to produce further strains and conflicts, to which the intervention of competition authorities can offer, at best, only a partial solution.

### 'Roverisation': the key to survival



and now the 600 series.

Rover has invested around £215m in the new Cowley facility, which has a capacity to produce 110,000 cars a year including more than 50,000 of the 600 series cars.

Mr Towers claims that Cowley is now "an advanced and flexible production plant within existing buildings - but with many of the advantages of a greenfield site".

**R**over's ambition to return to profit this year does, however, face obstacles. In particular, a sharp fall in new car demand in continental Europe threatens to offset the benefits of increased competitiveness resulting from the depreciation of sterling after Britain's withdrawal from the European exchange rate mechanism last September.

Despite the weakness of the continental market, Rover executives are determined to increase their presence there. Dependence on the UK market, which accounts for around 57 per cent of its vehicle sales, is Rover's Achilles' heel, say industry observers.

In an attempt to bolster its presence in continental Europe, it has expanded its dealer network in Germany from 120 to 150 last year. It is aiming to add another 100 by 1995.

The company hopes that the Rover 600 will help it to build a bridgehead to the Continent, and more than half of production is earmarked for export.

In continental Europe, as elsewhere, the 600 is being pitched against the BMW 3-series, the Audi 80 and the Mercedes-Benz 190, as Rover seeks to set itself apart from the dogfight among the volume car makers such as VW, Fiat, Ford and General Motors (Opel/Vauxhall).

The tired Montego, Rover's old product in the segment for large family cars and a legacy from BL, may have had to fight a losing battle against the likes of the Ford Sierra - now replaced by the Mondeo - and the Vauxhall Cavalier. But with the 600 Rover has set its sights upmarket. Roverisation is about to face its critical road test.

At the same time, productivity gains have reduced Rover's break-even point to an annual production of around 440,000 vehicles last year. The target is to reach a break-even level of 400,000.

Improved productivity is partly a result of investment in new plant and equipment. Rover's assembly plant at Cowley, Oxford, has been transformed from one of the UK motor industry's oldest manufacturing complexes into a compact plant for the production of Rover's large cars, the 800 series executive car.

The power of regulators to "negotiate" amendments to licences without public debate should be curtailed. The licences were defined by government and sanctioned through legislation. These licences set the "regulatory contract" between privatised companies and their customers. It is not appropriate to permit largely unaccountable regulators to alter their terms, behind closed doors. An automatic reference to the MMC, with a public consultation period, is a minimal requirement.

However, reform should go further than this. A consistent set of principles for the conduct of regulation is required. In particular, these should define a common approach to setting prices. At present, each regulator chooses his own preferred method. However, it is time for a common methodology. This could be provided by a white paper on utility regulation, to complement the 1978 white paper, which still provides the framework for regulating nationalised industries.

The institutional structure of regulation also needs to be reconsidered. The current system of a host

of ad hoc semi-autonomous offices

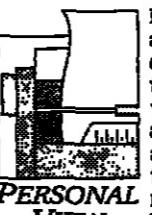
of regulation leads to inconsistency. An Office of Regulation should be set up, reporting to the Department of Trade and Industry. Given the present position, however, some mergers of regulators would be helpful. Ofgem, the electricity regulator, and Ofgas could be merged to create an Office of Energy Regulation. Likewise an Office of Transport Regulation and an Office of Communications could be set up.

Measures such as a white paper on regulatory principles, a limitation on regulators' powers to modify licences without public debate, and institutional reform are essential to create a more predictable and stable climate for investment, while at the same time protecting the public from monopoly pricing. Failure to tackle the problem will continue to raise the price of investment, weaken the quality of the regulatory structure and ultimately undermine consumers' interests.

**Dieter Helm**

The author is director of Oxford Economic Research Associates

## Rewrite the rules for regulation



Damaging disputes are raging in most of Britain's privatised utilities. The water companies and their regulators are arguing about the cost of environmental standards. The row between British Gas and Ofgas has not been quietened by a Monopolies and Mergers Commission inquiry. The electricity industry, its regulator and the government have reached a truce following their dispute over coal contracts.

These battles illustrate an increasingly obvious point: the regulatory framework is in crisis and in urgent need of reform.

In the British administrative tradition, the rules of the game (laid down in licences and legislation) are poorly defined. Director-general's are appointed with wide discretionary powers to ensure the utility act in the public interest. General duties, such as "promoting competition", allow regulators to interfere in virtually any aspect of

the utility's business.

Also, since terms such as "competition" can be interpreted in a variety of ways, a regulator can choose which competition model he wishes to employ. The result is inevitable: unaccountable to anyone, regulators pursue their own agenda, leaving regulated companies, shareholders and customers to play a costly guessing game.

Regulators not only have discretion over the interpretation of the rules, they can also change them. Almost all regulators have implicitly rejected many of the original terms of privatisations and have chucked away at the structures of their industries.

Prof Stephen Littlechild, the electricity regulator, has presided over a "dash for gas" at a time of excess capacity, allowing the regional electricity companies to integrate vertically through long-term contracts. His counterpart in the water industry, Ian Bayat, rejects much of the rationale behind new environmental standards. At Ofgas, Sir James McKinnon has now decided that the gas industry should be broken up.

The utilities' licences can be changed easily. The regulator proposes modifications, which the utility can accept or reject. Rejection, however, leads to a referral to the MMC, the prospect of which is usually enough to make a utility accept a regulator's proposals. Core issues such as the closure of power stations and the accounting structure of BT are being dealt with in this way.

The 'promotion of competition' allows regulators to interfere in most aspects of a utility's business

This exploitation of discretion has meant that, contrary to its designers' intentions, UK regulation has turned out to be heavy-handed. While some discretion is desirable, a distinction should be drawn between the interpretation of licences and changes to them. The latter are fundamental. They touch on wider public interests, and should be debated publicly.

The power of regulators to "negotiate" amendments to licences without public debate should be curtailed. The licences were defined by government and sanctioned through legislation. These licences set the "regulatory contract" between privatised companies and their customers. It is not appropriate to permit largely unaccountable regulators to alter their terms, behind closed doors. An automatic reference to the MMC, with a public consultation period, is a minimal requirement.

However, reform should go further than this. A consistent set of principles for the conduct of regulation is required. In particular, these should define a common approach to setting prices. At present, each regulator chooses his own preferred method. However, it is time for a common methodology. This could be provided by a white paper on utility regulation, to complement the 1978 white paper, which still provides the framework for regulating nationalised industries.

The institutional structure of regulation also needs to be reconsidered. The current system of a host

Pendal see the proposed constitutional change as an opportunity to revive the old west coast dream of separation from the eastern states - where most Australians live.

The Bulgarians had formally asked to host the meeting, but Attali is, for some reason, more enthusiastic about St Petersburg. The 23-member board has the final say-so, and it has voted to accept St Petersburg, but it is understood that the vote proved to be less than a ringing endorsement. Two members - the US and, understandably, Bulgaria, voted against; 11 abstained, and 10 voted in favour.

So St Petersburg it is. Meanwhile, the Bulgarians have been asked to invite the EBRD to Sofia in 1996 (every other year the meeting is held in London), by which time Attali's first term as president will be over.

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The idea is not as crazy as it sounds. WA covers about a third of the continent, and its mining industry provides a large part of Australia's export earnings.

The state actually tried to secede in 1933, but gave up after strong opposition from both Canberra and Britain, which then had residual rights to legislate for its former Australian colonies.

**Room service**

Following on from the enormous success of the Hoover promotion, the Ritz, Trafalgar House's flagship hotel, is jumping on the bandwagon.

Anybody who books one of its 850 suites for two nights is being offered a map of the world, a British Airways timetable and a free vacuum cleaner.

### Controversial candidate

■ Why recruit legendary warrior Finn McCool - also known as Fingal of the eponymous Cave and of the Giant's Causeway - to spearhead the UK government's attempt to pull in £500m by selling shares in Northern Ireland Electricity? Students of things Celtic, at least, will have a field day with the topic.

Not the least controversial question is whether he was even a Celt. One translation of his name is "fair stranger" - which, it is suggested, is what the Irish might have called a visitor from Scandinavia.

Even so, he is credited with having one idea ahead of its time. Legend says the spectacular rock formations on the Antrim coast are the remains of Fingal's attempt to build a road to Scotland. Now NIE is proposing to bridge the gap with an electricity interconnector.

In the longer term competition from satellite and cable broadcasters - which are subject to none of these conditions - is likely to subject the system to overwhelming pressures for change. In the meantime, its internal contradictions threaten to produce further strains and conflicts, to which the intervention of competition authorities can offer, at best, only a partial solution.

Not only has the recent muddle

over the company's failure to keep minutes of decisions raised some doubts, but a senior official commented yesterday: "Until now, I thought the Cadbury rules had something to do with a chocolate monopoly."

Imported talent

■ Exciting times at The Economist, the weekly magazine part-owned by the Financial Times, which celebrates its 150th anniversary this year. Having just appointed another astonishingly young editor, Japanophile Bill Emmott, it has now gone and imported an ex-Savannah shrimp-boater as chief executive.

Marjorie Scardino, the 46-year-old president of The Economist's important North American business, is a little shy about her history on the boats. It was just an interlude before she and her journalist husband, Albert Scardino, settled down to their first love - the newspaper business.

## Italy's best-known politician 'hurt' by charge of Mafia links

**M**R GIULIO Andreotti picks up a single sheet of paper from the top of his cluttered desk. "Yes, this is my *avviso di garanzia*," he says with faint distaste.

The *avviso* is the notice that this veteran Christian Democrat politician, seven times prime minister of Italy, is under investigation by Milan magistrates for alleged illicit financing of a political party. The notice was served on Monday.

"I heard the news first from television and only received the *avviso* from the magistrates myself later in the afternoon," he adds. His voice contains enough irony to reveal irritation at the way the Milan magistrates have allowed the public to hear first that Italy's best known politician has become involved in the scandals of illicit funds for the political parties.

Mr Andreotti, aged 74 and a life senator, is alleged to have asked his old friend, Mr Giuseppe Ciarrapico, owner of Roma football team and prominent financier, to provide £250m (\$157,000) to help the Social Democrat party (PSDI) in last April's general elections. The small PSDI has long been one of the two junior partners in the Christian Democrat-led coalition governments and these funds were not registered in the party's balance sheet.

"I don't know. I'll have to check," he says when asked about the incident, adding vaguely. "I can't remember. It was election time. During elections you make a lot of telephone calls." If Mr Andreotti appears to treat this brush with Milan magistrates as an irritation, he admits to have been deeply wounded by Palermo magistrates, who want to have his par-

**R**obert Graham and David Marsh in Rome meet one of the latest targets of magistrates' investigations



Giulio Andreotti: deeply wounded over alleged collusion with Mafia

liamentary immunity waived to answer the more serious charge of collusion with the Mafia.

"I feel morally hurt... for more than 10 years I have been fighting the Mafia, adopting tough measures, putting my life at risk." Mr Andreotti nevertheless

less recognises the damage to Italy's international image as a result of his being linked allegedly to organised crime.

The Palermo magistrates allege that Mr Andreotti, through his close associate Mr Salvatore Lima, the Sicilian

EURO-MP murdered in March 1992, was the Mafia's point of "reference" in Rome. The evidence is based on confessions from *pentiti* - former Mafiosi co-operating with the judicial system under plea bargaining programmes. "None of the *pentiti* say anything directly against me. Everything is based on hearsay. No one says Andreotti helped do this and was found to do that," he says.

Mr Andreotti specifically denies the allegation that he intervened with an appeals court judge, under investigation for links with the Mafia, to influence the sentences of Mafia bosses. The same suggestion was made by the parliamentary anti-Mafia commission last week.

Although Mr Andreotti denies any personal guilt, he is nevertheless willing to concede for the first time that the political establishment has dominated for so long has a responsibility for failing to tackle earlier the question of illicit party financing.

For a man who has seen nearly all his close political and business allies caught up in the corruption scandals, he retains a remarkable posture of normality in public.

"I have done something seriously wrong than I am willing to face the consequences. But I don't believe that to be the case," he says. The next step in what is turning into a political trial will be to see how many friends he has in parliament willing to defend his immunity.

The issue has already created a deep rift inside the party he helped found.

## Corruption probe for steel group chief

By Andrew Taylor, Construction Correspondent, in London

THE HEAD OF an Italian civil engineering company which last year controversially won the contract to supply steelwork for a £200m (\$426m) bridge over the river Severn in Britain has been placed under house arrest in Italy following allegations of corruption.

Sir Teddy Taylor, a Conservative member of parliament who strongly criticised the award of the contract to Cimolai, yesterday wrote to Mr Michael Heseltine, the trade secretary, requesting an official investigation into the Italian company. He said: "This raises serious issues

which must be investigated, given the previous concern over the award of an important contract to a non-British company."

The allegations against Mr Luigi Cimolai, managing director of Cimolai, involve two projects in north-east Italy: the proposed construction of the Piandipan-Sequala highway and the completed Delizia bridge across the river Tagliamento, near the group's headquarters in Pordenone.

Some of the biggest corruption scandals in Italy have involved construction and engineering companies, which were awarded lucrative domestic contracts for public works projects in exchange for making illicit pay-

ments to political parties.

The arrest is embarrassing for John Laing of the UK and GTM Entrepose of France which are jointly building the Severn crossing and which awarded the £200m steelwork contract to Cimolai in November.

Mr Martin Laing, chairman of the British construction group, said: "Our contract is with a company, not with an individual. We were required under EC rules to advertise the job internationally."

"We would have preferred to give the work to a British company but Cimolai offered by far the best terms and has an excellent track record for this kind of work. The company's offer and record was checked thoroughly

and we have no reason to regret our decision."

Sir Teddy Taylor, however, remains critical of the deal. He said: "I am concerned that companies from the continent can use EC competition rules to win work in Britain with the benefit of subsidised prices."

The British Constructional Steelwork Association says that Italian steelwork companies seek to gain a foothold in the market have been undercutting prices submitted by local suppliers by up to 20 per cent.

Cimolai was recently reported to have won a steelwork contract for the Pont de Normandie via duct on the A28 motorway near Le Havre in northern France.

## Spain's Socialists fail to resolve row

By Peter Bruce in Madrid

A POWER STRUGGLE inside Spain's ruling Socialist party yesterday spilled into the open, virtually ensuring either a clear defeat or victory for Mr Felipe Gonzalez, prime minister, when the party executive meets on Saturday.

It could force the resignation of Mr Gonzalez as party leader. Efforts by senior Socialists failed to paper over cracks caused by disagreements between the prime minister and Mr Alfonso Guerra, the leftwing deputy party leader and former deputy prime minister, over charges that the party illegally financed itself in the late 1980s.

Mr Gonzalez and other conservative members of the cabinet and the party are pressing for early resignations of senior party members in the face of the scandal, which is hurting the Socialists in advance of elections later this year. Mr Guerra and the party's chief administrator, Mr Jose Maria Benegas, deny anyone in the party is to blame.

Mr Guerra and Mr Benegas have released a letter written by Mr Benegas to Mr Gonzalez last Thursday in which he appeared to offer to resign. In the note, he accuses members of the government of trying to topple him by blaming him for the scandal and of breaking the traditions of loyalty.

ality and solidarity in the party. The bitterly worded note was being interpreted in Madrid more as a call to arms than a resignation offer.

Supporters of the leftwing party apparatus led by Mr Guerra and Mr Benegas were yesterday lobbying hard before the Saturday executive meeting. Mr Gonzalez has made it clear he will be seeking political, rather than legal, responsibility from the meeting. He has suggested that he will be prepared to step down as party leader - and thus probably not lead the party in the next election - if no one else resigns.

A problem for the prime minister and his supporters is that they do not command a natural majority on the Socialist executive. Mr Guerra does. There is no guarantee that, faced with an election disaster if Mr Gonzalez goes, the executive would still sacrifice either Mr Benegas or even Mr Guerra.

Tension between the two sides, who accuse each other of destroying the Spanish economy and the Socialist vote, is now so intense that some senior party members are speculating that if Mr Gonzalez fails to get his way on Saturday he will call a quick general election as revenge. The Socialists would do badly in any poll now and possibly not even form a coalition unless the financing scandal is resolved.

Mr Guerra and Mr Benegas have released a letter written by Mr Benegas to Mr Gonzalez last Thursday in which he appeared to offer to resign. In the note, he accuses members of the government of trying to topple him by blaming him for the scandal and of breaking the traditions of loyalty.

## European air fares battle intensifies

By Daniel Green in London

THE European air fares row of the past few weeks is a rare sign that competition and recession may be able to cut costs in Europe's notoriously expensive airline network.

The first shots in the battle were fired in February by UK carrier British Midland, in which Scandinavian Airlines System has a 40 per cent stake. It introduced a cut-price three-day return fare to its 12 international destinations.

Many of its competitors, such as the Dutch airline KLM and Air France, cut their own fares to match during March. This week, British Airways turned a small-scale price tussle into something larger by cutting fares on seven routes between four UK cities and European destinations.

A business class return fare between London and Paris, for example, costs £240 (\$362), compared with £318 a few weeks ago. Executives still have to read the small print: some fares are only available as a three-day return, while on others travel must be completed by a set date.

The fares war is unusual in two respects. First it is on short-haul routes. Outside the US, short-haul has been a heavily regulated market and in Europe has traditionally accommodated just two carriers on each route -

one from each of the countries. Competition is limited and passengers almost always find both carriers charging the same high price.

Limited deregulation in Europe has now increased competition, and the price cuts are mostly on routes on which British Midland competes with larger carriers.

British Midland's presence is not enough to explain all the differences. French and German business executives buying a return business class ticket to London in their home countries pay FFr2,750 (\$514) and DM1,28 (\$700) respectively. From London, BA's lowest business class return fare to Frankfurt is £330.

Traditionally, airlines have regarded business class tickets as not price sensitive. Business class passengers got a flexible ticket - if they missed an aircraft, they could catch the next one - as well as faster check-in and higher baggage allowances.

But business class bookings have sagged in the recession.

The latest figures from the 22-member Association of European Airlines indicate that business class bookings have fallen below one-third of the total for the first time since the organisation began collating records in the mid-1980s. The trend has been downwards since 1989, when 38 per cent of tickets were sold at full price.

### World Weather

	Boulogne	Brussels	Copenhagen	Dublin	Frankfurt	Geneva	London	Madrid	Malaga	Paris	Porto	Rome	Stockholm	Toronto	Tunis	Turin	Vienna	Vienna	Vienna	Vienna
Algeciras	C 14 57	S 22 57	Avg	S 11 50	R 10 50	R 11 52	S 23 73	S 18 64	S 17 62	F 12 64	C 16 61	F 10 61	C 14 56	F 12 56	C 13 55	S 3 57	F 2 57	C 13 55	F 12 56	
Amsterdam	R 9 48	C 22 72	Caro	R 23 73	R 15 50	R 16 52	R 17 54	R 17 53	R 17 53	R 17 53	R 17 53	R 17 53	R 17 53	R 17 53						
Athens	R 12 54	C 22 72	Capo Town	C 32 88	R 10 50	R 11 52	R 12 54	R 12 54	R 12 54	R 12 54	R 12 54	R 12 54	R 12 54							
Austin	F 35 87	C 22 72	Buenos Aires	S 18 68	R 19 68	R 20 68	R 21 70	R 18 68	R 18 68	R 18 68	R 18 68	R 18 68	R 18 68	R 18 68						
Bangkok	S 16 61	C 22 72	Barcelona	S 12 54	R 10 50	R 11 52	R 12 54	S 18 68	S 18 68	S 18 68	S 18 68	S 18 68	S 18 68	S 18 68						
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Bangkok	S 16 61	C 22 72	Buenos Aires	S 12 54	R 10 50</td															

# COMPANIES & MARKETS

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Wednesday April 7 1993

## INSIDE

### Acquisitions help EBS profits rise

Eridania-Béghin-Say, the Paris-based sugar, agro-industrial and branded foods company controlled by Italy's Ferruzzi-Montedison group, raised net profits by 70 per cent to FF1.28bn (\$232m) last year from FF754m in 1991. EBS said the figures were not directly comparable with those for 1991 due to the effect of the merger with Eridania, Ferruzzi-Montedison's Italian sugar operation. Page 18

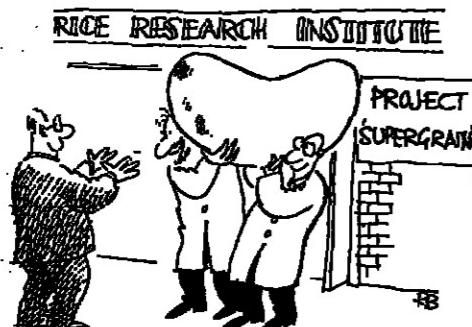
### Aegis hit by reorganisation

Aegis, the London-based holding company of Europe's largest media-buying and planning group, yesterday reported 1992 pre-tax losses of £1.9m (\$2.9m), compared with restated profits of £54.4m. The group's figures were badly hit by £22m costs through reorganisation, and another £22m cost on the sale of discontinued activities. Page 25

### Retirement in tatters at Tata

Tata, India's largest business group, has been disturbed by a bitter boardroom battle at Tata Iron and Steel (Tisco), its flagship company. The fight centres on a last-ditch effort by Mr Russi Mody, Tisco's 75-year-old chairman, to delay his enforced retirement. Page 20

### Growing rice mountains



In the next three decades the annual global rice harvest must rise by 80 per cent to about 760m tonnes to feed the world's fast-growing population. Scientists at the International Rice Research Institute (IRRI) in Los Baños, south of the Philippine capital Manila, are confident that they can lead a successful campaign to increase rice yields to stave off global starvation for another 30 years. Page 26

### Rising rise in Istanbul

The Istanbul market closed 3 per cent higher yesterday for a cumulative rise of 18.2 per cent since Monday last week. The market index climbed 196.47 to its third consecutive all-time peak of 6,740.58. Back Page

### FT-SE Actuaries Indices

The FT-SE Actuaries Share Indices Steering Committee yesterday approved the calculation of total return figures for the FT-SE 100, FT-SE Mid 250, FT-SE Actuaries 350, FT-SE SmallCap and FT-Actuaries All-Share indices. Daily publication of these figures in the FT will start on July 1, 1993. Details, Page 24

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Aegis	25	Laird
Alcatel Energy	25	Manchester United
BMW	18	Massey-Ferguson
Bletchley Motor	25	Mercedes-Benz
Buckingham Int'l	25	Millwall
Burman Castrol	25	Norwich
CGI	17	North Brit Canadian
Carsus	25	P&G
City Centre Rests	25	Panasonic
Coats Viyella	25	Parragon Inv.
Compaq	19	Pichotcoy
Daimler-Benz	18, 17	Piston Int'l
Date Electric Int	11	RJR Mining
David Brown	24	Samsung Electronics
Eridania-Béghin-Say	25	Scottish Heritable
Ethical Holdings	25	Spectra
Frost	17	Spectrecoach
GE Capital	17	Syntex
GM	12	T&M
Gateway	17	TIP Europe
Germania Holdings	11	Tata Iron and Steel
Heron	24, 18	The Telegraph
IBC	25	Thompson Clive
IBM	17	Thomson CSF
Independent News	25	Today & Carlisle
Institach	25	Turner Broadcasting
Ipeco	25, 11	Ukipedia Bank
Isoscales	24, 17	Wilkes (James)
		Wills Group

### Chief price changes yesterday

FRANKFURT (DM)			PARIS (FFP)		
Rises	14	14	Rises	120	+ 35
Falls	488	+ 50	Cr. Banc Franc	400	+ 132
Colgate-Krebs	595	- 15	Cr. Prud' A	592	+ 12
Heinkel-Benz	580.5	- 14.5	Schaeffler	595	+ 15
Medifit	1115	- 15	UAP	175	- 25
Mercedes Hld	641	- 15	Fafis	598	- 25
Mercedes Hld	564	- 10.5	Iron de France	930	- 20
NEW YORK (\$)			TOKYO (Yen)	175	- 20
Rises	16	16	Cr. Schaeffler	2450	+ 200
Cravler	404	+ 16	Manufg Co	450	+ 35
Ford	539	+ 16	Takusho Tdkn	279	+ 25
Futaba	251	- 16	Toilette Ceramic	690	+ 55
Ocado	381	- 16	Wells	1160	- 120
Colgate-Palm	321	- 16	Wilkess (James)	720	- 15
Conning	327	- 16	Wills	27	- 4
Patty Morris	454	- 16	Tiphook	335	- 25
New York prices at 12.30pm.					
LONDON (Pence)					
Rises	8	8	Albany Hall	570	- 5
BCC	358	+ 8	Bancor Grp	570	- 5
Bridgest	24	+ 8	Bunnen	732	- 15
Eastman Grc	24	+ 8	French	168	- 25
Manchester Hld	412	+ 10	Holland Rebus	175	- 8
Monstar Focus	2138	+ 28	Imperial Food	74	- 4
TIP Europe	495	+ 15	LMS	301	- 17
Old Friend	621	+ 10	Parket	27	- 4
Wilkess	721	+ 76	Tiphook	600	- 25
Futaba	647	+ 11		335	- 25

### IBM launches bid for French computing firm

By Alan Cane

INTERNATIONAL Business Machines, the world's largest computer manufacturer, is launching a full bid for the French computing services company Compagnie Générale d'Informatique.

The bid values the computing services company at just over FF2.5bn, (\$460m) about 1.2 times turnover and 1.75 times CGI's net profit in 1992.

It represents a further development in the trend for computer hardware manufacturers to move into computing services where there is still vigorous growth and gross profit margins larger.

The area where CGI is strongest - integrated applications packages, customised software programs and consultancy - is also the area that would be most profitable for computing services companies over the next five years.

CGI supplies applications software and computing services and is about number 30 in size in Europe. It is active throughout Europe and North America, where it has had a presence since 1982.

It has a worldwide staff of about 4200. The group was originally noted for creating software tools - software that makes it

easier to write other software. It has a range of financial and manufacturing software and offers training in software development methods.

The revenues of mainframe computer companies like IBM have been seriously undermined by fierce price competition and moved by customers to seek lower cost data processing through networks of personal computers.

Mr Claude Andreuza, president of the board of IBM France, said yesterday the company would offer one IBM France convertible bond with a nominal value of FF355 for each CGI share. The bonds will have a 4% year maturity and a 5.7% per cent annual coupon.

Mr Robert Mallet, GCI chairman and managing director, Bernard Chapot, general manager, and Jacques Debussion, vice-president of the board of directors, have already agreed to transfer their 25.3% per cent combined shareholding to IBM France.

The bid is subject to authorisation by the French Treasury and by the American Office of Fair Trading and conditional on IBM receiving acceptances from shareholders representing more than two thirds of GCI voting rights.

Five years. They are valued at around £800m after £150m of write-downs. Mr Simons said the restructuring would be accompanied with a "clean-out" of Isoscales' balance sheet.

Gateway is expected to report a pre-tax loss of more than £300m after what Mr Simons called "kitchen sink provisions" mainly covering the costs of the restructuring. There is no compulsion to pay dividends.

The remaining Isoscales debt is restricted to £265m of senior facilities, of which £46m will be drawn at completion of the restructuring. No repayment will be due on this debt until 1998. Gateway will also have a £5m two-year working capital facility. Isoscales, formed in 1989 through a £2bn leveraged buyout, is to have its remaining debt of £223m restructured. The deal has to be approved by all of the group's 38 banks by the end of May.

Mr David Simons, chief executive of Isoscales, said: "We had to reach an agreement otherwise we would have been fighting over a carcass rather than a living body. The deal has lifted £1bn burden from our shoulders."

The Gateway assets, which will continue to be owned by Isoscales, may be floated in three to

five years. They are valued at around £800m after £150m of write-downs. Mr Simons said the restructuring would be accompanied with a "clean-out" of Isoscales' balance sheet.

The emergency bank meeting, which has been arranged by the UK bank Barclays, will hear preliminary details of an investigation of the group's affairs by accountants Grant Thornton.

Bankers will be told this afternoon that Queens Moat made a loss in 1992, compared with their expectations a fortnight ago it had made pre-tax profits of £50m.

The loss, which Grant Thornton has not quantified precisely, has been caused by a re-examination of Queens Moat's accounting

policies and of management incentive contracts. Under these contracts, Queens Moat's managers guaranteed that their hotels would generate specified revenues and the company said it booked these future revenues as profits.

However, much of this revenue was never paid, so the company has written off "tens of millions" of previously reported profits, a banker said.

Grant Thornton will also recommend changes to a series of Queens Moat's accounting policies, leading to a further drop in Queens Moat's profits.

The accountants believe that the gross

value of the group's hotel assets has fallen sharply from more than £2bn last summer.

However, a banker said the fall was likely to be less than 25 per cent and he was confident the company had positive net assets.

Barclays has asked the banks to suspend

Christopher Parkes reports on the future of an industry leader

### Daimler-Benz ponders a shift from reverse

R ECISION, ruinous price wars, cancelled aircraft orders, government defence cuts and the cost of structural change conspired last year to dash Daimler-Benz's dream of crashing through the DM2bn (£1.3bn) profit barrier. Net earnings are still in reverse, heading down towards DM1bn.

The European market failed to live up to expectations of a revival to offset the slowdown in Germany. Instead, it relapsed into stagnation and recession. Then a collapse in public sector demand was compounded by chaos in the European exchange rate mechanism, he said. The group was trying to escape the clutches of Germany's peculiar business and political climate.

The recent federal budget, for example, meant that the group's defence business would lose about DM1bn in sales this year, Mr Reuter claimed.

The government, he complained, was trying to cut spending "without any rational concept of how to do so prudently... all their efforts appear to hinge more on grabbing and hanging on to votes".

Long-term change will affect Mercedes more than other divisions. Car, truck and bus production is being steadily shifted out of Germany into new overseas factories that are closer to customers and cheaper to manufacture plants.

"We are internationalising our

group, not only at every stage of purchasing, production and sales but also in research and design, in public relations work and among our leading staff," Mr Reuter said.

"By no means does this imply

that we have packed our bags and are ready to leave Germany tomorrow," he promised.

One aim is to escape the circumstances which led to last year's bitter disappointments that followed early spring forecasts of profits of more than DM2bn.

The European market failed to live up to expectations of a revival to offset the slowdown in Germany. Instead, it relapsed into stagnation and recession. Then a collapse in public sector demand was compounded



## GM names new head of worldwide purchasing

By Martin Dickson

**GENERAL** Motors has unexpectedly named Mr Richard Waggoner, its young chief financial officer, to replace Mr J. Ignacio Lopez de Arriortua, who quit as head of worldwide purchasing last month and controversially joined Volkswagen in Germany.

Mr Waggoner, 40, who was only named chief financial officer last November, will continue to hold that position as well as taking on Mr Lopez's responsibilities.

The move surprised some analysts, who questioned whether Mr Waggoner would be able to devote sufficient time to the purchasing job while wearing two hats, and noted that he had spent much of his career on the financial side of GM, rather than in manufacturing.

Reform of the purchasing system - including pressuring suppliers to cut prices - forms a crucial part of GM's drive to turn its loss-making North American car operations back to profit.

Mr Lopez is believed to have saved GM more than \$1bn in costs during his 10 months in the job. An important element of his success was his obsessive, idiosyncratic and energetic nature.

Mr Jack Smith, GM chief executive, said yesterday daily staff operations of the finance group would be overseen by Mr Leon Kralin, a corporate vice-president, allowing Mr Waggoner to focus immediately on his purchasing responsibilities.

Mr Smith reiterated that the success of the purchasing initiative was vital to GM's competitiveness and said Mr Waggoner brought to the task knowledge of both operations and finance, as well as "creativity, drive and leadership".

## Dutch paper group posts profits down by 75%

By Ronald Van de Kroli  
in Amsterdam

KNP BT, the big Dutch paper and packaging group created out of a three-way merger last month, saw net profits plummet by nearly 75 per cent in 1992, underlying the difficult market conditions facing the new company.

Combined pro forma net profit for the three merger partners - the Dutch companies KNP, Bührmann-Fetterode and VRG - fell to Fl 116m

## AMD exceeds forecast

By Louise Kehoe  
in San Francisco

**ADVANCED** Micro Devices, the US semiconductor manufacturer, yesterday reported higher-than-expected first-quarter results, although an increase in tax rates caused a dip in earnings.

Revenues for the first quarter were \$107.4m. Net income was \$6.1m before payment of preferred stock dividends.

After the preferred dividend, quarterly net income amounted to \$58.9m, or 62 cents a share. In the same quarter a year ago AMD reported higher earnings of

\$84.9m before the dividend, and \$32.3m, or 30 cents, after the dividend, on the same level of revenues.

AMD said its tax rate in the quarter was 28 per cent, against 15 per cent in the first quarter of 1992 when it was able to carry forward losses and use tax credits to lower its overall tax rate.

It said sales of its 386 microprocessor, used in personal computers, reached record volumes, although prices were "dramatically lower" than a year ago. Reduced microprocessor revenues were more than offset by increased sales of other products, including

non-volatile memory chips. Sales in North America and Europe reached record levels in the quarter, while in Japan they declined, reflecting continued weakness in the Japanese semiconductor market.

"The current market recovery in information technology, with strong demand for computation and communications equipment, plays directly into AMD's strengths," said Mr W. J. Sanders III, chairman and chief executive.

AMD also announced it had signed a definitive agreement with Fujitsu of Japan to build a \$700m semiconductor plant in Wakamatsu, Japan.

## Turner shares go ahead on sale report

By Martin Dickson

**SHARES** in Turner Broadcasting System, the cable television group founded by Mr Ted Turner, rose sharply yesterday as Wall Street reacted to fresh speculation that the company could be up for sale.

Turner's B shares rose \$1 to stand at \$24 in early trading in New York.

A press report yesterday suggested that Time-Warner, the world's largest media group, and Tele-Communications, the largest cable operator in the US, could be discussing plans to divide many of Turner Broadcasting's assets between them. None of the three parties would comment.

Time and TCI each own about one-fifth of Turner Broadcasting's equity, having rescued the company from debt difficulties in 1987.

Mr Turner, with around 37 per cent of the equity, retains 56 per cent of the votes and thus control.

The fresh speculation follows rumours in February that Turner had been discussing a possible merger with other media companies.

## PepsiCo to increase its investment in Poland

By Christopher Bobinski  
in Warsaw

**PEPSICO** Foods International, which bought a controlling share in Poland's Wedel confectionery plant two years ago, is to increase its initial five-year investment commitment by 25 per cent. Mr Peter Robinson, Wedel chairman, told shareholders yesterday.

PFI originally paid \$25m for the Wedel company and promised to invest \$56m by the end

(\$64.8m) from Fl 443m in 1991. If extraordinary items are excluded, net profit declined by 64 per cent to Fl 175m from Fl 485m a year earlier.

The three companies warned of falling profits in November when they announced plans to merge.

Overall, group operating profit was down 42 per cent at Fl 538m. Sales increased by 2.2 per cent to Fl 11.76bn.

KNP BT said yesterday there were few signs of improvement in its main markets.

All these securities having been sold.  
this announcement appears as a matter of record only

INSURANCE AND REINSURANCE COMPANY **WARTA S.A.**  
(TUIR WARTA S.A.)

00-697 Warszawa, Al. Jerozolimskie 65/79, Poland

has been privatised

30,000 Shares  
Issue Price PLZ 3.5 million

PRIVATE PLACEMENT

arranged and underwritten by

**POLISH DEVELOPMENT BANK S.A.**  
(Polski Bank Rozwoju S.A.)  
00-680 Warszawa, ul. Żurawia 47/49, Poland

February, 1993

## Variety unit buys Danish stake

By Andrew Baxter

**MASSEY-FERGUSON**, the farm equipment group owned by Variety of the US, has taken a one-third stake in a new company formed to acquire the assets of Dronningborg Maskinfabrik, the Danish combine harvester manufacturer.

The deal secures supplies of all the Massey combine harvesters sold in Europe.

Dronningborg has been making combines for Massey since 1984, but its future became uncertain when Dania Holding, its parent company, suspended payments to creditors in January.

## Corning's income falls 9%

By Martin Dickson  
in New York

**CORNING**, the US manufacturer of high technology and glass products, yesterday reported a 9 per cent drop in comparable first-quarter net income, which it blamed mainly on a weak results from businesses in which it has equity interests.

The main culprits were Vitro Corning, its joint-venture houseware products company with Mexico's Vitro, and Dow Corning, which last year was embroiled in controversy over its breast implant products.

Corning said the weak

results from these businesses were due to "soft economies in Mexico, Europe and Japan".

Corning's net income totalled \$47.2m, or 25 cents a share, excluding accounting changes and special events, down 9 per cent when last year's figures are adjusted on the same basis. Sales were up from \$741m to \$817m.

Mr James Houghton, chairman, said: "Excluding special events, earnings from consolidated operations increased 8 per cent. However, this gain was not enough to offset the major decline in operations of equity companies."

He added that while the group was not pleased with its overall performance, it did not believe the results were indicative of the full year.

"The March operating results of consolidated companies were below our expectations primarily as a result of a series of manufacturing, distribution and service delivery disruptions caused by unusually severe weather in the US," he said.

He remained optimistic that the full-year performance would reflect the company's record of consistent growth.

All of these securities having been sold, this announcement appears as a matter of record only.

March 1993

35,200,000 Shares

## First Data Corporation Common Stock

Global Coordinator

Lehman Brothers

Lehman Brothers International

Bear, Stearns International Limited

Credit Suisse First Boston Limited

Lazard Brothers & Co., Limited

Merrill Lynch International Limited

Salomon Brothers International Limited

UBS Phillips & Drew Securities Limited

S.G.Warburg Securities

Credit Lyonnais Securities

Société Générale

Barclays de Zoete Wedd Limited

Generali Bank

RBC Dominion Securities International

Smith Barney, Harris Upham & Co.

Wood Gundy Inc.

ABN AMRO Bank N.V.

BNP Capital Markets Limited

Banca Commerciale Italiana

Crédit Lyonnais Securities

Deutsche Bank

Dresdner Bank

Groupe Banca Commerciale Italiana

Société Générale

B.M.O. Nesbitt Thomson Ltd.

Industriellenkredit

NatWest Securities Limited

Barclays de Zoete Wedd Limited

Caisse des dépôts et consignations

Creditanstalt-Bankverein

Credito Italiano

Generali Bank

Goldman Sachs International Limited

J.P. Morgan Securities Ltd.

Donaldson, Lufkin & Jenrette

Fox-Pitt, Kelton N.V.

N M Rothschild & Sons Limited

Morgan Stanley International

Paribas Capital Markets

RBC Dominion Securities International

Smith New Court Securities Limited

J. Henry Schroder Wag & Co. Limited

ScotiaMcLeod Inc.

Smith Barney, Harris Upham & Co.

Svenska Handelsbanken

Swiss Bank Corporation

Swiss Bank Corporation

Wood Gundy Inc.

This tranche was offered in Europe.

27,500,000 Shares

Lehman Brothers

Bear, Stearns & Co. Inc.

Donaldson, Lufkin & Jenrette

Securities Corporation

The First Boston Corporation

Goldman, Sachs & Co.

Lazard Frères & Co.

Merrill Lynch & Co.

Morgan Stanley & Co.

Incorporated

Salomon Brothers Inc.

Smith Barney, Harris Upham & Co.

Incorporated

Sanford C. Bernstein & Co., Inc.

Dillon, Read & Co. Inc.

A.G. Edwards & Sons, Inc.

Robert F. Fleming Inc.

Hambrecht & Quist Incorporated

Kemper Securities, Inc.

Kidder, Peabody & Co.

Montgomery Securities

J.P. Morgan Securities Inc.

Nomura Securities International, Inc.

Oppenheimer & Co., Inc.

Prudential Securities Incorporated

Robertson, Stephens & Company

UBS Securities Inc.

S.G.Warburg Securities

Wertheim Schroder & Co.

Dean Witter Reynolds Inc.

Adwest, Inc. Arnhold and S. Bleichroeder, Inc.

Robert W. Baird & Co.

William Blair & Company

Dain Bosworth Incorporated

First Manhattan Co. Furman Selz Gerard Klauer Mattison & Co., Inc.

## Poland's banking privatisation given \$12.7m injection

By Christopher Bobinski  
in Warsaw and Anthony  
Robinson in London

POLAND'S long-delayed bank privatisation programme got under way yesterday following a decision by the European Bank for Reconstruction and Development (EBRD) to invest 210bn zlotys (\$12.7m) in Poland's Wielkopolski Bank Kredytowy (WBK) ahead of a public share offer due to open next week.

The government hoped to attract a foreign commercial bank to buy into the WBK, the first of nine state-owned commercial banks carved from the National Bank of Poland (NBP), the central bank, four years ago.

However, the Polish finance ministry, advised by Shroders, the UK merchant bank, was unable to find a foreign bank willing to take a minority stake at this stage.

The EBRD has spent six months running a due diligence examination of the bank's loan portfolio. It agreed to acquire 25 per cent of the WBK's equity, while private foreign and domestic investors are being offered 1.74m shares, or 27.2 per cent, through the public share offer.

Last year, WBK reported a net profit of 23.4bn zlotys on a balance sheet of 14,683.7bn zlotys. That followed a 1991 loss of 706.6bn zlotys, due largely to provisions for bad debts on a balance sheet worth 11,367bn zlotys.

The WBK remains relatively unencumbered by bad loans and has swapped debt owed by the Warsaw steelworks for equity in the company's \$200m joint venture with Lucchini, the private Italian steelmaker.

More than one-third of the bank's loan portfolio, some 2,589bn zlotys, has been classified as "doubtful and overdue", with provisions set at 1,100bn zlotys. More than 40 per cent of

the bank's loan portfolio is with private sector companies.

The share price for the public offer has been set at 115,000 zlotys, giving the WBK a price/earnings ratio of 2.7, roughly comparable to the 16 stocks now being traded on Warsaw's fledgling stock exchange.

The state treasury will retain a 30 per cent stake. The bank's 3,500 employees are to be offered 14 per cent at half the price of the shares on offer to the general public.

At least two foreign banks are considering a stake. Mr Guy de Selliers, the EBRD's deputy head of merchant banking, said in London.

The EBRD has already committed Ecus50m (\$649m) to Poland, and the stake in the WBK is not only its largest investment in a financial institution in Poland but also the forerunner of similar investments elsewhere in central Europe. Half the estimated \$1.6m (\$2.27m) cost of the WBK sale is being borne by the British government's Know How Fund.

The Polish government is continuing to look for foreign commercial banks willing to take important stakes in the nine commercial banks up for privatisation, Mr Jerzy Osiatynski, the finance minister, confirmed yesterday.

Next on the list is the forthcoming disposal of the Bank Slaski, which is being handled by Paribas.

The WBK has 41 branches and 253,000 clients with deposits of 9,600bn zlotys. It is receiving management advice from the Allied Irish Bank under a three-year "twinning" contract.

The EBRD's present investment in the WBK will bring the bank's capital adequacy ratio up to 12 per cent, the general target for the government's World Bank supported domestic bank debt restructuring programme.

## Tense house of Tata stands divided against itself

Stefan Wagstyl looks at the bitter war of succession engaging two generations of managers in Bombay

**T**HE HOUSE of Tata, India's largest business group, likes to exude an air of quiet authority.

Its Bombay headquarters, a drab brown building with brass plaques by the door, resembles an old-fashioned merchant bank. A bust of the group's 19th century founder commands the entrance hall. From the day executives start, they are taught that Tata's greatest asset is the Tata name.

But Tata's self-assurance has been disturbed by a bitter boardroom battle at Tata Iron and Steel (Tisco), its flagship company. The fight centres on the last-ditch effort by Mr Russel Mody, Tisco's flamboyant 75-year-old chairman, to delay his enforced retirement.

Ranged against him are Mr J.R.D. Tata, the group's 88-year-old patriarch, and Mr Ratan Tata, 55-year-old cousin and chosen heir. Last month, Mr Mody stormed out of a Tisco board meeting when the issue of his retirement was raised. The board decided that Mr Mody should leave this year, but the exact date will involve delicate negotiations.

The battle highlights the difficulties India's family-based businesses face in satisfying the conflicting ambitions of family members, professional managers, and shareholders.

Tata Sons, the group's privately-owned nerve centre, mostly holds only small stakes in its large publicly-listed operating companies, which have a combined annual turnover of \$4.5bn in everything from lorries to lipstick, as well as steel, cement and chemicals.

Mr Ratan Tata, a thoughtful man who took over as chairman of Tata Sons from Mr J.R.D. Tata in 1991, says his aim is to bring greater focus and cohesion to the group. To succeed, he must stamp his authority upon the group's ageing chiefs - including Mr Mody - and promote a new generation of managers.

Mr Ratan Tata's task might have been easier if he had started sooner. His advance to the chairmanship of Tata Sons was delayed by Mr J.R.D. Tata's determination to stay at the helm. Even now, the elder Tata remains on the Tata Sons board, creating the impression that Mr Ratan Tata is not yet his own master.

Mr J.R.D. Tata's reluctance to retire is understandable. He had run Tata since taking over at the early age of 34 in 1938; he founded Air India - subsequently nationalised - and piloted its first flight.

His easy-going manner endeared him to managers and workers alike. At Jamshedpur, Tisco's home and a company town of 700,000 inhabitants, the annual founder's day ceremonies turned into acts of homage to the greatest living Tata.

Mr Mody was Mr J.R.D. Tata's ablest protege. He was outside the family, but like the Tatas he is a Parsee, a member of a wealthy and close-knit religious community which survives in Bombay centuries after its ancestors fled persecution in Persia.

While Mr Tata directed the group from Bombay, Mr Mody ran the steelworks at Jamshedpur, presiding over decades of strike-free production. He is also a pilot, an accomplished chef and a pianist. As a student at Oxford, he once accompanied the violin-playing Albert Einstein.

A man of modest height and great ambition, he compared himself with Napoleon and once declared that Harrow School, his alma mater, had produced only three great men in the 20th century: Winston Churchill, Jawaharlal Nehru, and Ratan Tata.

When Mr J.R.D. Tata finally indicated in his early 80s, that he was preparing to retire, Mr Mody saw himself as the natural successor. Family ties and the advantage of youth favoured Mr Ratan Tata.

Mr Ratan Tata, who had studied engineering and architecture in the US before work-

ing his way up the group, inherited a tricky position. Tata's cohesion was based less on intra-group shareholdings - as low as 5 per cent in Tisco - than on Mr J.R.D. Tata's personal authority.

**T**he crunch came when the Tata Sons board last year passed a resolution requiring all group managing directors to retire at 65 and chairmen at 75. Mr Mody claimed that the resolution was aimed personally at him.

In scenes unprecedented in Indian business, both sides last May appealed to the prime minister, Mr P.V. Narasimha Rao. Mr Rao stayed out of the

fight. Mr Mody admitted defeat, but managed to secure a compromise - the right to remain as non-executive chairmen with some executive powers, including control of exports, with Mr Aditya Kashyap, his close friend and protege to assist him.

The public feuding ended last summer, but tensions remained high in Tisco with Mr Mody and Mr Irani barely on speaking terms. The atmosphere was poisoned by, among other things, dispute about whether Tata should bid to take over a state-owned steel plant which the government wanted to privatise. Mr Mody was in favour. Mr Irani refused.

on the grounds that Tisco was in the middle of a large-scale factory modernisation programme.

The two men also quarrelled over a \$1.5m private jet which appeared in Tisco's hangars in Jamshedpur airport in 1990. According to Mr Mody, the Citation aircraft was sent to India by Korf, a large German engineering concern and a joint-venture partner of Tisco. It was intended to be used by Korf personnel and remains Korf's property, says Mr Mody.

The plane has been flown almost exclusively by Mr Mody, its running costs have been paid by Tisco companies, and it is regarded by Tisco employees in Jamshedpur as the chairman's personal toy.

The argument is not trivial since Indian foreign exchange law forbids Indians from buying imported private jets.

Mr Mody says he has no regrets about the way he has been treated by the Tata family. "They treated me like a prince," he says. But he believes that after his years of service he should not be rid of the group.

Mr Ratan Tata says the retirement rules must apply to everybody. Everybody, that is, except Mr J.R.D. Tata. "J.R.D. is unique," he says. And, Mr Mody might add, he is also a Tata.

**R**eluctant: J.R.D. Tata

**T**houghtful: Ratan Tata

## Peregrine soars to HK\$607m

**P**EREGRINE Investments, the holding company for the Hong Kong merchant bank Peregrine Capital, yesterday posted net profits 101 per cent ahead at HK\$607.8m (\$78.6m) for 1992, up from HK\$302.9m the year before, helped by strong brokerage and corporate finance activities, AP-DJ reports from Hong Kong.

Mr Philip Tose, chairman, said the group's merchant banking activities retained their leading position in the colony in underwriting local rights issues and initial public offerings, as well as mergers and acquisitions.

Peregrine Capital was a pioneer and market leader in sponsoring Chinese enterprises seeking to be listed on the Hong Kong stock exchange, he said. In 1992, it participated in more than 40 fund-raising exercises, involving total funds of more than HK\$15bn.

Mr Tose said the bank had built a big presence in China.

The People's Bank of China, the country's central bank, had allowed it to open an office.

**M**ost of the company's revenue came from fees charged for underwriting, underwriting and承销 of the securities, brokerage and corporate finance services.

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Telekom

## INTERNATIONAL CAPITAL MARKETS

## Hopes of repo rate cut boost German government paper

By Richard Waters in London  
and Martin Dickson  
in New York

EUROPEAN bond markets rose strongly yesterday, spurred by weak economic data in Germany and hopes of a cut in the key German money market rate today.

Ten-year German government bonds jumped by half a point as a rumour swept the market that the Bundesbank had indicated to several institutions that it would accept bids as low as 8.05 per cent in today's 14-day repo tender. This compares with the 8.17 per cent at the last repo.

Several traders and analysts reported that institutions they

## FT FIXED INTEREST INDICES

	April 5	April 2	April 1	Mar 31	Year	High	Low
Govt Secs (EU)	95.92	95.84	97.73	95.98	95.37	95.04	93.28
Flx interest	117.28	112.88	112.73	112.67	95.35	113.63	108.67
Bonds 100 Government Bonds 1/10/93, mat 18/09/98	127.40	127.05	127.40	127.05	104.18	128.16	107.75
Flx interest high since inception: 113.85 (1993), low 50.53 (1979)							
Yield	9.35	9.25	10.26	12.55	14.17	12.4	
2-day average	117.5	122.3	125.5	125.8	13.0		
SE activity index revised 1974							

GILT EDGED ACTIVITY

Index April 5 April 2 April 1 Mar 31 Mar 30

Gilt Edged Bonds 93.5 102.6 125.5 141.7 124.4

2-day average 117.5 122.3 125.5 125.8 13.0

\* SE activity index revised 1974

ployment rose by 56,000, while manufacturing orders showed an annual decline of 13.6 per cent. On top of weak industrial production figures last week, it was enough to reinforce market confidence.

Also, the Bundesbank was expected to engineer a further cut in money market rates to leave room for the long-awaited cut in the French five to 10-day rate, which is expected tomorrow.

While cash bonds rose half a point, the June bond futures contract on Liffe rose from 85.34 to close at around 85.82, close to its high of the day.

THE yield on 10-year French bonds fell by around seven basis points, in line with their

German counterparts, as the market continued to be buoyed by a strong franc and the prospect of an interest rate cut.

At 56 basis points, the yield spread between bonds and OATs hovered at its lowest for many months, and sharply lower than before the French elections, when it stood some 20 to 30 basis points higher.

But analysts warned that 10-year bond yields were unlikely to advance much further relative to Germany in the short-term.

The franc remained firm yesterday, at FF13.35 to the D-Mark, while cash money stood at around 10.5 per cent, unmoved, leading to a slight flattening of the yield curve.

The long gilt future on Liffe opened at 105.5 and rose early in the day, ending

near its high at around 106.5.

WHILE other European markets were firm, Spanish government bonds dropped sharply on political uncertainty. The yield on 10-year bonds jumped by more than 20 basis points as the peseta fell on signs of deepening divisions in the ruling Socialist party.

## GOVERNMENT BONDS

had talked to and which were bidding in today's tender denied they had been approached, helping to dampen hopes of a large cut. But weak economic data left most analysts expecting a cut in the repo to 8.12 per cent or even 8.10 per cent today.

Seasonably-adjusted unem-

ployment rose by 56,000, while manufacturing orders showed an annual decline of 13.6 per cent. On top of weak industrial production figures last week, it was enough to reinforce market confidence.

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Dealers said the fact that the issue was offered at a premium of several points above par also deterred some investors. However, the previous issue, launched at the end of January at a spread of 75 basis points, performed well, meeting demand even above par. The deal was swapped into floating-rate sterling.

Smithkline's three-year deal was also considered rather tightly priced at 45 basis points over the curve. However, there has been very little paper at the short end of the yield curve, and existing paper is

trading at tight levels. But dealers said that mainstream investors were not very interested in the short end of the market. However, there was demand from asset swap dealers, who were able to swap the bonds into floating-rate assets paying about 30 basis points above the London interbank offered rate (libor).

In the French franc market, two large deals by Société des Chemins de Fer français (SNCF), the French national railway, dominated the day's trading. SNCF launched a FF1bn issue due 2008, consisting of a FF1bn international tranche, and a FF1.5bn domestic offering due 2006.

Dealers said that the FF4bn 15-year deal via Credit Commercial de France met strong demand, particularly from international investors, who are expected to account for more than half the paper

placed. SNCF did not swap the proceeds, taking the opportunity to lock in historically low 15-year rates.

Also in the French market,

Alcatel launched a FF2bn five-year deal via Société Générale, priced to yield 50 basis points over the curve.

Elsewhere, the Republic of

Finland, which has been rumoured in French francs in recent weeks, launched a SF200m five-year issue via UBS.

Long-term ratings at Sumitomo Trust and Banking and Mitsubishi Trust and Banking were lowered to Baal from A2.

Government faced in pushing through electoral and economic reforms.

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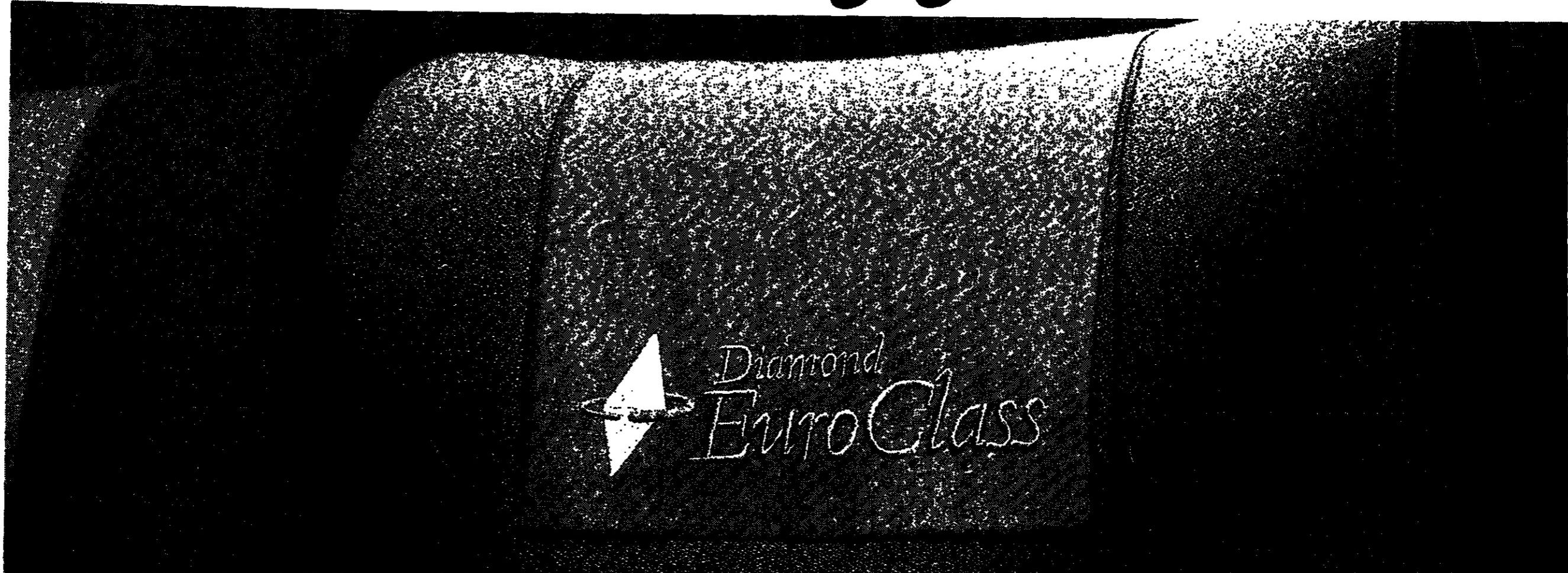
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# "You can't fly in Business Class and have a choice of fares."



## Oh yes you can.

For too long, flying Business Class has meant one, expensive, take-it-or-leave-it fare.

But enough is enough.

British Midland's new Diamond EuroClass offers a choice of Business Class fares for a choice of business needs - a fully flexible Executive Return, our innovative 3 Day Executive Return, and Eurobudget for trips with a flexible return time.

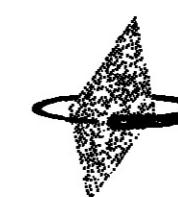
All three give Business Class passengers top class service in a separate cabin. All three entitle you to advanced seat assignment, priority check-in and priority disembarkation.

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To:	Return Saving	Return Saving	Return Saving
AMSTERDAM	£26	£56	£84
BRUSSELS	£46	£76	£106
PARIS	£48	£78	£138
FRANKFURT	£36	£100	£121
DUBLIN	£48	£85	£83
NICE	£126	£172	£179
PALMA	£96	£134	£194

Compared to other airlines' full Business Class return fares.

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THE SERIOUS ALTERNATIVE

## COMPANY NEWS: UK

High exposure to German car producers but devaluation helps

## Laird improves to £36.2m

By Richard Gourlay

**LAIRD GROUP**, maker of car components and industrial products, yesterday reported sharply higher profits for 1992 as investments in plant that supplies new models came on stream.

Pre-tax profits rose from £21.8m to £36.2m, on sales up 15 per cent at £200.7m.

The results have been prepared on the basis of PRS 3 accounting principles.

Profits from continuing operations rose from £28.2m to £39.5m. Earnings on this basis rose 21 per cent to 20.5p.

Earnings per share under PRS 3 rose from 12.3p to 18.7p; the company has already declared a second interim of 6.3p, giving a total for the year of 10.5p, up 3 per cent.

Mr John Gardiner, chairman, said demand from the auto industry would be lower in continental Europe this year, where Laird has a particularly high exposure to German car producers, but sterling's devaluation would help offset this effect.

The fall in volume should to some extent be offset by the increased value added of prod-

ucts being fitted to new models.

The big increase came in the sealing systems division where operating profits rose from £13.8m to £22m on sales up 26 per cent at £223.5m.

Industrial products, which are also mainly directed towards the auto industry, rose sharply to £15.5m (£12.7m) on sales up 17 per cent at £178m.

Profits in the service industries division, however, fell from £10.1m to £7.9m on sales up slightly at £17.9m.

The US printing operations suffered a setback and the group had to reorganise its plastic distribution division.

Following last year's rights issue, interest charges fell from £2.4m to £2.8m and gearing was about 10 per cent.

### • COMMENT

On the face of it, Laird's markets look less than healthy. German car production could well be down 20 per cent this year. Even if the group is appearing on the "right" models, like the new Astra, VW and Peugeot, the group cannot avoid the effect of a slow down in car production elsewhere in Europe. What is more, Laird's



John Gardiner: lower demand in continental Europe this year

US sales indicate that the market is not recovering as robustly as some have suggested. As a result, profits are likely to be flat at £36m this year, giving earnings of 18.7p. Stripping out the £5m settlement proceeds from a 10-year old litigation, this puts the company's sound dividend and yield premium might yet look tempting for investors wanting exposure to motors.

of about 15 times. Laird is, however, one of the few motor component companies not to have recovered already factored into its share price. Should recovery not emerge on cue, the company's sound dividend and yield premium might yet look tempting for investors wanting exposure to motors.

## Stagecoach gets £134m market value

By Peggy Hollinger

**STAGECOACH**, the Scottish-based company which operates bus services in the UK and Kenya, Malawi and New Zealand, is coming to the market via a placing and offer valuing the company at £134m.

Some 11.7m shares priced at 112p will be offered to the public and a further 21.1m will be placed with institutions. The company aims to raise some £20.6m to fund acquisitions.

The offer and placing have been fully underwritten by Noble Grossart.

Stagecoach, founded by a brother and sister team in 1980 to take advantage of the privatisation of Britain's bus services, forecast pre-tax profits at least 56 per cent

ahead to £12.8m for the year ended April 30.

Earnings per share are forecast to be no less than 7.8p for 1993. The company said the offer price represented a prospective p/e of 14.4.

The notional dividend of 3.8p for 1993 offered a yield of 4.2 per cent.

The allocation of the offer will be announced on April 20, and dealings are expected to commence on April 27.

Mr Brian Souter, chairman, and his sister Mrs Ann Gloag, managing director, will own 56 per cent of Stagecoach after flotation.

• COMMENT

The pricing of this issue has been finely tuned, leaving little chance of the stock

opening to what some have called a "monster premium". The UK businesses, considered to be the gold in the Stagecoach carriage, appear to be on a market rating.

Looking further out, investors might find difficulty with marketability, since the industry is relatively unknown to the City. There are also questions about the quality of the overseas businesses and the UK regulatory environment, with the government already muttering about some industry practices.

On the other hand, Mr Souter and Mrs Gloag have proven themselves to be class managers and, more importantly, have a successful track record. There is much to go for, with some 50 per cent of the UK bus market left to be privatised. The issue is almost certain to receive enthusiastic support.

## RJB Mining brings flotation forward

By Roland Rudd

**RJB MINING**, the Nottinghamshire-based coal mining group, has brought forward its flotation to May or June to take advantage of the impending privatisation of British Coal.

Mr Richard Budge, chief executive, said: "The planned flotation will help us expand the group's business at a time when there are significant opportunities for private mining companies to operate underground mines which BC will cease to run."

Before the government's recent white paper on coal, the

company was expected to float at the end of 1993 or the beginning of next year. The white paper said BC must license to the private sector any pits it does not want.

The flotation is expected to capitalise the company at more than £100m. In the year to December 31 it increased operating profits from £14.2m to £16.4m on sales of £73.9m.

RJB has signed a five year contract to supply National Power and an interim agreement to supply PowerGen. Last year it produced 1.5m tonnes of coal, equivalent to about 10 per cent of UK opencast coal production.

Mr Gartland and Mr Whalley left executive employment

## Gartland and Whalley set up new company

By Catherine Milton

**ENTREPRENEURS** Mr Tony Gartland and Mr Jeffrey Whalley are part of a team which yesterday set up a new group by bringing together a coin handling equipment maker and an optical products manufacturer for £24m.

The move is the first of significance made by the previously high-profile pair in their latest vehicle, the Gartland and Whalley company.

Mr Gartland and Mr Whalley, as directors of the FKI engineering company, presided over its acquisition-led high growth rates in the 1980s, including the purchase of Babcock, the contracting company in 1987 - a deal which was undone some two years later.

Mr Gartland and Mr Whalley left executive employment

## Lord Boardman to head Heron

By Vanessa Houlder, Property Correspondent

**HERON INTERNATIONAL**, the property and trading group that is in the final stages of a £1.4bn financial restructuring, has appointed Lord Boardman as non-executive chairman.

Lord Boardman, a former chairman of National Westminster Bank - which is a member of Heron's five-bank creditors steering committee - will take up his post once the restructuring is complete.

The appointment of a new chairman to replace Mr Gerald Ronson, the company's founder, was heralded last October when the company announced its outline restructuring proposals.

Mr Ronson, who will remain as chief executive, said: "I have worked with Lord Boardman in the past and I am delighted that someone of his obvious stature and experience will be joining the board as chairman."

Heron said it would shortly be making an announcement to bondholders about its refinancing. "The restructuring process continues to proceed well," it said.

Final proposals on the restructuring, which involve the conversion of debt to equity, were sent to the company's bankers in February.

The company also plans to appoint two new non-executive directors, who are acceptable to the banks' steering committee and to bondholder representatives.

The two existing non-executive directors, Mr Tony Royle and Mrs Gail Ronson, will retire on completion of the restructuring.

Heron's restructuring talks originally began in March 1992, after a downturn in its property portfolio and losses in its trading operations eroded its assets to a deficit of some £225m at March 31 1992.

**MILLWALL HOLDINGS**, the USM quoted football company, has launched a £32m rights issue to rescue its fortunes by ensuring the completion of a new stadium, writes Jane Fuller.

The 3-for-2 issue, at 2p a share, represents a fresh start for the loss-making club, which will become only one of the attractions at the new 20,000-seat arena.

The new London Stadium, which replaces The Den this summer, will be managed by Ogden Entertainment Services, one of the US's largest venue operators.

Mr Reg Burr, Millwall's chairman, said the issue proceeds would bridge a gap between the £1m already spent on the Senegal Fields development and the £4m

needed to complete it. "Should the stadium not be completed, the group would face serious financial difficulties."

The bulk of the cash has come from selling The Den and in grants from Lewisham Council and the Football Trust, leaving the company without debt. It does, however, continue to lose money - £740,000 (£1.1m) in the six months to November 30 on sales of £1m. This was offset by £780,000 from player sales.

Millwall Holdings will change its name to New London Stadium to reflect the fact that the club's 25 games will make up only a third of the programme.

Its share price slipped from 5p to 3.5p yesterday.

The rights issue is underwritten by the brokers Townsley & Co.

## Manchester United scores 45% advance

By Jane Fuller

**MANCHESTER UNITED** followed up a victory against football championship rivals Norwich City with the announcement yesterday of a 45 per cent increase in interim pre-tax profits.

Both sets of results helped push up the share price by a further 10p to 412p, a 46 per cent increase in the past six months and 279 ahead of the June 1991 flotation price.

With net spending on players reduced by nearly £2m to £285,000, pre-tax profits rose to £4.62m (£3.17m) in the six months to January 31. The purchase of Dion Dublin and Eric Cantona, for £1m each, was offset by the sale of Neil Webb, Mark Robins and Mal Donaghy.

Before transfer fees and interest income of £859,000 (£614,000), operating profit declined to £4.34m (£4.79m) on turnover of £13m (£12.4m). Mr Martin Edwards, chief executive, said the club had fared well in cup competitions and played two fewer

home games.

A breakdown of first-half sales showed a decline in gate receipts and ground advertising. The latter reflects the smaller television audiences for live Premier League football since its switch to BSkyB, the satellite broadcaster.

Television, shop and conference income all advanced.

Mr Edwards said building work on the Stretford End of the Old Trafford ground had reduced capacity to 33,000 for the first part of the season. This had been offset by price increases averaging 30 per cent.

Capacity had gone up to 37,000, yielding £600,000 per game. Next season it would be 45,000, adding at least 10 per cent to match income even though prices were being held. All 46 of the new stand's executive boxes had been sold for the 1993-94 season.

After paying about half the £10m cost of the stand, United still had £9.5m (£12.8m) cash in the bank.

Earnings per share rose to 25.8p (£17.8p) before switching

## Millwall makes £3.2m rights to ensure stadium completion

needed to complete it. "Should the stadium not be completed, the group would face serious financial difficulties."

The bulk of the cash has come from selling The Den and in grants from Lewisham Council and the Football Trust, leaving the company without debt. It does, however, continue to lose money - £740,000 (£1.1m) in the six months to November 30 on sales of £1m. This was offset by £780,000 from player sales.

Millwall Holdings will change its name to New London Stadium to reflect the fact that the club's 25 games will make up only a third of the programme.

Its share price slipped from 5p to 3.5p yesterday.

The rights issue is underwritten by the brokers Townsley & Co.

## Steering committee approves new figures for FT-SE indices

THE FT-SE Actuaries Share Indices Steering Committee yesterday approved the calculation of total return figures for the FT-SE 100, FT-SE Mid 250, FT-SE Actuaries 350, FT-SE SmallCap and FT-Actuaries All-Share indices.

Daily publication of these figures in the FT will start on July 1.

Extracts from the committee's announcement follow:

"The total return figures will be able to take account of both price performance and income received from dividends and will provide a way for investors to judge more accurately the return on their investments.

"The figures will be calculated at the close of each trading day, and will be published in the Financial Times and on Topic."

"Donald Brydon, chairman of the committee, said: 'Investors, both professional and private,

will now be able to compare the overall performance of their investments with a recognised standard for the first time. The performance of fund managers is measured in terms of total return on investment, rather than purely in terms of price movements in the market, and the new figures reflect this.'

The method for calculating the total return indices was recommended by a working party set up by the Institute of Actuaries and the Faculty of Actuaries, chaired by Mr David Wilkie of R Watson & Son.

Losses mount as SHT tries to cut debt

SCOTTISH HERITABLE TRUST, the mini-conglomerate, yesterday announced pre-tax losses, including exceptional items, of £5.03m for 1992.

This compares with a £7.92m pre-tax loss last time but does not include extraordinary charges of £14.9m (£18.5m). These included £2.3m in respect of goodwill attributable to businesses sold, where previously it had been written off to reserves at the time of acquisition.

The charges also includes provisions for losses made on the disposal since the start of 1992.

Mr Richard Hanwell, chairman, said that while the banks continued to support SHT they had made clear substantial additional reductions must be made in the near future. Two disposals, understood to be of US-based operations, are at an advanced stage of negotiation.

Mr Macdonald commented: "Our first objective has to be to get our debt down to an acceptable level and then see what is left."

Losses per share before extraordinary items were 14p (1.5p) and 55.6p (6.6p) including them.

Mr Richard Hanwell, chairman, said that while the banks continued to support SHT they had made clear substantial additional reductions must be made in the near future. Two disposals, understood to be of US-based operations, are at an advanced stage of negotiation.

Mr Simons blamed the sales decline on "competitive attrition". He conceded it was "horrible" but remained confident that it would get better. "We have five years in which to prove ourselves."

But most analysts do not believe there will be any significant improvement in the short term.

The business plan forecasts that Gateway will record a £10.6m operating profit in the financial year to end-April, compared with a £187.4m profit in 1991-92. Profits are expected to fall again - by as much as £20m - before they recover.

Although the expected interest charge of between £40m and £45m will be easily met by operating profits, it remains a drain on resources.

Last year the like-for-like sales decline was 6 per cent steepening to 8 per cent in the past two months. The sales reductions in the core Gateway stores was in low double figures.

Mr Simons blamed the sales decline on "competitive attrition". He conceded it was "horrible" but remained confident that it would get better. "We have five years in which to prove ourselves."

He plans to merge most of the different business units within Gateway's head office in Bristol to make a more efficient organisation.

Even if the business plan proceeds as smoothly and efficiently as Mr Simons hopes, a possible flotation of the stores in three to five years is unlikely to raise more than £500m, although the

## Reorganisation and disposal costs put Aegis £1.9m in red

By Gary Mead,  
Marketing Correspondent

**AEGIS**, the London-based holding company of Europe's largest media-buying and planning group, yesterday reported 1992 pre-tax losses of £1.9m, compared with restated profits of £54.4m.

The group's figures - which were produced under FRS 3 - were badly hit by £22m losses through reorganisation, and another £22m cost on the sale of discontinued activities.

Turnover increased 35 per cent to £2.84bn (£2.1bn). No final dividend will be paid, making 1.375p for the year (£.85p). No dividends on ordinary shares will be paid in 1993. Losses per share were 19.9p, compared with earnings

of 20.4p.

Net average debt was up from £26m to £58m at the end of the year.

Excluding interest, operating expenses in 1992 were £138.6m,

or 4.8 per cent of turnover, against £130.2m (restated under FRS 3), or 5.7 per cent of turnover in 1991.

Aegis plans to reduce operating expenses this year to 1991's figure.

Operating margins were down at 7.6 per cent (8.5 per cent). Staff levels are due to fall again in 1993, from 1,850 to 1,660, and it is planned to further consolidate the group's offices, reducing them from 59 to 46 across Europe.

In June 1992 problems surfaced concerning Aegis' financial stability. Mr Peter Scott, its chairman, left and Sir

Frank Law took over. Sir Frank said yesterday that while the reorganisation costs were high, financial control had been restored to the company and that no further sizeable restructuring were planned.

Mr Charles Hochman, chief executive, said he believed the group had two distinct advantages over competitors, an established "qualitative system" to assist advertisers buy media space more efficiently, and a genuine pan-European network.

Analysts are forecasting pre-tax profits of between £25m-£28m for 1993.

### • COMMENT

While new managerial controls have been put in place at Aegis, there are considerable

uncertainties in its largest market, France, following the passage of the Loi Sapin Bill on March 31. In 1992 France was again Aegis' largest market by far, accounting for £191.8m of group turnover. But the Loi Sapin, aimed at bringing greater transparency to the French media-buying business, is likely to erode media-buying revenues by anything between 10 per cent and 40 per cent.

The extent to which Aegis will suffer is as yet a matter of speculation. While analysts are forecasting a return to pre-tax profits in 1993, operating margins may shrink to just 2 per cent. However, 9 months ago it appeared that Aegis' acquisition-driven growth of the 1980s might result in the collapse of the company. That is no longer an immediate prospect.

## Torday & Carlisle £13m in red and passes dividend

By Chris Tighe

**TORDAY & CARLISLE**, the Newcastle-based engineer, yesterday announced a pre-tax loss of £13.3m for 1992 and passed its final dividend for the first time in decade.

The result, which compared with profits of £25,000, was heavily influenced by exceptional items relating mainly to Oldham Signs, for which the group failed to find a buyer last year.

A provision of £2.21m for goodwill previously set off against reserves on the acquisition five years ago of Oldham was transferred to the profit and loss account, following reassessment of its underlying value.

The group stressed the transfer had no effect on shareholders' funds or group borrowings.

An exceptional charge of £3.47m for reorganisation costs included £2.6m for the restructuring completed in late December, of the sign subsidiary.

Operating losses were £27.9m (profits of £1.4m) on turnover of £83.9m (£82.8m). Year end gearing rose to 109 per cent. Bank borrowing facilities have been agreed for 1993.

Shareholders' approval is to be sought "as soon as appropriate" for a reorganisation of parent company reserves, said to be necessary before a return to the dividend list.

Mr Paul Torday, chief executive, described 1992 as a "grim" year for the group and said it had decided it would be prudent to "take the hit" this year rather than be faced with write-offs should it sell Oldham in the future.

DMI, the engine repair business, made an operating profit of £1.1m (£2.2m); Elifab Hughes, which makes pressure relief and safety equipment, raised operating profits to £775,000 (£78,000).

Oldham Signs incurred an operating loss of £1.9m (£72,000); the operating loss on central costs was £27.9m (£61,000). The 1991 figures were restated to include central costs.

Mr Torday said he expected DMI and Elifab Hughes to trade profitably this year; the objective for Oldham, which is now exceeding sales targets, is to break even.

The final is passed (3p) leaving no distribution (4.5p) for the year. Losses per share were 81.8p (4.58p), or 30.8p (4.58p) before the goodwill provision.

## Burmah to pay \$48m for ICI lubricants offshoot

By Andrew Bolger

**BURMAH CASTROL**, the lubricants chemicals and fuels group, has agreed to pay \$48.3m (£31.7m) for Tribol, an ICI subsidiary which makes and markets industrial lubricants internationally.

Tribol, which employs about 300 people, has manufacturing plants in the US and Germany. It also has wholly owned operations in Canada, Chile, France, Italy, Mexico and Spain, as well as distributors in 50 other countries.

The result, which compared with profits of £25,000, was heavily influenced by exceptional items relating mainly to Oldham Signs, for which the group failed to find a buyer last year.

Burmah is funding the acquisition through a placing by Schroders of 4.5m new shares with institutions at 705p. Burmah's shares closed 15p lower at 732p.

Burmah said the acquisition

was not expected to dilute earnings and would complement the group's existing activities in industrial lubricants. It would fit particularly well with Optimpol, the German speciality greases and lubricants manufacturer it bought in 1990.

Tribol was acquired by ICI in 1985 as part of the Beatrice Chemical purchase.

It is being sold by Zeneca, ICI's bioscience arm, which is about to be demerged. ICI said: "While Tribol is a strong business with a good reputation, it was not a strategic business for Zeneca Specialities and should have greater opportunity to flourish within Burmah Castrol."

Tribol had sales of \$33m last year and made pre-tax profits of \$3.7m, which were depressed by exceptional restructuring costs of about \$1.3m. It had net assets of \$21m at the year-end.

Burmah said Tribol focused on products for arduous conditions in niche markets. Its main industries were in mining, automotive, steel, cement and paper sectors. Its principal products were speciality greases, open-gear lubricants, gear oils, and chain and wire lubricants.

The industrial speciality lubricants market is worth an estimated \$1bn and is highly fragmented. Burmah said competitors tended to be only regional or nationally oriented, and the acquisition of Tribol would make the group a world leader in this sector.

## Expanded Frost jumps to £5.75m

By Richard Gourley

**FROST GROUP**, the independent petrol retailer that floated free of the Norfolk House receivership in 1991, yesterday reported a 78 per cent increase in earnings per share after a year in which it dramatically increased the number of new sites.

Pre-tax profits rose from £2.5m to £5.75m on sales up 50 per cent at £124m. Reported earnings per share before the February 1993 scrip issue rose from 13.4p to 23.8p.

The group added 57 new sites during the year, bringing the total to 143.

Mr James Frost, chairman, said low gearing would allow the group to continue to make

acquisitions. "1994 should either bring more sites at reasonable prices or a recovery in margins as new sites become more mature, or both," he said.

He warned, however, that recession was not yet over and that margins would remain under pressure. He anticipated that the forecast shop would in future replace the "familiar corner shop". The group would therefore place more emphasis on its shop facilities.

The final dividend is 2.2p, making a total of 4.03p after adjusting for the scrip, compared with 0.68p per share for the two months of the previous year that the group was quoted.

After the scrip, earnings rose from 4.4p to 7.9p.

## Ipeco suffers from lower interest rates

By Nathalie Lemoine

**IEPECO HOLDINGS**, the Southend-on-Sea aerospace and defence equipment group, showed little overall change in 1992, with pre-tax profits of £3.3m, against £3.3m.

Sales rose from £18m to £19.9m and operating profit from £2.92m to £3.06m, but that was counterbalanced by a reduction from £458,000 to £224,000 in treasury equipment as interest rates fell.

Earnings per share dipped to 7.72p (8.19p). Having regard to the continuing strength of the operating profit and unchanged balance sheet, the dividend is

stepped up from 3.4p to 3.6p, the final being 2.3p.

On the future Mr Christopher Johnson, chairman, believed the main part of order rescheduling activity by large airframe makers had been completed, and the group could have some "reasonable confidence" in the delivery projections of the core aerospace equipment business.

There was evidence of increasing customer demand in the defence and aircraft maintenance and refurbishment activities, he said.

See People

## Independent Newspapers doubles to £16m

By Nathalie Lemoine

**INDEPENDENT NEWSPAPERS**, the Irish publishing group, yesterday announced pre-tax profits doubled from £7.9m to £16m for the year to December 25.

The outcome was struck after exceptional items of £1.23m (£2.37m) related to continuing rationalisation costs.

Turnover increased to £16.95m (£15.8m); operating profit jumped 45 per cent to £12.4m (£6.2m).

Higher advertising volumes increased the group's market share in Ireland as growth in circulation revenues also improved profitability of domestic newspaper operations.

In the UK, the publishing

side incurred a small loss but was now showing signs of improvement, said Mr Liam Healy, chief executive.

The results included a maiden six month contribution of £2.1m from Australian Provincial Newspapers, where the group increased its indirect interest to 20 per cent last July.

Net interest charges rose from £12.55m to £13.08m. The group said it will be relieved from bond servicing costs which amounted to £1.8m in 1992.

A final dividend of 10p makes 15.5p (14p) for the year. Fully diluted earnings per share increased 64 per cent to 32.67p (19.93p).

A 2-for-3 scrip issue is also proposed.

to purchase the new shares arising under the scheme.

See Lex

## Bletchley Motor 63% ahead

By Nathalie Lemoine

**BLETCHLEY MOTOR** lifted turnover 17 per cent and saw a surge in pre-tax profit of 63 per cent in 1992.

Turnover rose from £60.2m to £70.4m and profit worked through to £1.23m (£763,000). With earnings per share at 19.6p (15.3p) the dividend is up from 8.2p to 8.5p, with a final of 4.4p.

Commenting on the current year Mr David Dunn, chairman, said the performance in the first quarter had continued from 1992, with profitability ahead of budget.

The group operates nine franchises, including Ford, Rover, Vauxhall, Honda and Peugeot, from 12 dealerships.

Mr Dunn said the contract hire division continued to grow and there was a recovery in fleet sales. In the private sector an increase in sales volume of nearly new vehicles more than compensated for the reduction in new sales.

After sales service also performed well, particularly the body repair centre.

**Coats offers higher share alternative**

Coats Viyella is offering an alternative share dividend alternative, enabling shareholders to receive new shares with a value 50 per cent higher than the cash dividend. Previously the share value had been equal to the level of the dividend.

As a result, the value of the revised share alternative will be 6.275p, compared with the final cash dividend of 4.25p announced last month.

To provide shareholders with an assured cash return from the enhanced dividend, Barclays de Zoete Wedd Securities will make a separate cash offer at a value equivalent to 6.05p.

on sales up £15.1m to £145.1m. Earnings per share came out at 10 (8.14p) losses.

Aran said the results reflected the benefits during the second half of the acquisition of the Dublin oilfield and increased profits from the Celtic Sea royalty and oil marketing and distribution.

In addition 1992 also saw completion of a £19.75m (£139m) loan facility which, Aran said, would provide funding for the Alba and Gryphon projects.

On turnover down from £13.6m to £10.6m, reflecting the disposal of certain distribution interests, pre-tax profits for the 1992 year totalled £2.32m (£2.2m). Net interest was £157.7m (£161.000).

Earnings per share emerged at 20.7p (17.1p) and a same-again final dividend of 7p maintaining the total at 11.47p.

## NEWS DIGEST

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## Acquisition gives lift to Inishtech

Inishtech, the Irish hygiene products, printing and packaging group, lifted profits from £2.6m to £3.2m pre-tax over the 12 months to December 31.

Directors described the outcome as "very satisfactory" and said all seven operating companies made a positive contribution.

Sales jumped 31 per cent to £62.7m, including a contribution from Douthwaite Florists and Sundries, acquired in May. Excluding the purchase, sales rose 9 per cent and operating profits dipped 10 per cent.

The turnaround from losses of £4.5m for 1991 reflected the substantial reorganisation completed during the year. Remaining businesses improved their efficiency and profitability, according to Sir Roy Watts, chairman.

Turnover totalled £55.4m (£50m), including £2.49m from discontinued operations. Earnings per share of 0.53p compared with losses of 2.2p.

Inishtech repaid £1.4m of its senior debt during the year; some £2.5m of the zero coupon loan

to 1986.

By March 31 it had further increased to 16p, after the flotation of Holiday Chemical Holdings in which Thompson Clive has a holding valued at £2.4m.

Net revenue was £451,000 (£339,000) for earnings per share of 3.5p (4.2p). The dividend is held at 3.8p.

**Platon decides to recommend Wills bid</b**

## COMMODITIES AND AGRICULTURE

## Copper at lowest point since 1988

By Kenneth Gooding,  
Mining Correspondent

**COPPER**, THE one London Metal Exchange-traded metal to have remained buoyant despite recession in most of the world's industrialised countries, came under severe selling pressure yesterday and the price in US dollar terms dropped to its lowest point since June, 1988.

The price of copper for delivery in three months dropped by \$52 a tonne to close in London at \$2,090, some \$300 below the \$2,300 peak it reached earlier this year.

Mr William Adams, analyst at Rudolf Wolff, part of the Noranda natural resources group, said there was a substantial volume of selling from the Far East and by China yesterday which forced the copper price down through the psychologically-important \$2,100 a tonne level.

"However, with the US economic recovery still looking strong, it is difficult to get too bearish," he added. Mr Adams pointed out that LME option declarations are due today so "the markets are expected to be volatile."

Mr Neil Buxton, analyst at

### LME WAREHOUSE STOCKS Kiloes

(As at Monday's close)

Aluminium 18,100 to 17,544,425

Copper 3,075 to 365,800

Lead 14,200 to 85,050

nickel 3,250 to 622,650

Tin 4,175 to 475

Zinc 4,775 to 25,945

Metal Bulletin Research said copper "has been defying economic gravity since the recession started and has the greatest potential of all the metals to fall."

He pointed out that every time the price seemed likely to fall some interruption to supply or Chinese buying came to the rescue.

"Will it be rescued again? It appears unlikely. Stocks are rising, there are no supply problems. We could see quite a sharp fall in price."

However, Mr Buxton said that as long as the price did not fall below 90 cents a lb, compared with 95 cents last night, the copper industry would go on making profits.

Copper is still quoted in sterling on the LME and three-month metal fell by another \$14.75 a tonne yesterday to close at \$2,100.75. In first two days this week the price has fallen by \$35.25 a tonne, or by nearly 2.5 per cent.

Mr Neil Buxton, analyst at

## RTZ in Burundi nickel deal

By Kenneth Gooding,  
Mining Correspondent

**RTZ**, THE world's biggest mining company, might join the world's select few nickel miners via a long-term agreement signed in London yesterday with the Central African Republic of Burundi.

The agreement gives RTZ exploration and potential development rights to half of Burundi's prospective nickel belt which is 300km long and 40km wide in places.

This is the first agreement signed by the government of Burundi with a big mining company. However, Burundi is also having talks with Broken Hill Proprietary, Australia's biggest natural resources

group, about a potential exploration deal covering the other half of the nickel belt.

At present RTZ's only nickel interest is the Empress refinery in Zimbabwe which toll refines about 6,000 tonnes a year of the metal for BCL Botswana. An RTZ official pointed out that its exploration policy excluded no commodity but the group was interested only in world-class deposits. The deal with Burundi followed an RTZ review of the mining potential in African countries, carried out since 1990.

Most of the potential resources are nickel but Burundi also has deposits of gold, phosphate and industrial minerals such as kaolin and cement raw materials.

## MINOR METALS PRICES

Prices from Metal Bulletin (last week's in brackets).

**ANTIMONY**: European free market, 99.6 per cent, \$ per tonne, in warehouse, 1,640-1,700 (same).

**BISMUTH**: European free market, min. 99.99 per cent, \$ per lb, tonne lots in warehouse, 2.30-2.50 (same).

**CADIUM**: European free market, min. 99.5 per cent, \$ per lb, in warehouse, 2.20-2.25 (same).

0.35-0.45 (same).

**COBALT**: European free market, 99.9 per cent, \$ per lb, in warehouse, 15.00-15.50 (15.50-16.00).

**MERCURY**: European free market, min. 99.99 per cent, \$ per 76 lb flask, in warehouse, 120-140 (same).

**MOLYBDENUM**: European free market, drummed molybdenum oxide, \$ per lb Mo, in warehouse, 2.20-2.25 (same).

**VANADIUM**: European free market, min. 99 per cent, \$ a lb V<sub>2</sub>O<sub>5</sub>, cfr. 1.55-1.65 (same).

**URANIUM**: Nucex exchange value, \$ per lb, U<sub>3</sub>O<sub>8</sub>, 7.45 (7.60).

## Change in Russian diamond trade urged

By Leyla Bouton in Moscow

**RUSSIA** would make more from the diamond trade if it abandoned its right to sell 5 per cent of its production and put everything through De Beers' Central Selling Organisation (CSO), according to a senior Russian diamond industry executive.

Mr Sergei Ulin, a director of Almazy-Rossii Sakhra (ARS), the state-dominated company which produces and markets Russian diamonds, believes "it's quite evident that changes are required". In the past he has defended Russia's 1990 agreement with De Beers under which 95 per cent of rough diamond exports must go through the CSO.

"The world is very different from when we signed the agreement, and we are different too," Mr Ulin said. He now believes that the separate sale of 5 per cent agreed so that Russia had a means of checking the price it was paid by De Beers is undermining the CSO's "one-channel" system which aims to keep prices as high as possible.

Some parliamentarians and the State Committee for Precious Stones and Metals have on the contrary complained that 5 per cent is too little and that the sales are only allowed in Moscow.

"I don't believe that 5, 10, or 15 per cent, whether it is sold in Moscow or anywhere else, will give us the information which we would like to have," Mr Ulin said. It would be better for Russian representatives to attend De Beers' diamond sales or "sights" in London as it did some other producers to ensure fair play.

He also clarified ARS's plans to overhaul, along market lines, the system whereby rough stones are sold to Russian-based diamond cutters.

This will consist of holding

sights for cutters, forcing them to buy a full range of stones, including difficult ones they are not used to cutting.

## Whisper of privatisation in the trees

James Buxton on the varied reactions to a review of the future of forestry in Britain

"NOTHING BUT good can come of it." That was the reaction of a senior figure in the forestry industry to last week's news that the government has set up an inter-departmental committee to review the future of forestry in Britain.

The committee, chaired by the Scottish Office but including civil servants from other ministries including the Treasury, is looking both at the future ownership of the Forestry Commission's woodlands, and at the effectiveness of government incentives for tree planting.

Many in British forestry think the government now has a chance to give the industry a new structure, by both privatising the Forestry Commission's 900,000 hectares of woodland and improving the incentives for tree planting. But the Labour party and conservation groups fear privatisation would mean less access to woods for the public, and would weaken the drive for "sensitive forestry".

In British forestry 1988 was a watershed year. In the budget Mr Nigel Lawson, the chancellor, announced the abolition of tax incentives for tree planting and their replacement with greatly enhanced grants. People in forestry now admit that the old system had brought forestry into disrepute, with the planting of trees on the environmentally sensitive Flow country of Caithness in Scotland as a tax shelter for the wealthy being a final excess.

But since then the rate of tree planting has fallen from its all-time peak of 25,000 ha in the year to March 1988 to 17,300 ha in 1992 (the government's target of 33,000 ha a year has never been attained).

As before, most trees are planted by private landowners, with the Forestry Commission planting only 3,000 ha in 1992.

A greater proportion of newly planted trees, especially in England, are broad-leaved rather than conifers.

The forestry and timber industries would like to see more trees planted. Mr Peter Johnson, chairman of Tilhill Economic Forestry, a Booker subsidiary, says: "Forestry is a wonderful industry. Trees grow twice as fast here than in most of the countries we import from. Our processing industry is state-of-the-art. But we are being held back."

He would like to see changes in the tax regulations to encourage individual savers to invest in forestry, by granting forestry unit trusts the same tax treatment as forestry owners enjoy. "Productive timber is currently held by fewer than 5,000 individuals in Britain. Yet 300,000 people make voluntary contributions for tree planting to the Woodland Trust. We need to create a vehicle through which they can make a return."

Mr Robert Rickman, a forestry specialist who is a director of Forestry Investment Management, a consultancy,

says forestry now has a chance to "shake off the stigma of the past. It could be a successful industry but we cannot benefit from it because we don't have the right structure."

He is a strong advocate of privatising the Forestry Commission's woods. The commission split itself into two in 1992, with the Forestry Authority regulating planting and handing out grants, and the Forestry Enterprise running the commission's forests.

Privatisation, he and others believe, would generate efficiencies and free the Forestry Enterprise from stultifying Treasury constraints. He now thinks privatisation would best be achieved by breaking up the estate and selling it in large geographically defined chunks, which would mostly be acquired by financial institutions, landowners and timber users.

Mr Rickman believes the Forestry Enterprise might be worth £1.5bn on the basis of

the real rate of return which he thinks it capable.

Woods with high amenity value would be separated out and handed over to conservation bodies or local authorities.

Although the Ramblers Association last week was quick to voice its disapproval of privatisation, on the grounds that it threatened people's "freedom to roam", Mr Rickman says: "Public access on foot causes forestry owners no problems at all. The only problems might occur where the local gentry go shooting."

The Forestry Commission, based in Edinburgh and digesting its latest change of structure, is watching events with foreboding, but is unable to comment. It is aware that stripped of its woods, it would be a slender organisation. Mr Robin Cutler, its chief executive, was formally head of forestry in New Zealand where commercial woods were privatised. He is said to have found it an unhappy experience.

## Race under way to raise rice harvest by 60%

Victor Mallet looks at an organisation dedicated to increasing global production

**T**O THE uninitiated, it sounds like an impossible task: in the next three decades the annual global rice harvest must rise by 60 per cent to about 750 tonnes to feed the world's fast-growing population.

This surge in production, furthermore, will probably have to be achieved without increasing the land area presently under rice. There is little room for expansion in Asia - where most of the world's inhabitants and most rice-eaters live - and in some countries urban sprawl has actually reduced rice acreages. Since 1980, the total area cultivated for rice has remained steady at about 146m hectares.

Yet the scientists at the 30m-a-year International Rice Research Institute (IRRI) in Los Baños, south of the Philippine capital Manila, are confident that they can lead a successful campaign to increase rice yields by the amount required to stave off global starvation for another 30 years.

They have done it once; six years after the IRRI was founded in 1960, they contributed to the "green revolution" by releasing a "miracle" rice variety called IR8 which doubled and tripled yields and helped to avert famines predicted for the 1970s - and they think they can do it again.

Mr Gurdev Khush, an IRRI veteran with 25 years service at the institute, who heads the plant breeding, genetics and

biochemistry division, says the first step is to make further improvements to the architecture of the rice plant.

By cross-breeding stiff, dwarf varieties with larger plants that respond well to fertiliser but tend to collapse under the weight of their own grain, scientists have already succeeded in reducing the proportion of straw to grain in the plant to 50:50 from 70:30, and he believes that they will be able to increase the grain's share of the plant's weight to 60 per cent.

The IRRI also plans to help increase the total rice harvest by shifting some of its attention from high-yielding, irrigated rice where most advances have been made to date and concentrating on raising yields in rain-fed areas and marginal zones affected by such constraints as salinity and deep water.

According to IRRI officials, it should be possible to raise yields for deep water rice to about 3.5 tonnes per hectare from about one tonne now, and to double yields for upland rice to 2.5 tonnes. By comparison, typical maximum yields for irrigated rice are about seven tonnes in the wet season and 10 tonnes in the dry season. IRRI wants to raise the maximum to 15 tonnes by 2010.

The institute has made great strides in breeding rice varieties that are resistant to salinity, insect pests and other adverse conditions. But the

organisation is finding it harder to further increase maximum yields because genetic and other factors that determine yield are highly complex.

One way of raising yields is to use first-generation hybrids (Mr Khush says this can increase yield by another 25 per cent) rather than varieties selectively bred by the IRRI through six or seven generations. The hybrid method has been successfully adopted by China, but the problem is that farmers have to buy new seeds each time they plant the crop, because subsequent generations lose the yield advantage.

Genetic engineering may provide a solution. Mr Khush is hoping that it will be possible to put an "apomixis" gene (such as the one found in millet) into rice, which would allow the hybrids to reproduce asexually and therefore maintain their high yield. "It's a frontier project," he says. "We don't have any apomixis genes in rice yet."

Rice might benefit in other ways from the young science of genetic engineering. Mr John Bennett, IRRI's senior molecular biologist, is interested in introducing genes from barley which instruct the plant to produce fungus-resistant proteins.

"The reason for the emphasis at the moment on this sort of approach - resistance to biotic stresses - is that we know how to do it," says Mr Bennett.

"The problem with yield is that we have only a very rudimentary understanding of what controls yield."

The institute does not confine itself to technology. Mr Mahabub Hossain, the agricultural economist who heads IRRI's social sciences division, warned recently that failing unit prices for rice paid to Asian farmers and higher labour costs could threaten the growth of rice production.

It is time to ask whether Asian countries will be able to meet the future demand for rice of their still rapidly growing populations, given present prices and current technology," he said. "The easy gains from modern rice technology have already been achieved, particularly in irrigated rice."

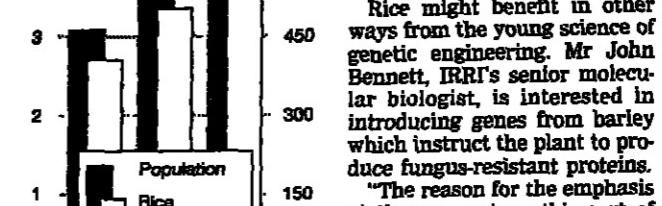
China, the world's largest rice producer and consumer, has already adopted modern technology, irrigated much of its rice and is producing high yields. "They have done a fantastic job," says Mr Keith Ingram, an IRRI agronomist. "There is not much room for improvement."

IRRI scientists nevertheless believe they can increase yields sufficiently to meet projected Asian demand in the year 2020, although they admit there will be environmental costs and other pitfalls as farmers move into marginal areas.

They have noticed that paddy fields subjected to three crops a year with no time to lie fallow have started to produce less for a given amount of fertiliser, possibly because of mineral deficiencies. "We don't understand this phenomenon," says Mr Khush. "We are mining these soils."

Only about 3 per cent of world rice production is currently traded internationally, but the idea of growing rice in the (relatively) uncrowded countries of Latin America or Africa and shipping it in vast quantities to Asia is already being mooted.

IRRI scientists think they could hold the line for another three decades by helping to increase yields. But they say that the next stage after 2020, if the world population keeps growing rapidly, will be much more difficult.



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## WORLD COMMODITIES PRICES

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## CURRENCIES, MONEY AND CAPITAL MARKETS

## FOREIGN EXCHANGES

**D-Mark weaker on rate hopes**

**THE D-MARK** was weaker against the dollar and most European currencies yesterday amid expectations that the Bundesbank would cut the rate at which it offers wholesale funds to commercial banks in its weekly money market operation, writes James Blits.

The Bundesbank yesterday announced a variable rate repurchase agreement or repo - in this week's tenders. The lowest accepted rate last week was 8.17 per cent and there were strong expectations yesterday that the rate would be cut today to 8.10 per cent or lower.

Poorer-than-expected economic indicators in Germany also raised expectations that the Bundesbank would veer on the side of easing monetary policy today.

The unemployment level in western Germany in March rose by an adjusted 70,000 last month when the market had been expecting a 45,000 rise. Industrial orders for February were down 2.2 per cent on the month, when the market had been expecting a small net increase.

After drifting lower against the German currency on Monday, the dollar closed yesterday a touch stronger. It closed

in London at DM1.6125, up nearly 1½ pence on the day.

However, some analysts continued to be bearish for the US currency in the medium term.

The economics team at James Capel in London says the dollar's bull run is at an end for the time being.

Their economists suggest that the recent break through the DM1.60 level should prove to be a sell-off to DM1.54 and, if this level fails to hold, to DM1.51.

However, they also believe the prospect of higher US inflation in the second half of 1993 might lead to higher short-term US interest rates and a rise to DM1.80 by the year-end.

The prospects of lower German rates also gave another lift to the French franc, which broke through the FF13.39 level against the D-Mark in the European morning and spent much of the day on firm ground. The franc closed in London at FF13.384 from a previous close of FF13.391.

Some dealers reported that the Bank of France had intervened in the market, buying the French currency when it looked set to break through critical chart points.

Overall, however, the franc was undermined by expectations that the French authorities would cut official interest rates tomorrow, when the Bank of France operates in the money market, depending on how much the Bundesbank ease policy today.

The Italian lira performed more strongly against the D-Mark in the European afternoon after being pushed towards the L986.00 level by the continuing political turmoil in Italy. The Italian currency closed at L988.9 from a previous L989.9.

Sterling also enjoyed a strong performance against the D-Mark, closing up 1½ pence in the European morning and then closing in London at FF13.384 from a previous close of FF13.381.

Estimated volume total: Cds 1045 Pts 3029

## **WORLD STOCK MARKETS**

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## **NEW YORK STOCK EXCHANGE COMPOSITE PRICES**

Continued on next page

NYSE COMPOSITE PRICES

Continued from previous page

Stock	Div	PY	SI	High	Low	Clos	Gross Chg	Stock	Div	PY	SI	High	Low	Clos	Gross Chg										
High Low Stock	Div	%	E	100	High	Low	Clos	Stock	Div	%	E	100	High	Low	Clos	Stock	Div	%	E	100	High	Low	Clos		
- S -					- T -											- V -									
22 175 S Anha Il	0.00	1.30	7.1	23	148	184	183	184	35 52 TCBY Enter	0.20	25	34	29	28	28	28	35 52 Unilever L	0.30	14	16	15	15	15	15	15
204 175 SCSK US	0.00	1.30	7.1	23	148	184	183	184	35 53 TCBY Corp	0.50	15	17	16	16	16	16	35 53 Unilever C	0.70	23	40	19	19	19	19	19
243 175 SCSK Tech	1.28	5.21	15	20	245	245	244	245	35 54 TCBY Corp	0.41	20	22	21	21	21	21	35 54 Unilever C	0.85	12	14	13	13	13	13	13
132 175 SCSK	1.16	8.4	10	17	245	245	244	245	35 55 TCBY Corp	0.46	15	17	16	16	16	16	35 55 Unilever C	0.85	14	16	15	15	15	15	15
125 175 SCSK	0.10	0.9	14	16	245	245	244	245	35 56 TCBY Corp	0.46	15	17	16	16	16	16	35 56 Unilever C	0.85	12	14	13	13	13	13	13
125 175 SCSK	0.10	0.9	14	16	245	245	244	245	35 57 TCBY Corp	0.46	15	17	16	16	16	16	35 57 Unilever C	0.85	12	14	13	13	13	13	13
125 175 SCSK	0.10	0.9	14	16	245	245	244	245	35 58 TCBY Corp	0.46	15	17	16	16	16	16	35 58 Unilever C	0.85	12	14	13	13	13	13	13
145 175 SCSK	0.36	1.8	15	16	245	245	244	245	35 59 TCBY Corp	0.46	15	17	16	16	16	16	35 59 Unilever C	0.85	12	14	13	13	13	13	13
22 175 SCSK	0.36	1.8	15	16	245	245	244	245	35 60 TCBY Corp	0.46	15	17	16	16	16	16	35 60 Unilever C	0.85	12	14	13	13	13	13	13
2 175 SCSK	0.20	0.5	8	10	245	245	244	245	35 61 TCBY Corp	0.42	20	22	21	21	21	21	35 61 Unilever C	0.85	12	14	13	13	13	13	13
35 52 SCSK Paper	0.76	4.7	15	16	245	245	244	245	35 62 TCBY Corp	1.00	11	11	11	11	11	11	35 62 Unilever C	0.85	12	14	13	13	13	13	13
35 52 SCSK	0.76	4.7	15	16	245	245	244	245	35 63 TCBY Corp	1.00	11	11	11	11	11	11	35 63 Unilever C	0.85	12	14	13	13	13	13	13
35 52 SCSK	0.76	4.7	15	16	245	245	244	245	35 64 TCBY Corp	1.00	11	11	11	11	11	11	35 64 Unilever C	0.85	12	14	13	13	13	13	13
35 52 SCSK	0.76	4.7	15	16	245	245	244	245	35 65 TCBY Corp	1.00	11	11	11	11	11	11	35 65 Unilever C	0.85	12	14	13	13	13	13	13
35 52 SCSK	0.76	4.7	15	16	245	245	244	245	35 66 TCBY Corp	1.00	11	11	11	11	11	11	35 66 Unilever C	0.85	12	14	13	13	13	13	13
35 52 SCSK	0.76	4.7	15	16	245	245	244	245	35 67 TCBY Corp	1.00	11	11	11	11	11	11	35 67 Unilever C	0.85	12	14	13	13	13	13	13
35 52 SCSK	0.76	4.7	15	16	245	245	244	245	35 68 TCBY Corp	1.00	11	11	11	11	11	11	35 68 Unilever C	0.85	12	14	13	13	13	13	13
35 52 SCSK	0.76	4.7	15	16	245	245	244	245	35 69 TCBY Corp	1.00	11	11	11	11	11	11	35 69 Unilever C	0.85	12	14	13	13	13	13	13
35 52 SCSK	0.76	4.7	15	16	245	245	244	245	35 70 TCBY Corp	1.00	11	11	11	11	11	11	35 70 Unilever C	0.85	12	14	13	13	13	13	13
35 52 SCSK	0.76	4.7	15	16	245	245	244	245	35 71 TCBY Corp	1.00	11	11	11	11	11	11	35 71 Unilever C	0.85	12	14	13	13	13	13	13
35 52 SCSK	0.76	4.7	15	16	245	245	244	245	35 72 TCBY Corp	1.00	11	11	11	11	11	11	35 72 Unilever C	0.85	12	14	13	13	13	13	13
35 52 SCSK	0.76	4.7	15	16	245	245	244	245	35 73 TCBY Corp	1.00	11	11	11	11	11	11	35 73 Unilever C	0.85	12	14	13	13	13	13	13
35 52 SCSK	0.76	4.7	15	16	245	245	244	245	35 74 TCBY Corp	1.00	11	11	11	11	11	11	35 74 Unilever C	0.85	12	14	13	13	13	13	13
35 52 SCSK	0.76	4.7	15	16	245	245	244	245	35 75 TCBY Corp	1.00	11	11	11	11	11	11	35 75 Unilever C	0.85	12	14	13	13	13	13	13
35 52 SCSK	0.76	4.7	15	16	245	245	244	245	35 76 TCBY Corp	1.00	11	11	11	11	11	11	35 76 Unilever C	0.85	12	14	13	13	13	13	13
35 52 SCSK	0.76	4.7	15	16	245	245	244	245	35 77 TCBY Corp	1.00	11	11	11	11	11	11	35 77 Unilever C	0.85	12	14	13	13	13	13	13
35 52 SCSK	0.76	4.7	15	16	245	245	244	245	35 78 TCBY Corp	1.00	11	11	11	11	11	11	35 78 Unilever C	0.85	12	14	13	13	13	13	13
35 52 SCSK	0.76	4.7	15	16	245	245	244	245	35 79 TCBY Corp	1.00	11	11	11	11	11	11	35 79 Unilever C	0.85	12	14	13	13	13	13	13
35 52 SCSK	0.76	4.7	15	16	245	245	244	245	35 80 TCBY Corp	1.00	11	11	11	11	11	11	35 80 Unilever C	0.85	12	14	13	13	13	13	13
35 52 SCSK	0.76	4.7	15	16	245	245	244	245	35 81 TCBY Corp	1.00	11	11	11	11	11	11	35 81 Unilever C	0.85	12	14	13	13	13	13	13
35 52 SCSK	0.76	4.7	15	16	245	245	244	245	35 82 TCBY Corp	1.00	11	11	11	11	11	11	35 82 Unilever C	0.85	12	14	13	13	13	13	13
35 52 SCSK	0.76	4.7	15	16	245	245	244	245	35 83 TCBY Corp	1.00	11	11	11	11	11</td										

## AMERICA

**Dow becalmed ahead of inflation data**

## Wall Street

MIXED trading patterns dominated the morning session yesterday, with consumer stocks continuing to slide but oil shares generally moving higher, writes Nikki Tait in New York.

By 1pm, the Dow Jones Industrial Average was showing a modest 1.08 gain, at 3,380.27, while the more broad-based Standard & Poor's 500 stock index was 1.14 lower at 441.15 and the Nasdaq composite index, which measures the over-the-counter market, 1.70 lower at 689.01. Trading volume during the morning was about 170m shares, with the number of declining stocks outweighing advances by a small margin.

## ASIA PACIFIC

**Singapore hits third straight peak**

## Tokyo

SHARE PRICES gave way to profit-taking by financial institutions, and the Nikkei average lost ground for the first time in four trading days, writes Emiko Terazono in Tokyo.

The index shed 272.66 to 19,385.80, after rising by 6.3 per cent during the previous three days. It opened at the day's best of 19,748.92 and profit-taking and arbitrage-related selling pushed it down to a low for the session of 19,386.71.

Volume fell to 720m shares from 1.9bn, as dealers and foreigners took to the sidelines. Declines led advances by 704 to 349, with 129 issues unchanged. The Topix index of all first-section stocks retreated 21.88 to 1,529.47, but in London the ISE/Nikkei 50 Index firmed 1.10 to 1,197.69.

Some brokers welcomed the fall, adding that the market was overheating. Foreign investors were seen purchasing shares, while domestic institutions remain net sellers. "We expect to keep our money in

In terms of general economic trends, the stockmarket remains focused on the inflation numbers due to be released on Thursday and Friday, and it paid little attention to yesterday's wholesale sales figures or to the big car-makers' relatively cheerful March sales data which was released on Monday afternoon.

But many of the larger consumer products companies continued to drift lower, as investors fretted about the strength of "brand loyalty" generally - a concern triggered by Philip Morris's decision to defend the market share position of its best-selling Marlboro label at an enormous cost to profits. Coca-Cola, for example, fell 5.1% to 339¢, while Pepsico's big soft drinks rival, lost \$1 at 339¢. Colgate-Palmolive was

5.2% lower at 559¢, while Procter & Gamble slipped by \$1.4 at \$45.4.

In the tobacco sector itself, Philip Morris continued to lose ground, dropping 5.1% to 48¢. R.J. Rebsco eased another 5%, to \$6, while American Brands gave up 5% at 325¢.

Wal-Mart Stores, the top-selling US retailer, also shed \$1 yesterday, in fairly heavy trading; there have been concerns recently that the company may not be able to sustain its phenomenal growth record.

Many medical stocks were sliding. Among the biggest losers was US Surgical, down 3.3% to 459¢. The broker, Hamrecht & Quist downgraded its rating on the stock to "hold" from "buy".

In the auto sector, the three Detroit manufacturers put up a

strong performance in the aftermath of Monday's sales figures. General Motors gained 5% at \$38.4, and Chrysler added 5.1% at \$40.4. Ford was 5.1% higher, at \$33.4.

Oil stocks, meanwhile, continued to build on Monday's gains, with Chevron advancing by \$1 to \$36, and Texaco gaining 5% at 365¢. Exxon improved by 5% at \$67.4.

Turner Broadcasting's "B" shares also jumped sharply, by 5.1% to 324¢ on reports that Time Warner and Tele-Communications - both big shareholders in Turner - may divide the company's assets.

However, the first major company to issue first quarter earnings figures, Corning, hardly got the reporting season off to an auspicious start. The New York State-based glass

company saw its shares slip 5.1% to \$32.4, on news that first quarter profits before extraordinary items were down from \$85m to \$47.2m.

## Canada

TORONTO was mixed in moderate volume, a retreat in gold shares offsetting gains in industrial and oil and gas companies as the TSE-300 composite index rose just 0.7% to 3,605.11 in volume of 33.6m.

Companies with links to a diamond mining play in the Northwest Territories dominated activity.

Active stocks included the diamond miner, Pure Gold Resources, up C\$0.01 at C\$0.61 in over 1.5m shares as market optimism over the spring drilling season grows.

**Turkey sets another record high**

ISTANBUL continued its record-breaking ways, closing 3 per cent higher yesterday for a cumulative rise of 18.2 per cent since Monday of last week. The market index climbed 196.47 to its third consecutive all-time peak of 5,749.53.

Mr Stuart Harley of Schroders in London said that the strong performance was the result of a big inflow of cash as investors returned after the Ramadan holiday.

He added that the market's gains this year followed moves to lower short-term interest rates as the government attempted to lengthen the maturity of its debt.

Equity investments had also benefited from new favourable tax treatment for mutual funds which kept more than 25 per cent of their investments in shares.

The new investable index price series on emerging markets from the International Finance Corporation show that, in dollar terms, a 9.2 per cent fall in March still left the gap which will disappear when the two companies are merged, DM10.50 down at DM5.60.

BMW and VW rose by DM4.90 to DM315.50, and DM14 to DM448 respectively. There was a theory that with the amalgamation of Mercedes stock, investors will want to reduce potentially overweight Daimler holdings and plump for the other two majors instead.

In steels, Thyssen rose

DM4.50 to DM179.5, following recent strength in Krupp

Hoesch, on a blue skies view of recovery prospects if the German steel industry is restructured, perhaps into only three

## EUROPE

**Bourses recover after four days of decline**

THE broadly-based gain in bourses yesterday followed four days of decline, and coincided with hopes of interest rate cuts in a number of capitals, writes Our Markets Staff.

PARIS ended just short of its best after late arbitrage buying reinforced the positive effect of firm bonds and the franc's rise to a one-month high against the D-Mark. The CAC-40 index rose 20.85, or 1.05 per cent to 1,995.38 in turnover of about FF1.2bn.

It was not all one-way traffic. Carrefour, the hypermarket retailer, rose FF1.03 to FF2.98 up after its first-quarter sales figures showed a rise of 12.9 per cent.

However, Pechniche International, in packaging and aeronautical parts, fell FF10.50 to FF21.50 on an 11 per cent drop in 1992 operating profits.

Looking ahead, Alcatel rose FF3 to FF57.1 on expectations of a 12 per cent rise in net profits today. A drop in Thomson-CSF profits came after the market closed, and the shares ended only 70 centimes down on FF1.65.50.

FRANKFURT balanced a former bond market, and buying of BMW and Volkswagen against poor results and prospects from Daimler. The DAX index closed 6.71 higher at 1,655.40 as turnover rose from DM4.70 to DM5.90.

Daimler dropped 2.4 per cent as its DVFA earnings fell from DM55.40 a share to DM29.60 for 1992. The shares closed

DM14.50 lower at DM58.50 after February's L15bn outflow, also boosted sentiment.

Blue chips were among the main beneficiaries. Fiat fixed L80 lower at L5.870 but firms to L5.790 on the kurb while General fixed L410 higher at L33.700 and rose to L34.475 after hours. Pirelli added L32 to L1.371 in response to Monday's sale of its stake in Conti-

ntental.

Telecommunications stocks continued to be bolstered by plans to restructure the sector and privatisation candidates were also firm.

ZURICH moved back into record territory with investors encouraged by lower money market rates and the firmer tone of the dollar. The SMI index rose 12.1 to an all-time

FT-SE Actuaries Share Indices					
THE EUROPEAN SERIES					
April 6	High/low changes	Open	10.30	11.00	12.00
FT-SE Eurotrack 100	1143.38	1143.01	1143.84	1145.35	1146.40
FT-SE Eurotrack 200	1208.08	1208.11	1210.33	1210.45	1211.32
FT-SE Eurotrack 100	1126.15	1126.24	1125.52	1129.88	1129.90
FT-SE Eurotrack 200	1219.88	1220.15	1219.52	1221.97	1221.98

high of 2,196.

AMSTERDAM, looking to Germany to give an interest rate lead, moved ahead although trading was thin and small deals were enough to lift prices. The CBS Tendency index added 1.3 to 108.0.

Chemical stocks were bought partly on options-related interest with DSM rising FF1.20 to FF2.50 on an 11 per cent drop in 1992 operating profits.

Looking ahead, Alcatel rose FF3 to FF57.1 on expectations of a 12 per cent rise in net profits today. A drop in Thomson-CSF profits came after the market closed, and the shares ended only 70 centimes down on FF1.65.50.

BRUSSELS closed off its mid-afternoon highs as the oil major, Petrofina, which rose 5.0 per cent in mid-afternoon on takeover speculation, saw a late sell-off which limited the gain to BFr1.80, or 1.7 per cent at BFr4.90.

The Bel-20 index closed 10.79 higher at 1,266.83. Petrofina, which rose 5.0 per cent in mid-afternoon on takeover speculation, saw a late sell-off which limited the gain to BFr1.80, or 1.7 per cent at BFr4.90.

MILAN saw renewed buying by foreign investors and short-covering by domestic traders ahead of the Easter weekend. The Comit index rose 6.90 to 485.55. Mutual funds data for March, which showed a net inflow of L5.8bn into equities after February's L15bn outflow, also boosted sentiment.

Blue chips were among the main beneficiaries. Fiat fixed L80 lower at L5.870 but firms to L5.790 on the kurb while General fixed L410 higher at L33.700 and rose to L34.475 after hours. Pirelli added L32 to L1.371 in response to Monday's sale of its stake in Conti-

ntental.

VIENNA went back on the upgrade, the ATX index rising 9.28, or 1.2 per cent to 787.31 although traders said that the rise was mainly technical, and in thin volume.

OSLO rose 1.5 per cent, helped by lower interest rates and strength in the dollar against the Norwegian crown, the all-share index closing 6.73 higher at 447.70 in turnover of NKr254.4m.

HELSINKI saw continued strong gains in Nokia, the technology group, FM8 higher at FM148 following Monday's news of a large order from Germany. The Hax index rose 17.8, or 1.7 per cent to 1,048.7, up 25 per cent in local currency terms this year.

## FT-ACTUARIES WORLD INDICES QUARTERLY VALUATION

The market capitalisation of the national and regional markets of the FT-Actuaries World indices as at MARCH 31, 1993 in millions of US dollars and as a percentage of the World Index. Similar figures are provided for the preceding quarter. The percentage change for each Dollar Index value since the end of the calendar year is also provided.

NATIONAL AND REGIONAL MARKETS	Market capitalisation as at MARCH 31, 1993 (US\$bn)	% of World Index	Market capitalisation as at DECEMBER 31, 1992 (US\$bn)	% of World Index	% change in S Index since DECEMBER 31, 1992
Australia (68)	107,176.6	1.37	96,564.3	1.34	+10.02
Austria (18)	9861.5	0.13	9688.6	0.13	+1.78
Belgium (42)	56,425.1	0.72	49,200.4	0.69	+14.60
Canada (113)	136,253.3	1.74	127,854.4	1.76	+8.67
Denmark (33)	14,221	0.20	22,000	0.20	+10.96
Finland (23)	9,464.2	0.12	12,424.8	0.02	+22.35
France (98)	270,100.3	3.45	234,315.7	3.26	+12.17
Germany (62)	264,841.2	3.38	238,480.5	3.32	+10.41
Hong Kong (53)	124,357.7	1.59	103,609.8	1.44	+15.68
Ireland (16)	10,158.8	0.13	8,859.0	0.12	+18.25
Italy (73)	18,182.4	0.24	17,830.2	0.23	+0.87
Japan (173)	216,971.8	27.83	182,978.4	24.73	+15.67
Malaysia (65)	4,000.0	0.05	4,000.0	0.05	+7.37
Mexico (18)	45,162.7	0.58	45,048.1	0.63	+0.26
Netherlands (24)	124,984.7	1.59	110,945.5	1.54	+11.90
New Zealand (13)	114,541.1	0.15	105,717.7	0.15	+7.81
Norway (22)	8,853.1	0.09	8,080.1	0.08	+13.03
Sweden (36)	20,000.0	0.26	20,000.0	0.26	+5.26
Spain (45)	70,240.0	0.88	58,983.0	0.82	+18.97
Switzerland (56)	58,120.0	0.74	49,983.2	0.69	+4.40
United Kingdom (226)	152,253.0	1.94	146,063.3	2.03	+4.48
USA (522)	772,938.1	9.85	757,019.8	10.54</	